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FRANCIS, TUESDAY, November 9, 1973

Business in Germany?

Landesbanken
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FINANCIAL TIMES

No. 26,208

Friday November 9 1973

*** 6p

LONGINES

The World's Most Honoured Watch

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NEWS SUMMARY

Iceland greets war formula

Communist members of the Icelandic Cabinet elbowed down yesterday and accepted the Cod settlement worked out by Minister and Mr. Heath. The Communists had threatened to split the seven-man cabinet by opposing the agreement unless it was linked with possible expulsion of U.S. forces from the Keflavik airbase. Mr. Johannesson had been resigning unless a war formula was agreed, after more than 14 months of ramming the issue through the Icelandic Parliament. Heath's move followed the government's failure to obtain a majority on a Bill to change the income tax scales. Mr. Johannesson said later that election would not interfere with the EEC summit meeting scheduled on December 15. Back Page

Lines call for action

Anker Joergensen, the Danish Prime Minister, yesterday called Queen Margrethe to give Parliament and call a general election for December 4. He followed the government's failure to obtain a majority on a Bill to change the income tax scales. Mr. Joergensen said later that election would not interfere with the EEC summit meeting scheduled on December 15. Back Page

Waiting for Warwick result

ling in yesterday's four by-elections at Berwick, Hove, North and Gillingham. The results of the four by-elections were awaited with interest. The results of the four by-elections were awaited with interest. The results of the four by-elections were awaited with interest.

Close watch on ash marriages

riages of convenience to provide women with British citizenship are to be closely watched by Government, Mr. David Lane, Secretary of State for the Home Office, yesterday said. He agreed that marriages of convenience were common, but added that at the moment there was no reason to believe that the practice was more than infinitesimal.

Outs slip-up \$5 cheque

its motto "Be Prepared" missed an opportunity to make some money. They received a cheque from Mr. Paul Getty paid it into their bank. The cheque was for \$5,000. The cheque was for \$5,000. The cheque was for \$5,000.

Adversity

and Idi Amin of Uganda has a telegram to President Nixon praising him for his "brave stand" in the Uganda crisis. Any other leader would have resigned, he said, after the crisis.

Lefty

y-based National House Association, claiming to be the largest in the world, will announce its boycott of a "too expensive" next Tuesday.

22

orough engineering company offered an expensive holiday in Mallorca to its staff. The company offered an expensive holiday in Mallorca to its staff. The company offered an expensive holiday in Mallorca to its staff.

Low

award the Duff Memorial Prize for his copy of Alexander the Great, which is being published today. Page 14

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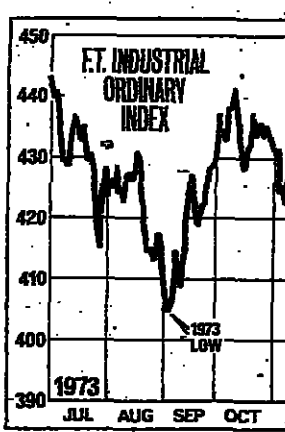
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Equities up 5.9; Wall St. jumps

● EQUITIES took a turn for the better, spurred by the Middle East peace moves and helped by the excellent interim



figures from Beecham. The FT 30-share index closed 5.9 up at 428.8. Oils, understandably, picked up and the FT-Artisanal index for the subscription rose 3.3 per cent to 274.74.

● GILTS scored widespread gains to 1 which were reflected in the improvement in the 20-year Government Stocks Index from 62.12 to 62.41.

● Gold put on 75 cents to \$98 an ounce.

● STERLING and the dollar made further gains against other major currencies, with the pound's trade-weighted depreciation from Smithsonian parities narrowing to 17.50 per cent (17.58) while the sterling-dollar rate fell to \$2.4187 (2.4223). From Tokyo, the Japanese central bank is reported to have sold \$100m.

● WALL STREET closed 12.57 up at 932.65.

● WORLD SHORTAGES of copper and zinc resulted yesterday in the metals being sold at record prices in London.

● DIRECTORS of Pergamon Press are hoping to persuade the U.S. Leasco group and Mr. Robert Maxwell, the former chairman, not to use their votes at the forthcoming shareholders meeting called to decide if Mr. Maxwell should be re-elected to the Board.

● NATIONAL Union of Teachers is claiming a 25 per cent pay increase—costing an estimated £250m a year—for 420,000 teachers in England and Wales.

● STAGE THREE increases of more than \$3 a week for 80,000 municipal busmen are likely to be ratified by employers and unions next month.

● OXLEY PRINTING emerged last night as the Liverpool printing company which Mr. Robert Maxwell, former Pergamon Press chairman, had hoped to take over following its formal liquidation.

● BRITISH ALUMINIUM has Price Commission approval to raise the price of primary aluminium ingots by 7.24 per cent.

● EXTENSIVE CHANGES in the management of the British Steel Corporation were announced.

● NET INCOME of the Royal Dutch/Shell group advanced from the very depressed figure of \$45.1m to \$166.8m in the third quarter. Oil demand, the directors report, was considerably up on the corresponding period of 1972.

● BEECHAM GROUP pre-tax profits expanded by \$51m to \$24.98m in the half year to September 30.

● PHILIPS Lamp 780 + 50
Stothert & Pitt 179 + 8
Supra Chem 64 + 7
Town & Commercial 139 + 18
Unilever 351 + 14
West & Country Pp. 125 + 7
Yarrow 558 + 16
Shell Transport 236 + 10
Chubb 60 + 20
CAST 90 + 4
De Beers Deid. 216 + 10
Lorbo 94 + 3

● FINLAY (J.) 435 - 15
House of Fraser 136 - 7
Soci. & Univ. Invs. 187 - 9
Trientrol 194 - 5
Kinnaird 178 - 8
Pres. Stern 800 - 15
Sanger Best 80 - 3

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KISSINGER'S FIVE-POINT PLAN

ISRAEL last night appeared ready to accept the U.S.-backed proposals for consolidating the ceasefire with Egypt. In Cairo, a senior official said that, if Israel accepted, a Middle East peace conference could start "within 15 days or so." Dr. Kissinger's formula is understood to allow for a quick exchange of prisoners and a lifting of the Egyptian naval blockade of the Bab el Mandeb Straits. In

return, Israel would agree to the creation of a corridor for supplying the encircled Third Army. Israel was officially silent on the outcome of talks in Jerusalem with Mr. Sisco, Dr. Kissinger's assistant. But Defence Minister Dyan said: "Perhaps for the first time we are on the threshold of a true peace between Israel and the Arabs." After talks with King Hussein in Amman, Dr. Kissinger last night

flew to see King Feisal of Saudi Arabia. Mrs. Meir, Israel's Premier, is to visit London on Sunday at Mr. Wilson's invitation for a meeting of the Socialist International. Mr. Heath is expected to ask for a meeting. It was reported that Abu Dhabi, Qatar and other oil producers were implementing the full 25 per cent production cut agreed earlier this week.

Israel expected to accept

BY ROBERT MAUTHNER, Tel Aviv, Nov. 8

THERE WERE strong indications last night that Israel had agreed to a five-point plan to safeguard the Middle East ceasefire, worked out by Dr. Henry Kissinger, the U.S. Secretary of State, and President Sadat in Cairo yesterday. No immediate confirmation was forthcoming from the Israeli Government and U.S. sources here also remained reticent about the substance of the intensive talks which Mr. Joseph Sisco, Dr. Kissinger's deputy, has been holding with Israeli leaders since last night. But a Government statement on the talks is expected tomorrow.

All that Mr. Sisco himself would say following four-and-a-half hours of talks with Mrs. Golda Meir, the Israeli Prime Minister, last night and his meeting with Mrs. Meir today after a three-hour emergency Cabinet session, was that his talks had been "useful and constructive" and that he was "optimistic."

He later flew to Riyadh, the Saudi Arabian capital, where he was due to report back on his talks in Tel Aviv to Dr. Kissinger.

The widespread reports of Israeli agreement to Dr. Kissinger's interim peace plan were based on optimistic Press statements and a number of sources in Jerusalem and Tel

Aviv considered as "authoritative." It is clear, however, in the delicate situation such reports must still be treated with some reserve, pending official confirmation by the Government. Nevertheless, General Moshe Dayan, the Israeli Defence Minister, today felt emboldened to say: "We are today at the height of a war, with a cease-fire still to be achieved, yet, perhaps for the first time, we are on the

threshold of a true peace between Israel and the Arabs."

In a veiled reference to the reasons which made the Israeli Government consent to the cease-fire resolution of October 22 and apparently accept the proposal put forward by Mr. Sisco, General Dayan said: "We have to face the truth and reality as it is. Nineteen seventy-three is totally different from 1967. The Arabs are different so are their armaments and equipment, oil, money, Russian involvement, friends and enemies from Africa to Europe are different, the world of today is not the world of yesterday."

According to reports, Israel has agreed to the permanent supply of food, water, medicines and clothing to the Egyptian Third Army—cut off on the East Bank of the Suez Canal—under United Nations supervision. But no military supplies would be authorised. Up to now, the supplies which have been permitted to cross the Canal have been controlled and checked entirely by the Israelis and so far no more than 175 truck loads have been cleared.

Israel is also said to have agreed to a meeting between Israeli and Egyptian military commanders "to demarcate the ceasefire lines." While this is not interpreted by observers here as a complete return by Israel to the original ceasefire lines of October 22, which the Israelis say are impossible to establish because they were never clear cut, it probably means a "tidying up" of the line around Suez Town and Ismailia to Egypt's advantage.

In return, the Egyptians would agree to an immediate exchange of prisoners-of-war starting with the wounded, and the lifting of the naval blockade of the Bab-el-Mandeb Straits at the entrance of the Red Sea, which has all along been an Israeli condition for the maintenance of the ceasefire.

In addition, Dr. Kissinger is said to have obtained Egyptian and Israeli agreement to the opening of early negotiations

between the two sides on a permanent peace settlement, under American and Soviet auspices, but no firm date has apparently yet been fixed. The venue for these negotiations, which have been permitted to cross the Canal have been controlled and checked entirely by the Israelis and so far no more than 175 truck loads have been cleared.

It is clear, however, that once the heat has been taken out of the tense military confrontation of the two armies on the Sinai Desert front, the atmosphere would become much more conducive to a peace agreement which, it is hoped, will put an end to 25 years of bitter conflict in the Middle East.

The reported agreement, although it may bring no joy to Israeli military establishment, is seen here as a genuine compromise which would save the faces of both Israel and Egypt and still leave the two countries in a strong negotiating position when they finally get down to some kind of negotiations.

Egypt would remain firmly established on the east side of the Suez Canal and could thus claim that it had won an im-

Continued on back page

Build industry's future on basis of co-operation—Heath

BY LORNE EARLING

THERE IS a need for a human face on capitalism in an age when the human element in industry is rapidly diminishing, Mr. Edward Heath, the Prime Minister, told a conference of 5,000 directors yesterday.

He said he was making proposals to give capitalism a pleasant and acceptable face, and the future of British industry should be built on a basis of co-operation, founded on mutual knowledge and understanding.

Mr. Heath, speaking at the Institute of Directors annual conference in London, said those who worked in an enterprise were entitled to expect that its managers would seek to do what would benefit the enterprise as a whole.

"They can expect what is broadly fair to all the partners in the enterprise—the customers and consumers, as well as to themselves

and to managers and shareholders. And they should be able to look to management to justify its decisions."

Mr. Heath said the word profit would not be considered a dirty word if men and women could be brought to understand what a healthy level of investment meant to their own future employment and earnings.

"I believe that British industry is only beginning the task of explaining what it is about, not just to its own employees, but to the mass audiences which now exist in this and every industrialised society."

He added: "Those who work in industry should be able to accept management decisions because they have been consulted about them, can understand the reasons for them and can feel that they have shared in making them."

Referring to the future of the industry, he said Britain was heading for an unprecedented boom period, and prospects were "more exciting and more solidly based than at any time since the Second World War."

The growth rate had risen, unemployment had fallen and exports were highly competitive in world markets. The prospects of Britain getting two thirds of her oil from the North Sea would make a dramatic saving in foreign exchange.

The main speaker of yesterday afternoon, Mr. John Connolly, former U.S. Treasury Secretary, warned that his country's "internal problem," the Watergate affair, would not disappear in a matter of days or weeks.

"In moments of national well-being, a nation can indulge itself in the luxury of exaggeration and demagoguery, and little permanent harm results," he said. "But these times are too serious for that."

"These times demand that there be no actions by responsible men which do not reflect the cold logic and sound judgment based upon known facts."

He said the U.S. would survive the political trauma, but only when it was learned that the power rests with the people, who occasionally had to exert it.

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Miners start overtime ban on Monday

BY JOHN WYLES, LABOUR STAFF

BRITAIN'S 260,000 miners are to mount the first major challenge to the Government's Stage Three pay policy with an overtime ban beginning on Monday morning. The ban will pose a serious threat to coal production and is likely to be more costly than the 500,000 tons a week lost at the time of the miners' last overtime ban at the end of 1971. This is because this time safety and maintenance men will refuse overtime and week-end working. In the short term the ban is unlikely to make the supply situation critical. The National Coal Board has more than 13m. tons of coal in stock and the Central Electricity Generating Board enough supplies to last 11 weeks at normal consumption. The British Steel Corporation has enough coal to keep normal production going for more than four weeks.

Cabinet meets

Last night senior Ministers, although worried about the overtime ban's aggregating effects on the oil situation, still had no immediate plans to introduce fuel controls and rationing.

This emerged after a Cabinet meeting resumed late yesterday afternoon, when it became clear that the Government has no early intention of intervening in the dispute.

Mr. Joe Gormley, president of the National Union of Mineworkers, will today explain the reasons for the ban to a meeting of the TUC Fuel and Power Committee which is, coincidentally, holding discussions with the electricity Boards on fuel policies.

Afterwards Mr. Gormley will meet Board officials to discuss the final details and, the ban's effect on coalfield operations. Leaders of the coal industry's two management and supporting unions, the British Association of Colliery Managers and the National Association of Colliery Overmen, Deputies and Shotfriers, will also be at the meeting to discuss the part to be played by their members in maintaining safety and emergency cover during the NUM ban.

After these talks the Board is expected to give the first indication of what it thinks will be the likely effects of the ban. Board officials refused to comment last night on Mr. Gormley's personal view that if the ban is properly applied, there will be few pits working after the first week.

Mr. Gormley was speaking after the 27-man NUM executive had decided to call the ban on Monday. They were given the power by a series of branch votes, all of which showed a large majority in favour of the action.

The Coal Board's revised £44m. pay offer at the centre of

the dispute was unanimously rejected by the executive. Mr. Gormley said the union was confident that the Board had "escaped as much as possible out of Stage Three," but the proposed £2.30 to £2.57 increases on miners' basic rates were not enough to solve the industry's manning problem. At the same time as pinning responsibility for their action on the Government, miners' leaders are expected to continue talks on the Board's offer. These are likely to concentrate on a national productivity agreement, allowable under the Stage Three "efficiency clauses," which could give miners further 3½ per cent. increases on their basic rates. Despite dissatisfaction with the offer on basic rates some NUM leaders are impressed by the increased holiday pay and "unsocial hours" (increases of up to £5.50 a week sections of the proposed deal. At a total cost of 13 per cent on the wage bill the offer is the second largest ever made to the miners—coming after the Wilberforce settlement at the end of the 1972 strike.

Power front

On the other power front, the CEBG said yesterday it had managed to maintain normal peak period electricity supplies, despite the ban on standby duties by members of the Electrical Power Engineers' Association. Mr. John Lyons, EPEA general secretary, yesterday urged the Government to step in and settle the union's pay dispute.

● Top-level negotiations on British Rail's £50m. proposals to modernise rail pay structures are to begin on November 30. The three rail unions will press for improvements on the offer at a meeting of the Railway Staff National Council, and at least one, the militant train drivers' union, the Associated Society of Locomotive Engineers and Firemen, is threatening industrial action unless a settlement is reached.

Editorial Comment Page 22

NEPTUNE FLOATS IN TO THE CITY

The National Trust will take part in the Lord Mayor's Show this year for the first time. Its float in the pageant will illustrate Enterprise Neptune, the Trust's campaign to save the coast which this month tops its 22m. target. It was conceived and organised by Peter Rice, the theatrical designer well known for his work in Covent Garden Opera House.

£ in New York

	November 7	Previous
1 month	\$2.215-420	\$2.102-430
3 months	2.070-475	0.96-0.20 dia
6 months	2.26-2.57 dia	2.50-2.20 dia
12 months	2.65-3.05 dia	3.10-3.00 dia

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U.S. bid for AW (Securities)

BY MARGARET REID

CHAMPION INTERNATIONAL Corporation of the United States is making an agreed \$40m. cash offer for the A.W. (Securities) carpet group.

The Champion bid of 128p cash, (the market quotation was 85p) on Wednesday is backed by the A.W. Board, which is undertaking to accept for the 25 per cent. of shares it controls. Last night the shares closed 31p up at 120p.

The offer by Champion, whose Trend Mills carpet business accounts for 15 per cent of its \$8,000m. annual sales, is subject to assurances from the Department of Trade and Industry that the deal will not be referred to the Monopolies Commission.

Mr. Tom Willer, Champion's chairman and chief executive, said he "anticipated no difficulty" on this score. Champion will argue that the link will enhance A.W.'s growth prospects, notably for its expanding overseas business.

Champion, which also has interests in building materials and paper, is aiming for a major

expansion of its international role. Only 17 per cent of the group's business is outside the U.S., mainly in the Western Hemisphere.

Mr. Willer, aged 54, who became chairman of Champion last year after a spell as Board chairman of A.W., explained that he planned to raise the overseas share of his group's sales to 37 per cent.

He expected the combined 1973 sales of Champion's Trend Mills and A.W. to reach some \$250m. (about £100m.) this year, making it one of the world's largest carpet companies.

Champion, which began talks with AW in September, has been attracted by AW's stuffed printed carpet business—claimed to be Europe's largest—and its management style.

Mr. Willer said Michael Abrahams, aged 35, will remain as AW's vice-chairman and managing director, with responsibility for international carpet expansion.

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THE 200 LARGEST COMPANIES IN YUGOSLAVIA

"Ekonomika Politika," the business weekly journal of Belgrade, will produce again this year a publication in English: THE 200 LARGEST which contains up-to-date lists of the 130 largest manufacturing companies, the 20 largest transport organisations and the 50 largest trading companies. For the majority of companies a detailed account of their activities is given. The publication also includes lists and data concerning the largest banks and insurance organisations. The price is US\$7.00 or £2.90 by surface mail. There is an additional charge for air mail.

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WORLD TRADE NEWS

Methodists urged to keep funds in South Africa

FINANCIAL TIMES REPORTER

THE Rev. Derek Farrow, Secretary-General of the Methodist Church Division of Finance recently returned from a three-week visit to South Africa determined to press his Church not to withdraw its investments there as a protest against apartheid. The Methodist Church has £16m. worth of investments, some of it with companies with South African interests.

Mr. Farrow said on his return that he was more convinced than ever that withdrawal of investments from South Africa could only produce great harm to the Coloured and Black African. "Many of them have very tenuous existences anyway and if you were to withdraw investment they would be thrown out of work." Industry was doing more than anything else to break down apartheid, he added, although it was not intentionally doing so. Mr. Farrow said that British companies had done more in South Africa to improve the condition of Black workers than any other group of companies, adding: "I think, on the whole, Britain need not be ashamed."

THE ITALIAN NUCLEAR SUPPLY PROBLEM

A tale of three tenders

BY DAVID FISHLICK, SCIENCE EDITOR

"ITALY really is different," said a slightly disgruntled British salesman working for a U.S. nuclear company at the Foratom Congress in Florence. We were discussing the problems of selling nuclear steam supply systems to a nation that has paused even longer than Britain since placing its last order for a nuclear power station, despite the fact that it has few fossil fuel resources of its own.

The last order, for the 940 MW Caorso station on the River Po, was placed in 1969. But the Italians are about to decide what kind of nuclear supply system to order for their fifth station, of 800-1,000MW. Prof. A. N. Angelini, President of ENEL, the State-owned electrical utility, said "we hope we may be able to take the decision before the end of the year." The decision will probably extend to a second, identical order.

Competition

Three companies with three different reactors are competing for the fifth station, for a site that also has yet to be decided. Finmeccanica, the State-owned engineering group, is backing a U.S. General Electric boiling water reactor design submitted by Ansaldo, which already has the Caorso contract. Electro-nucleare Italiana, comprising one-third each Fiat, Breda, Termomeccanica, and Franco Tosi, is entering a Westinghouse pressurised water reactor.

The third bid is a Canadian Candu heavy water system, entered through Italmimpianti, a plant engineering organisation. The partnership between the Canadian crown company Atomic Energy of Canada and Italmimpianti has already been successful this year in landing the contract for a 600-MW Candu reactor for the second nuclear station in the Argentine.

The salesman's frustrations may be made understandable by recalling that Ansaldo, Breda and Italmimpianti are all parts of the vast State-owned Istituto per la Ricostruzione Industriale (IRI) organisation. Somehow, the three teams, now busy

finalising their tenders, have to decide how far ENEL is going to take its decision purely on the basis of power costs—the official line—and what weight might in fact be given to other factors, such as encouragement for Italmimpianti's export activities.

Then comes the question of where to put the station. Prof. Angelini admits that "we are now coming up against very severe difficulties in siting our power plants." Only one Italian river, the Po, has a flow great enough to support the cooling water demands of power plants. Hence, the Italians—like the British—have tended to look for coastal sites, and here the utility runs into conflict with the tourist industry, popularly held to be Italy's best prospect of becoming an affluent nation. ENEL has just completed an "extremely detailed study of 4,700 miles of coastline, taking account, Prof. Angelini claims, of every commercial and sociological aspect of power station siting that could be encompassed. It plans to publish this study as an environmental "map."

Other nations will surely be intrigued to know what factors have been taken into account. Public resistance is not confined to nuclear stations, but extends to large new plants of every kind. ENEL alone has about a score of projects held up by objections of various kinds.

But a more immediate problem for Italy's nuclear industry, Sig. Bullo suggests, is the fate of Fiat in the nuclear business. Fiat, the only privately-owned company left in the Italian nuclear industry, is not itself bidding for the next order, and until more orders are being placed. It has a Westinghouse licence but since Breda also has such a licence Fiat may be on its own once the current decision has been made. On the other hand, with so much business in prospect the industry may soon need Fiat's help. According to Sig. Giorgio Fogagnolo, managing director of AGIP Nucleare, organisation, a dearth of nuclear contractors together with the delays in granting approval for

projects could extend construction times in Italy to as much as 10 or 11 years. Turning to what an Italian translator at the Foratom Congress in October charmingly called the "self-fertilising reactor"—in other words a fast breeder reactor—we have more evidence of Italian industrial originality. The Government recently created a separate company to develop and market more advanced types of reactor, such as the fast reactor, and the manufacturing facilities, the rest of the industry. This called NIRA (Nucleare Italia Reactor), owned equally by Ansaldo and AGIP Nucleare, making this too a state-owned organisation.

NIRA's immediate task is construction of a complex experimental fast reactor known as PECO, a sodium-cooled fast fuel irradiation facility, at Le Bracciano, just north of Rome. This 130 MW (th) reactor, begun in 1969, affords Italian industry a chance of learning the novel, difficult technology of the fast reactor. It will be the reactor designed and constructed entirely by Italian industry.

One eventual solution, he thinks, could be floating nuclear stations of the kind proposed by the Westinghouse-Penneco subsidiary, Off-shore Power Systems. They might be anchored a few miles off-shore in the relatively secluded waters of the Adriatic, away from shipping or the tourist beaches.

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NIRA's immediate task is construction of a complex experimental fast reactor known as PECO, a sodium-cooled fast fuel irradiation facility, at Le Bracciano, just north of Rome. This 130 MW (th) reactor, begun in 1969, affords Italian industry a chance of learning the novel, difficult technology of the fast reactor. It will be the reactor designed and constructed entirely by Italian industry.

Participation

PECO, however, will also Italy's passport to a genuine participation in the tri-nation plans for commercial fast reactors, involving France and West Germany. These are the plans promoted by the French and the Germans for partnership between Electricité de France, G. many's RWB and ENEL for a financing of two 1,000 M demonstration "power static based reaction" reactors. The French hope to start first of these projects known as Superphenix. In 1975 they will have about a year's experience of a reactor shortly expected to generate its first power at Marcoule.

British Airways cargo future settled

BY PETER HERING

THE LAST of the major policy decisions affecting the future operating pattern of British Airways will be made known to-day when the airlines Managing Director, Mr. Henry Marking, will announce details for the restructuring of the cargo divisions of the former BEA and BOAC. So far they have continued to operate as separate entities since the merging of the two airlines.

Mr. Marking will thus put an end to the speculation and uncertainty as to the future of the 3,200 management and staff employed on cargo operations which has prevailed since it was known that the airlines were to be merged over a year ago.

The plans provide for the merging into a single operating unit of the separate handling facilities, currently operated individually by the European (BEA) and overseas (BOAC) divisions of the new airline and for the setting up of a single management structure for sales, marketing and customer services. The decision to merge the handling facilities means that the former BEA's huge terminal at the single village at Heathrow, extending over more than 12 acres and known as Cargo Centre Europe, will be combined under one roof with the former smaller BOAC terminal—BOAC Cargo Centre—located alongside it. This will be achieved by knocking down a brick wall dividing the two, but much more complicated and costly will be the marrying together of the automated installations, which include cart tracks, hoists, pallet stackers, container lifts and other sophisticated hardware with which each of the buildings is equipped. Much of it will become surplus and will have to be stripped out. Considerable modifications will have to be made to what is left to meet

technical requirements for handling a big increase in cargo traffic which British Airways is planning to attract within the next couple of years. The current throughput of the two terminals averages between 6,000 and 7,000 tons a week, and this is expected to double during the next five years.

A similar merging of handling facilities will be carried out at other British airports—notably Manchester and Glasgow. Since handling at these centres is in the main operated manually, the task will be simpler.

Difficulty

What is expected to cause a good deal of difficulty is the integration of management and staff—particularly at middle management level. At present, each of the divisions has its own separate management answerable to the equivalent of a general manager. There will, therefore, be complete duplication of duties

and this will inevitably lead to a good deal of jockeying for positions under the new structure. British Airways intends to meet this situation by increasing the manning of the various management functions and where a surplus is thrown up, executives will be re-deployed to fill vacancies in other parts of the airline. The same policy will be followed in tackling the technical and handling staff in the terminals, but in this area the problem is unlikely to prove as difficult as the need for skilled workers is expected to increase to cater for the anticipated upsurge in the volume of traffic.

The airline intends to appoint a "supreme" to be responsible for the new cargo structure and is at present considering a "short list" of executives currently holding senior management posts within the airline from which the appointment will be made. A suggestion that whoever is appointed should have a seat in

the Boardroom has been turned down.

British Airways is allowing months for completion of the restructuring of its cargo activities. Immediate priority is to be given to the integration of the terminal handling facilities and to the setting-up of the new management framework.

The plans are the outcome of a survey of the cargo operation and management of the two former airlines which has been carried out over the past six months by Study Group 5A under the chairmanship of Stephen Wheatcroft, BA's planning director. The group consisted of eight trade union representatives and an equal number of management representatives from the two former airlines. It was the management planning group's kind to include worker representatives, and the recommendations it put forward were accepted almost in their entirety by the airline's Board.

BRITISH EXPORTS

export contracts worth a total of £2m. from Romania and Japan. The company will supply chemical plant to the Romanian State Enterprise for the chemical industry and equipment for a new chemical plant to be built in Japan by the Chiyoda Engineering Company.

● The General Engineering Company (Radcliffe) have concluded a contract with A. Chandris Cables, of Greece, for the supply of machinery for the manufacture of a wide range of electrical cables. The value of the contract is approximately £1.7m.

● Dynamic Technology have secured a contract valued at over £250,000 with the South African Broadcasting Corporation for the supply of a single wire machine control system.

● Stone Wallwork has signed contracts with V/O Metallurgimport in Moscow valued at £900,000. Included is a contract for the supply of six double HB.2756 Hot Box Core and Mould Blowing Machines with Pattern and Corebox equipment for the manufacture of stainless steel valve castings. The extensive tooling for this contract will be manufactured by J. Harvey (Manchester) and Automotive Patterns (Precision Equipment).

● AtlasAir, one of the largest of the U.K.'s air freight forwarders and consolidators, has opened a branch office in Tokyo to undertake the sales and marketing of its international services for the handling of air exports and imports.

It is the company's first direct sales venture into Japan where its activities have previously been represented by United Air Cargo Consolidators, one of the restricted number of consortia authorised by the Japanese Government to operate in the international air cargo field. The services performed by this company for AtlasAir will continue. During the past year AtlasAir has been carrying out an extensive programme of development of its overseas activities, and the establishment of its first sales and service office in Japan is the first step in its plans for further expansion throughout the Far East to keep pace with the steady increase in the growth of air cargo traffic in the region.

It was among the first U.K. air forwarders to introduce consolidation services for British

exports to Japan and current operates several such services; and from the country every week. These consolidation services are shipped on scheduled flights at rates well below those charged by the international airlines.

● Brochmore Engineering has won an order for some £200,000 worth of torque converter transmissions from the Bulgarian lift truck manufacturers Bulka car Impex of Sofia. The Bulgarian company already has a licensing agreement with Brochmore to manufacture certain models in the range and technicians have received training in the British company West Bromwich factories. The present order is scheduled for delivery early in 1974.

● British Ropeway Engineers of Sevenoaks have completed their contract worth over £1m awarded by Gibb-Ewbank Industrial Consultants on behalf of the Government of Qatar to install urea export and grain import conveyor systems and associated ship loading and unloading facilities at Umm Sal on the Gulf coast. All plant is now fully commissioned.

● The British Trade Association of New Zealand has challenged an assertion by Trade and Industry Minister Warren Fries that there has been a marked swing by New Zealand car buyers toward Asian models. Assuming the Minister was referring to Japanese vehicles when he spoke to Parliament yesterday, Association Director Lawrence Crompton said in an interview to-day that registration figures proved there had been no marked swing toward Japanese cars.

Mr. Fries said consumer preference would gradually determine which models of cars should continue to be assembled in New Zealand. Figures in April showed that 17.6 per cent of the cars registered here were Japanese and 77.9 per cent were British or Australian, Mr. Crompton said. By September the Japanese share of the New Zealand new car market had fallen slightly to 17.3 per cent, while the British and Australian share was 77.4 per cent.

Commercial vehicle registration statistics also showed a drop in Japanese vehicles and a rise in British vehicles between April and September, he added.

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AMERICAN NEWS

No comfort for Europe in Nixon energy plan

BY GUY DE JONQUIERES

LATEVER hopes Europe and supply has generally been welcomed, both as a long-awaited step towards coping with oil shortages and as evidence that he has not been entirely paralysed by the Watergate scandals. The measures were generally welcomed by oil industry executives and other businessmen, who have been growing increasingly concerned at the fuel outlook for the coming months.

However, the main criticism of his programme has been that it should have been formulated several months ago and that, in the first instance, at least, it may rely too heavily on voluntary compliance by private citizens and co-operative enforcement by the individual States.

Among the major voluntary measures which the President outlined were: adoption of a 50 m.p.h. maximum speed on highways, lowering of office and home heating thermostats, increased use of mass transportation and the pooling of private cars.

Beyond this, Mr. Nixon is also pressing for Congressional legislation to impose a tax on "excessive" energy usage, adopt year-round daylight saving time, reduce outdoor illuminated advertising, limit business and school hours and restrict airline and commercial lorry operations. In addition, he is seeking to prevent industrial plants from converting from coal to oil and to relax clean air standards.

He also hinted at the possibility of adopting petrol rationing and a special tax on petrol. The Administration has been reluctant to take either measure, though the immediate establishment of stand-by petrol rationing is widely favoured in Congress.

Mr. Nixon's initiative has received a mixed reception from the individual State Governors.

Canada to pursue oil pipe plan

By Our Own Correspondent

OTTAWA, Nov. 8. THE FEDERAL Government would go ahead with its plans to pipe Western Canadian crude oil into Montreal even over the opposition of the Quebec Government, Energy Minister Donald Macdonald announced yesterday.

He said that Quebec-Ottawa negotiations on the extension of the pipeline from Toronto to Montreal had been interrupted by the Quebec election and should now be pushed ahead with dispatch.

He indicated that Ottawa is committed in principle to building the line. The Federal Minister said every effort would be made to make arrangements acceptable to Quebec.

He cautioned opposition leader Robert Stanfield, who raised the issue in the House: "Of course, the ultimate responsibility for security rests with the Government of Canada."

Mr. Stanfield said: "Very clearly, if it is necessary for the security of supply to any part of the eastern Canadian market, then ultimately the government of Canada will have to take the decision."

Meanwhile, in Quebec City, senior officials in the Resources Department of the provincial government, said Mr. Macdonald's statement raised the possibility that the Federal Government was using the current crisis in oil supplies to establish a national energy policy that might be detrimental to Quebec.

ENERGY FOR LATIN AMERICA

Framework for development

BY JANE MONAHAN

DELEGATES from 22 South American and Caribbean countries have signed an agreement here for the creation of OLADE, a Latin American energy organisation which seeks to provide a working framework for the "integration, conservation, sale, defence and development" of oil and energy resources in the region. It is now up to the Governments of each State to ratify the agreement.

At the constituent meeting this month there was a consensus to establish a regional fund in the near future for the development and exploitation of energy resources. As a first step towards the ultimate goal of a Latin American energy market, it was decided that an inventory be made of the continent's energy resources, including oil, hydroelectric power, gas and hydrocarbons, together with a survey of future supply and demand.

Both the fund and inventory were proposed, by Venezuela, the leading light in OLADE. Quito will be the executive seat of the new organisation and its permanent secretariat. Final authority, however, remains with Ministers representing each member state. They are to meet twice a year, to vote on the political and economic guidelines of the organisation, fix a budget, and elect both a president and a so-called committee of energy experts. Two-thirds of the member countries will constitute a quorum.

According to the Venezuelan Minister of Mines and Petroleum, Dr. Hugo Perez la Salvia, OLADE is a cooperative and not a supranational organisation. "Venezuela," he says, "does not look for any commercial advantage in OLADE, nor is there any obligation under OLADE to sell oil at low prices to Latin American importing countries." He added that Venezuela together with other countries proposed OLADE "as a way of uniting all Latin American countries in defence of their natural resources."

According to the Ecuadorian Minister of Foreign Affairs, Sr. Horacio Sevilla, OLADE will provide a framework for ensuring future supplies of energy and oil resources "first in individual Latin American countries, then in the Continent as a whole, and finally for the rest of the world." He also maintains that through OLADE a real liberation in Latin America may be achieved—an opinion that seems to echo the conviction of most delegates that it is only by a concerted policy on primary resources, particularly oil, that terms of trade favouring the economic development of Latin America may be arrived at with the industrialised nations.

Peru's Minister of Mines and Energy, General Jorge Fernandez Maldonado, who presided over the conference, made no bones about the political intention of OLADE in his concluding speech. He said the organisation could afford protection against "imperialism, paternalism and ominous hegemony." He invoked Iraq, one of the most militant members of the Middle Eastern oil countries, as a model for future negotiations with the major powers.

In spite of these dramatic words, and the clear desire for solidarity, the fact is that OLADE—for the moment at least—has little backbone. Unlike OPEC, it attempts to unite only two major oil exporters with a majority of net importers—and the two exporters—Venezuela and Ecuador—do not seem to have any intention of providing the importers with supplies of oil at lower than international prices. Both are members of OPEC, and thereby abide by that organisation's price mechanism. Venezuela indeed, in line with the Middle Eastern blockade, has shot up the price of its crude by 50 per cent. Any attempts to fix price reductions or control sales are likely to be bitterly opposed by a few members of OLADE, even though this is presumably what its majority of the importers probably hope to get out of the new organisation. A delegate from one importing country, Paraguay, even went so far as to say that without the prospect of cheaper supplies of oil, his country was not prepared to contribute a single dollar to OLADE.

These contradictions may in time be overcome. It depends on how much oil the Continent will have in the future, of what grade it is, and how accessible it may be to exploitation. In particular a lot depends on the growing sense of Latin American solidarity. It was this sense of solidarity that prompted Venezuela and Ecuador first to propose OLADE, even though in the long-term it may well work against their national economic interests. It was also this solidarity that brought all 21 countries together to the OLADE agreement. It remains to be seen whether this impulse carries weight in the first ministerial meeting which is to take place in Buenos Aires in six months' time.

As for the military in the international sphere, it remains a very remote prospect. Unlike OPEC, which last year covered about 58 per cent. of the world's total oil reserves, OLADE accounts for little more than five per cent. of the world's oil reserves. A situation that may well limit its leverage for some time.

PENTAGON TO ASK FOR MORE CASH

WASHINGTON, Nov. 8

The Pentagon is putting together a \$3,000m.-\$4,000m. supplemental Budget request to correct what officials say are deficiencies in the U.S.'s military readiness demonstrated by the Middle East war.

Defence officials say that, among other things, consideration is being given to reopening Lockheed Aircraft Corporation's production line for the controversial CSA giant cargo plane to improve the military's airlift capability.

The Pentagon would like the readiness request to be submitted to Congress before the end of the year. However, it is not in final form at the Defence Department, and once it is, the request will have to be reviewed at the Office of Management and Budget and at the White House.

AP-DJ

Burnham slams critics of witchcraft

By Charles Chichester

GEORGETOWN, Nov. 8.

PRIME MINISTER Forbes Burnham has hit out against critics of his government's move to legalise the practice of obeah in Guyana. Obeah is Guyanese terminology for local witchcraft. He told the National Assembly during the debate on the President's address on Tuesday that obeah represents the survival in this era of certain African rites.

He came down hard on critics who argue that obeah should not be legalised because this is a Christian country. "We are a religious nation, not a Christian nation. If Christians are allowed to practise their rites and mysteries, why should non-Christians not be allowed to practise their rites and mysteries," he asked.

Joint U.S.-Iranian deal to build refinery

BY OUR NEW YORK STAFF

NEW YORK, Nov. 8.

THE GOVERNMENT of Iran, in its drive to share in the profits of petroleum refining, has come to a tentative agreement with five U.S. refining companies for the joint construction and operation of what would be one of the largest oil refineries in the world. The refinery would be in Iran and would be 50 per cent. owned by the National Iranian Oil Company and 50 per cent. by the American corporations.

Iran has made it clear for some time that it would like to export more of its oil products in refined form. The initial plan calls for a refinery with a throughput of 500,000 barrels of crude oil a day which compares with Iran's total output of crude of 5.8m. barrels per day and its output target of 8m. bpd. The refinery would cost between \$500m. and \$750m. and the initial idea is that it should start operations sometime in 1977.

The five U.S. companies involved in the scheme are Arco Oil Corporation, Cities Service Company, Clark Oil and Refining Company, Commonwealth Oil Refining Company, and Crown Central Petroleum Corporation. Their cooperation with the National Iranian Oil Company is seen as being particularly timely both in their own interests and in that of the U.S. at a time when Iran, the fourth largest producer of crude in the world, is the only Gulf producer not cutting back on its oil output. Earlier this year it was announced that Iran was negotiating with the Ashland Oil Company of the U.S. for a 50 per cent. share in Ashland's New York State refining and marketing operations. Iran would offer Ashland guaranteed supplies of crude oil in return. Ashland is hoping for an agreement on this deal by early next year. If consummated it would be the first important involvement of a Gulf oil producer in the "downstream" end of the Middle Eastern oil flow to the U.S.

Nixon tapes 'inaudible'—secretary

WASHINGTON, Nov. 8.

RESIDENT NIXON'S personal secretary testified today before Judge John Sirica that parts of seven conversations between Nixon and Watergate personalities were very poor in quality and that it is humanly impossible to hear every word on them.

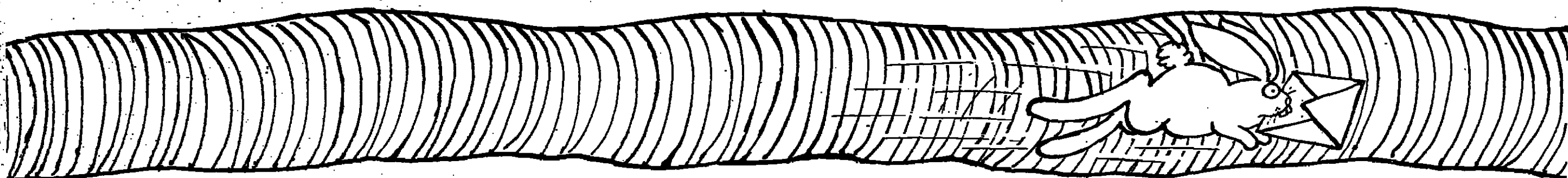
Rosemary Woods, Nixon's secretary, said that it took her nearly a month, working off and on, sometimes at week-ends and far into the night, to type a rough transcript of seven conversations between Nixon and Watergate personalities.

"Sometimes I could hear the President whistling," she said. "Other times there were four people talking at once and I couldn't even get one voice."

In Miami "Bebe" Rebozo, a close friend of President Nixon, has filed a \$10m. libel suit against the Washington Post. Attorneys for Rebozo filed the suit in the Federal Court on Wednesday, charging that the Post libelled Rebozo in an article in October that claimed he cashed \$91,500 in stolen stocks in 1968 after being told they were stolen.

Reuter, UPI, AP-DJ

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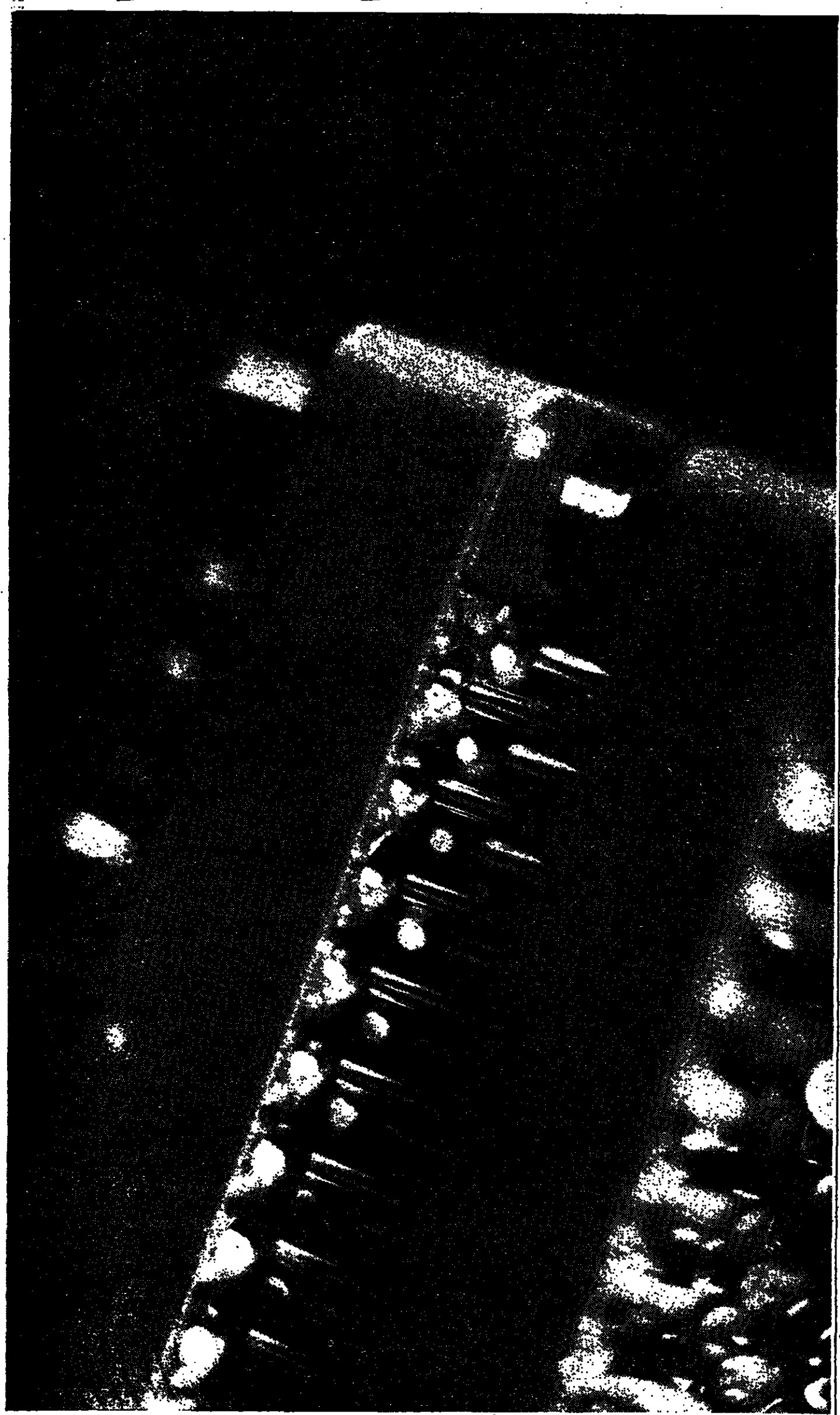
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EUROPEAN NEWS

Iceland breaks cod settlement deadlock

REYKJAVIK, Nov. 8. COMMUNISTS in the Icelandic Government today cleared the way for a truce in the "cod war" with Britain when they abandoned their stand against proposals on an interim settlement of the 14-month-old dispute.

A resolution passed by the Central Committee of the Communist Party during a night-long session here said they unanimously accepted peace terms worked out during talks in London last month by Prime Minister Olafur Johannesson and Mr. Heath.

Mr. Johannesson, emerging from a meeting of his seven-member Cabinet, later reported: "My Government has reached a unanimous decision to accept the basis for agreement in the fisheries dispute reached by me and Mr. Heath."

The cod war began on September 1, 1972, when Iceland unilaterally extended its fishing limit from 12 to 50 miles. Britain and West Germany opposed the move.

The two Communists in Mr. Johannesson's Government—the Fisheries Minister, Mr. Ludvik Josefsson, and the Health Minister, Mr. Magnus Kjartansson—had opposed a provision in the peace terms which would curtail Iceland's jurisdiction over British trawlers so that they could not be arrested.

Reuter

W. Germans clear way for Czech ties

By Jonathan Carr

BONN, Nov. 8. WEST GERMANY and Czechoslovakia are likely to clear up existing differences between them and establish diplomatic relations by the end of the year, informed sources said today.

Chancellor Willy Brandt and Herr Walter Scheel, the Foreign Minister, would go to Prague for the signing of a pact normalising relations and diplomatic ties would be established at the same time.

This would also give the green light for establishment of diplomatic relations with Hungary and Bulgaria—thus putting the final touches to the bilateral phase of Herr Brandt's Ostpolitik.

The breakthrough follows Herr Scheel's visit to the Soviet Union which ended last weekend. During his trip, the two sides were able to clear the way for a solution to a problem involving legal aid in East European countries for West Berlin institutions.

With this problem on the way to solution with Moscow, it was widely believed that further efforts for a compromise with Prague on the issue would be worthwhile.

Bonn and Prague initiated their normalisation pact in June after years of complex talks. But Herr Brandt had to cancel a planned trip to Prague in September for the signature after the problem over West Berlin arose.

BONN NUCLEAR TREATY DEBATE

By Jonathan Carr

BONN, Nov. 8. HERR Walter Scheel, the West German Foreign Minister, strongly pleaded before Parliament today for ratification of the treaty banning the spread of nuclear weapons.

He emphasised that the pact did not rule out eventual establishment of a nuclear defence force by a united Europe—a point on which the opposition is seeking a written declaration.

At the same time, Herr Scheel said that West German policy aimed at East-West détente would lose credibility if Bonn failed to ratify the treaty—which has already come into force in 30 countries.

THE DANISH CRISIS

A democracy in disarray

By Hilary Barnes, Copenhagen Correspondent

THE DANISH minority Government of Mr. Anker Joergensen, who today called a general election for December 4, has been under constant pressure from the left wing Socialist Peoples Party (SPP) since it came into office in September, 1971. It had a working majority of one, thanks to the 17 members of the SPP, and the SPP could thus exercise a stranglehold from outside.

As a result, Mr. Joergensen's Social Democrats became demoralised, unable to decide whether to turn left or stick to the middle of the road. Finally, Mr. Erhard Jacobsen, a right wing member of the party, decided he had had enough of trucking to the SPP. He resigned from the party, removing the Government's parliamentary majority.

Worried

Leading politicians in all parties are extremely worried about the condition of Danish representative democracy. There is a clear danger that the fragmentation of parties in the Folketing (Parliament) could be made even worse. Traditional party loyalties have splintered over the past year, reflecting, as a political historian, Mr. Tage Kjaersted said today, a deep dissatisfaction

Multinationals unworried by EEC control plans

By REGINALD DALE, COMMON MARKET CORRESPONDENT

BRUSSELS, Nov. 8

MOST multinational companies are unlikely to be too worried by the Brussels Commission's proposals for controls on their activities, according to senior Commission officials. The plan, published here today, calls for co-ordinated Community regulations to cover multinational and other companies operating in the Common Market, in many cases on the basis of proposals that have already been sent to the Council of Ministers, but not yet adopted.

Commission officials said today that most multinational companies which had been in contact with Brussels had refrained from criticising the proposals very strongly. Many companies would prefer a clear, unified set of regulations, the officials said, even if it meant changing the nature of some of their operations. The companies thought this would clarify their legal position and help to shield them from public criticism.

Commission experts said that 80 to 90 per cent of multinational companies behaved "relatively well"—the problem was to bring the remaining less scrupulous operators under Community control. But the Commission's proposals were not intended to be "spectacular or aggressive," it was said.

The Commission has indeed progressively toned-down suggestions contained in earlier drafts of the document on multinationals. Initial drafts were described as "violently anti-American" by senior officials here today, while the final document stresses that there must be no discrimination against companies that have their headquarters outside the Common Market.

The document as finally approved has also dropped earlier more specific recommendations for a new "code of good conduct" for all banks in the community to ensure that they did not act as a cover for operations designed to disguise the origin of funds used for public takeover bids. The document now simply refers to future Commission proposals for community regulation covering stock exchange transactions and the origin of investment funds.

Earlier proposals for international agreements on the terms under which international companies would hand over their assets to developing countries have also been modified following the Commission's year-long debate on the proposals yesterday. The final draft says that the methods to be used in such cases of ownership transfer might "possibly" be settled in the context of the community policies on development co-operation.

The proposals nevertheless point out that in certain cases the economic and financial power of multinationals can lead to imbalanced economic development in the world's poor countries without necessary fulfilling long-term development aims.

Trade Bill delay 'regretted'

By LORELIES OLSLAGER

BRUSSELS, Nov. 8

THE EUROPEAN Commission today expressed its "great regret" at President Nixon's request to Congress to delay action on the U.S. Trade Bill.

Although the President has not said for how long he wants action delayed, the Commission assumes that the start of the multilateral trade negotiations will now inevitably be postponed to next summer or even autumn. So far it had hoped that serious negotiations could begin in the spring.

In a prepared statement, the Commission said it attached "the highest importance to the benefits which could derive both for the Community and for its trading partners from successful conclusion of the multilateral trade negotiations" and regretted the delay which President Nixon's decision imposed.

Mr. William Eberle, the President's trade negotiator, made a special trip to Brussels yesterday to inform the Commission before the decision was announced in Washington.

According to informed sources, he repeated the official reason advanced by the White House that in the present delicate state of Middle East negotiations the President did not want to compromise relations with the Soviet Union by a possible Congressional refusal to grant Russia most-favoured-nation treatment.

Mr. Eberle did not attach any blame to the Community, the sources added.

But the American step may now offer a convenient excuse for France, Italy and Ireland to drag their feet yet again on the delicate matter of compensating third countries for the trade losses they suffer as a result of the EEC's enlargement. On Tuesday, the Council of Ministers came close to formulating a Community offer for compensation, which the U.S. wants to a treaty, subject to final agreement by the French, Italian and Irish Governments on a number of sensitive products.

If they wished, the three Governments could now argue that there is no more need for him in the compensation negotiation under article 24/6 of GAT which the U.S. wants to a treaty, subject to final agreement by the French, Italian and Irish Governments on a number of sensitive products.

Finance Ministers view anti-inflation proposals

By REGINALD DALE

BRUSSELS, Nov. 8

THE NINE Ministers of Finance held an important council meeting here to-morrow at which they will have three major items on their agenda—the European-wide fight against inflation, the Community's proposed move to the second stage of Economic and Monetary Union on January 1, and plans for reserve-pooling and increased credits for short-term currency support.

On the first issue, the fight against inflation, the other countries will be waiting with particular interest to hear the views of M. Valéry Giscard d'Estaing, the French Finance Minister, President Pompidou yesterday stressed the importance of the Nine, and said that "vague recommendations" would not be enough to satisfy European public opinion.

The discussions will be based on the Brussels Commission's annual economic report, which says that, despite the Community's fight against inflation, prices are still rising at "an alarming pace."

The Ministers are to continue discussions of how far the first stage of Economic and Monetary Union has succeeded, and try to establish whether or not there is a consensus on the plan to move to the second stage.

Several countries, including France, Germany and the Netherlands, have questioned whether the Community is ready to take the next step, while the U.K. and Italy want to press ahead.

The Commission stressed the importance of the Nine, and said that "vague recommendations" would not be enough to satisfy European public opinion.

The discussions will be based on the Brussels Commission's annual economic report, which says that, despite the Community's fight against inflation, prices are still rising at "an alarming pace."

Go-ahead for French warplane

By GILES MERRITT

PARIS, Nov. 8

THE FRENCH Government has decided to push ahead with the development of an advanced supersonic fighter-bomber which will cost the country at least £1,000m. over the next ten years.

The aircraft is the twin-engine Dassault-Breguet GSA, which will be far more sophisticated and longer-ranged than the Mirage III-Es and IVs currently in service. Able to fly at Mach 2.5 at an altitude of only 200 metres, it will also be capable of delivering nuclear weapons of up to one megaton, as opposed to the 10-15 kiloton bombs currently in service.

The GSA, mock-ups of which were on show at this year's Le Bourget air show, will come into service by 1980. By 1985 as many as 100 are hoped to be operational as the spearhead of the 550 aircraft that France aims to muster as part of its independent nuclear "force de frappe."

The first GSA prototype is expected to fly in 1976.

The GSA development budget is at present being put at over £400m., while the cost of individual aircraft is estimated at between £5m. and £8m.

Confirmation of the Government's green light for the project came this afternoon during the National Assembly debate of the 1974 Defence Budget.

M. Robert Galley told the Lower House that the development of France's nuclear defence capability remained the top priority. At a Press conference earlier he emphasised that France has intention of returning under NATO military umbrella—while General de Gaulle quit in 1960. But it is understood that it does not necessarily preclude France from deciding to be part in the semi-formal "European group" under which ten European countries, including the U.K., attempt to cut down pointless duplications in defence spending.

As expected, the Defence Ministry today proposed an increase of just over 10 per cent in defence spending next year. The 1973 budget of £3,450m. rose to about £3,800m., putting France appreciably ahead of Britain's 1973/4 defence estimates of £3,365m.



Mogens Glistrup: remarkable support.

the public sector bureaucracy. At its peak in the summer the Gallup poll gave the party 26 per cent. It has stabilised at 12 to 14 per cent, which gives it the same sort of following as the opposition Conservative, Liberal and Radical parties. Mr. Glistrup might even finish second to the Social Democrats unless, as is always possible, he runs out of steam during the campaign.

The Social Democrats, the largest party since the 1920s, have seen their support slip from 37.3 per cent in the 1971 election to only about 25 per cent in the most recent polls. They have not done as badly for 50 years.

If the polls are anywhere near accurate, at least seven parties will be represented in the new Folketing compared with five at present. If the three opposition parties gain a majority over the Socialist bloc they will try to form a coalition, party leaders said today. If not, a coalition of the Social Democrats and one or more of the other parties is likely.

The election will probably be fought mainly on the issues of public expenditure, taxation and the need for a Government with a stable majority.

The Progress Party has obtained its success from public dissatisfaction with high taxation and the fact that families in the ordinary wage-earning class often find the marginal tax rises to 80 per cent, 90 per cent, occasionally above 100 per cent when their income increases.

OECD figures published last week showed that tax as a proportion of GNP is higher in Denmark than in any other member country.

Applause

The election announcement was greeted with applause at the Copenhagen Stock Exchange as the share market moved up undoubtedly an accurate reflection of how business feels. The Social Democratic Government has failed to improve Denmark's extremely serious current balance of payments deficit problem and it has introduced reforms and failed to control inflation which together meant a wage cost this year are 20 per cent above the rates of last year.

The election could bring the end of Mr. Joergensen's political career. He was appointed Prime Minister a year ago, having held political office before. Previously he had been head of the metal workers' union. He did not make a big success of his job, managing to offend many of his own supporters by a lack of political tact.

هكرامته الامم

THE MIDDLE EAST

The price of peace could be a lost General Election for Mrs. Meir

THE ISRAELI Cabinet now finds itself in the painful position of having to take what may be the most important decisions in the history of the State at a time when it faces the prospect of defeat at the polls next month. Yesterday, as a result of Dr. Kissinger's mission and Big Power pressure, it seemed that the deadlock between the Egyptians and the Israelis at the ceasefire might have been broken.

But the Prime Minister, Mrs. Golda Meir, and her colleagues of the Labour Alignment know that their unity is likely to be strained, and their prospects of electoral victory jeopardised, as a result of the tension between American demands for compromise and their domestic public opinion.

"We are all hawks now," an Israeli diplomat snapped at me three weeks ago when I suggested that the shelling of Damascus—then being widely discussed—might be counter-productive. This official, an aide of Mr. Abba Eban, the Foreign Minister, was of course talking in the middle of a war which had given the previously complacent Israelis a bad fright. That man used to be a dove; his answer was significant of the mood of Israel today.

Psychological shock arising from the Egyptian-Syrian assault and the grim slog of the 16-day war immediately transformed two currents in Israeli thinking. On the one hand, consciousness of the need for a real and durable peace settlement was heightened after a period during which public opinion had been lulled into the comforting, though illusory, belief that Israel could stand firm on the de facto border established in 1967. On the other hand the trauma—especially the Syrian advance to within a few kilometres of the pre-June War ceasefire lines—strengthened the demand for those "secure

and defensible borders" that have been central to Israel's political and diplomatic stance over the past six years. From the outset of the war the argument has been that the extent of the Arab penetration, especially into Golan, has proved the inadequacy of the ceasefire lines of 1949-67.

Frequently these two trains of thought co-exist and can be clearly articulated in one and the same person. But, when confronted with the prospect of major peace negotiations, they must be seen as contradictory. Just how the contradiction is resolved and expressed in the voting at the General Election now scheduled for December 31 will have a vital bearing on the chances for peace in the Middle East.

With the diplomatic fronts so fluid it would be rash to draw hard conclusions at this stage. However, it is clear that since the ceasefire the Israelis' preoccupation with the fate of their prisoners-of-war and the maintenance of their grip on the Egyptian Third Army has overwhelmed, almost to the point of obscuring their concern and hope that the golden opportunity for reaching a peace settlement might be grasped.

Without doubt the deadlock over the UN call for withdrawal to the October 22 ceasefire lines and the exchange of prisoners-of-war has so far played into the hands of the Right-wing opposition parties which in September grouped themselves into the "Unity" Bloc. Similarly, the ruling Labour Alignment and its coalition partner, the National Religious Party, may yet be pushed by public opinion into a tougher stance against the U.S. and a more compromise on the more substantive issues that will arise in peace negotiations.

The Likud's components—the Herut and the Liberals (which were formally allied under the Gahal label), the State List and the Free Centre—have always taken a tough and intransigent line. For

security reasons they have argued against withdrawal from the Golan Heights and Sinai. Philosophically—and politically—they have been adamant about the retention of the West Bank of Jordan which is seen as an indivisible part of Eretz (the Land of) Israel, the hazy geographical concept which derives from the Bible.

The Gahal, it will be recalled, withdrew from Mrs. Meir's Coalition Government in August, 1970 when it accepted the ceasefire "not forward" by Mr. William Rogers, former U.S. Secretary of State, mainly because of its objections to the provision that negotiations should be on the basis of "Israeli withdrawal from territories occupied in the 1967 conflict." The Likud partners also have a more liberal economic policy favouring the private sector and want to put curbs on State activity. But for the time being domestic factors are of minor importance.

If there was a reasonable chance of it forming a Government, the Likud could bank on the support of the National Religious Party, as one of its Parliamentarians put it to me earlier this year, "would not be able to form part of a Government which decided on withdrawal from Judea and Samaria." Efforts by the NRP to merge with the smaller religious parties, Agudat Israel and Poalei Agudat Israel have not succeeded, but a major redeployment of Parliamentary forces they might be expected to join in a coalition with the Likud Bloc.

Already, the Likud has capitalised on the Government's failure to make adequate preparation for meeting the Egyptian-Syrian attack and its compliance with the UN ceasefire resolution. If, as seems probable, further concessions are wrung by the U.S. then it could become the focus of greater support. Looming in the wings, meanwhile, is General Ariel Sharon, the commander of the Israeli

forces which established and expanded the bridgehead on the West Bank of the Canal.

This hawkish warlord emerged as the Israeli hero of the war despite the fact that his name and face were eliminated from the news media by official censorship.

by RICHARD JOHNS

It must be assumed that the blackout of his name long after the "war force" had consolidated its foothold was imposed for political reasons by Mrs. Golda Meir's Government, anxious to minimise the kudos which he and the Likud might gain from his exploits.

It was in September that General Sharon, only three months after his formal retirement from the army, played

politics (though his political sympathies were known before he was thwarted in his ambition to be Chief of Staff) he was appointed as the Liberal Party's campaign leader. Well-known for his exploits in 1968 and 1967, he was reckoned to have shown

an astute assessment of public opinion—much more impatient with the fragmentation of the opposition—and skill in exploiting it to bring about a union of the factions. Under the titular leadership of Mr. Menachem Begin, the new Likud bloc made only marginal gains in the elections for the Knesset, or trade union movement, in September, increasing their share of the

STATE OF THE PARTIES (1969 election)

	%	Seats
Labour-Mapam Alignment	46.22	56
Arab List affiliated to Labour	3.51	4
Gahal (Herut and Liberal Parties)*	21.97	26
State List*	3.11	4
Free Centre*	1.20	2
Independent Liberals	3.21	4
National Religious Party	9.74	12
Agudat Israel	3.22	4
Polei Agudat Israel	1.83	2
New Communist List (Rakach)	2.84	3
Israeli Communist Party (Maki)	1.15	1
Ha'olam Hazeh (New Force)	1.23	2
Others	1.07	—

* Members of the recently formed right-wing Likud Bloc.

the key role in the creation of the Likud bloc which will present a common list of candidates at the General Election. Even before the war it was acknowledged that he would be one of the Right's biggest assets at the polls. As a newcomer to Party

vote by less than 1 per cent. to 22.7 per cent. The actual merger had been marked by some agonising indecision by Mr. Shimon Peres, leader of the Free Centre. Or the actual Likud polling day he declined to sign the agreement, prompting accusations of

"treachery" from Sharon, before he relented.

Mr. Ezer Weizman, former Air Force Commander and another figure with a widespread political appeal, was so disgusted that he decided not to stand for the elections.

This friction will not have helped in the Knesset elections, but this was hardly the forum in which the Right was expected to make a substantial advance. A much more significant feature of the Knesset poll was the decline in the Labour Alignment's share of the vote from 62 per cent. to 55 per cent. On the wider national scene the general assumption before the war that the broader opposition grouping would present a real challenge to the Labour Alignment.

The Likud was strengthened by a number of defectors from the Labour Party who switched their allegiance because of their opposition to territorial concessions. They are to be represented on the joint Likud list by General Abraham Yoffe who earned fame in the 1967 conflict as a divisional commander in Sinai.

The Labour Alignment contains a fairly broad consensus ranging from the Left-wing Mapam through the three factions of the Labour Party—Achdut Ha'avoda whose outstanding figure is Mr. Yigal Allon, the Deputy Prime Minister, the mainstream Mapai, which includes most of the leadership; and the Rafi led by Mr. Moshe Dayan, the Minister of Defence.

The followers of Mr. David Ben Gurion, the former Prime Minister and the colossus of Israeli politics who broke with the Labour Party and after the 1965 elections formed the Rafi. The splinter group joined the coalition just before the June War and rejoined the Labour Party early in 1968—but only after a split had resulted in the formation of the State List, one of the components in the Likud. It is from this wing of the

Alignment that the Right would expect to win most votes.

Until July the biggest political issue dominating the elections was the extent and pace of Jewish settlement in the Occupied Territories, with Mr. Dayan pressing for an accelerated development against the more cautious attitude of Mr. Pinhas Sapir, the Finance Minister, and Mr. Eban.

Eventually, a compromise formula was adopted favouring a steady increase in settlement. It was seen as a triumph for Mr. Dayan. The challenge of the Right was undoubtedly a factor in bringing about agreement on a "maximalist" approach and indeed, over the past four years the Labour Party has drifted to the right on territorial issues. Once the new programme was decided—allowing Jewish settlements to be increased from the present 44 to 78—it seemed that the electoral battle between the Alignment and the Likud would centre around domestic issues, in particular economic and social policies.

Assuming that the election is held on the rescheduled date, it must inevitably be dominated by the terms of the peace settlement—the basis of which is now being discussed with Dr. Kissinger—in particular, the borders, security arrangements and guarantees.

In this situation it is possible to see two different scenarios emerging. There could be an early and promising start to the negotiating process, with the U.S. and the Soviet Union offering the kind of guarantees which could persuade the Israeli consensus to agree to territorial concessions necessary for any settlement. Most observers would argue that the prospect of a real peace, involving some sort of direct negotiations ought to work as to help Mrs. Meir back to power.

But if the concessions required of Israel prove to be too stiff for the mass of the

electorate to accept, even under the toughest American pressure, such as an open threat of an arms cut-off, there could well be an Israeli retreat en masse into a mental stockade. The rapid emergence of what could only be described as a Massada complex. This is the point where one would see the prospect of the Right winning the election. Indeed, the "hawks" are now so dominant in Israel that Mrs. Meir may even feel that it is impossible for her to enter into substantive negotiations before the poll.

Before her hectic departure to Washington last week the Likud issued a statement advising her to tell President Nixon that Israel could not commit itself to far-reaching concessions.

Clearly, the Likud is unlikely to smooth her path over the coming weeks, when the Government will be forced to defend itself on two fronts: first about its conduct of the war, which must include the failure to take adequate measures immediately before the outbreak of the war; and secondly, about its ability to make a peace settlement satisfying what the electorate see as its security needs.

On the first, there are signs that the reputation of Mr. Dayan, who in the past has provided Mrs. Meir and the public with the greatest assurance on security matters, will be tarnished, although so far there has been the greater reluctance to blame him. On the second, the key question must still be—despite the initial progress made by Dr. Henry Kissinger—how tight the U.S. will apply the screw and at what point the Israeli will dig their heels in. If the pressure is too great then the Likud could well take power and stand back to back ready for a new world crisis which would, among so many else, obviate the need for Israeli concessions.

Peace conference 'could be under way in 15 days'

BY WILLIAM DUFFLORCE

CAIRO, Nov. 8.

IF THE ISRAELI government accepts the "package of ideas" carried to it yesterday from Cairo by U.S. Assistant Secretary of State Joseph Sisco, a middle East peace conference could get underway "in 15 days or so," a senior Egyptian official said here today.

The package, supposedly includes a compromise proposal for the deadlocked ceasefire dispute under which a corridor would be opened through the Israeli west bank force to carry non-military supplies to the encircled Egyptian Third Army. Egypt would agree to return work wounded and prisoners and to lift the naval blockade of the Bab-el-Mandeb straits at the

southern end of the Red Sea, the sources said.

Although full details of the package agreed yesterday between President Sadat and U.S. Secretary of State Henry Kissinger are still known here only to the President and, his immediate advisers, government spokesman Ahmed Anis seemed to confirm the compromise reports this morning when he told his daily Press conference that the package had shown "very definite respect towards" the security Council ceasefire resolutions, "the wheels will start turning and for all I know we may see the peace conference starting work within a few days."

Mr. Anis warned, however, that

"there may yet be another round of hostilities."

A senior official said President Sadat expected to receive the Israeli answer either later today or early tomorrow from Dr. Kissinger in Riyadh, where Mr. Sisco will report to him. Details of the package could be released before the Israeli answer was known.

The official stressed, however, that the proposals in what he described as the "Egyptian-American initiative" centred on implementation of Security Council resolution 242, which calls for Israeli withdrawal from all occupied Arab territory. To effect this withdrawal was U.S. policy, the official said.

OIL SUPPLIES

Producers begin to implement 25% cuts

By Adrian Hamilton

WHILE rumours abounded yesterday in Europe that the Arabs were now considering lifting the embargo on Dutch oil shipments, reports in the industry also indicated that Abu Dhabi, Qatar and other states were now implementing full 25 per cent. cuts.

Suggestions that the Arab producers were now about to ease the oil pressure on the West were aroused both by Holland's acceptance of the EEC declaration on the Middle East last Tuesday and the recent signs that Egypt and Saudi Arabia were close to starting peace negotiations.

No confirmation of the reports were forthcoming, however, and the Dutch Foreign Ministry specifically denied that there had been any lifting of the ban on shipments to Rotterdam.

In the meantime, a number of Arab producers like Abu Dhabi, which had previously limited themselves to destination embargoes and/or small cuts in production, are now instructing the operating companies to reduce output by the full 25 per cent. agreed in the Kuwait meeting of last week-end. This is expected to increase the total cut-off of Arab oil to a level of 5.8m. barrels-a-day less than September as a whole, and to 5.5m. barrels-a-day below November expectations.

The effect on Europe could be a loss of some 3.5m. barrels per day of its imports, but this will not be felt for some time. Against this background, the so-called crisis committee of EEC oil experts and the Commission itself both met yesterday in Brussels to review the situation.

Meanwhile, France's Sotef reported that Algeria has notified French oil companies it will have to cut supplies by 25 per cent. despite France's policy of friendly relations with the Arab States.

The Indonesian Government, has denied that it has made any secret deal to supply additional oil to the Netherlands, claiming that its current output is fully committed, mainly to Japan.

Swiss prepare

ZURICH: The Swiss National Bureau for Economic Defence has prepared a draft regulation banning Saturday afternoon, Sunday and holiday driving which is now on its way to the Cabinet. A step of this kind, which could possibly come into force the week after next, would reduce Swiss petrol consumption by some 7 per cent.

SOUTH KOREA, entirely dependent on U.S. companies for crude oil, started a campaign to reduce oil consumption by 10 per cent. The Philippines ordered gasoline rationing for private vehicles in the Manila area, shortened the work week for Government employees and cut fuel sales to foreign planes and ships to save oil.

BELGRADE: Yugoslavia said it has secured sufficient supplies of crude oil and there is no fear that there will be a shortage of it this winter.

Italy establishes fuel commission

BY ANTHONY ROBINSON

ROME, Nov. 8

THE ITALIAN government today took a significant step towards elaboration of a national fuel policy with the creation of a special consultative commission charged with ensuring adequate supplies of petroleum products and a major role for the state-controlled oil corporation, Eni.

The new commission comprises experts from the Prime Minister's office, planning and budget Ministry (including the head of the Economic Planning Commission), the Ministry of Industry and that of State shareholdings as well as the president of the Unione Petrolifera (the private oil industry association), Sig. Albionetti and the president of Esso Italiana, Sig. Aldo Sala.

The chairmanship of the commission and control over fuel policy has become a major source of political tension between the socialist and Christian Democrat members of the coalition government. The chairman is in fact to be Sig. Osvaldo Tozzi, chief adviser to the Christian Democrat Minister of Industry, Sig.

Ciriaco de Mita, while the staff work will be taken care of by the secretariat of Cipe, which is controlled by the Socialist party.

One of the functions of the new commission will be to map out the enlarged role for Eni which the Socialists insisted upon as the political price of approving the higher price for petroleum products agreed last month.

Iran talks

Meanwhile, the president of Eni, Sig. Raffaele Girotti, reportedly flew to Iran last week for direct talks with the Shah over complex negotiations for what the Shah himself described in a recent Italian magazine interview as "something very big." This is believed to concern the construction of an oil or gas pipeline from Iran to Western Europe and Italy. However, negotiations are believed to range much wider than this and to include Iranian participation in downstream refining and distribution links.

Tokyo: Israel ties stay

BY OUR OWN CORRESPONDENT

TOKYO, Nov. 8.

JAPAN WOULD not bow to Arab demands to break off diplomatic ties with Israel or provide military assistance to Arab states, a senior Foreign Ministry spokesman said today, commenting on Press reports that Japan had been offered a deal by Saudi Arabia whereby it could gain "preferred" status as an oil consumer (joining Britain and eight other countries) in return for one or more such steps.

Meanwhile, Chief Cabinet Secretary Susumu Nakai denied reports here that the Government is considering sending special envoys to Arab oil producing countries.

Japan's four leading economic bodies decided to establish a

special committee to step up developments of energy sources at home and overseas to cover a prospective shortage of crude oil.

The Federation of Economic Organisations (Keidanren) said the committee will consist of business leaders and energy experts and will be charged with contributions from 50 Japanese industrial firms.

Its main objective will be to promote development of petroleum, uranium and other energy sources overseas through increased co-operation with resources-rich countries and by unifying private Japanese development plans into big national projects, Keidanren officials said.

Shell chief urges energy study

BY MICHAEL VAN OS

BRUSSELS, Nov. 8.

SPEAKING AT A conference here today Gerrit Wagner, president of Royal Dutch Shell stressed that an international attempt must be made to find an urgent solution to the world energy problems once the dust of the present upheaval has settled. He added that the current oil supply crisis has been necessary to shock people into co-operation.

"We know from bitter ex-

perience that nothing gets done without a profound concern being felt. Later he said that the relationship between companies and the producing countries has undergone "such a fundamental change that it is time to review what the companies can do and cannot do." He added that the current oil supply crisis has been necessary to shock people into co-operation.

Portugal restricts consumption

BY BRUCE LOUDON

LISBON, Nov. 8.

PORTUGAL today imposed sweeping restrictions on petrol consumption, and raised prices to record levels.

The Government's action is in response to the international emergency over oil supplies and, in particular, the announcement yesterday of a total trade ban against Portugal by the Arab Oil States. This was imposed because of American use of the

Portuguese Azores to airlift supplies to Israel.

A communiqué from the Portuguese Ministry of the Economy today stated that henceforth all petrol stations would be closed to ordinary motorists on Saturdays, Sundays and public holidays. The general public is limited to receiving no more than 10 litres of petrol at any one time.



How can I do some good with my money, Mr. Bryant?

Questions put by Mrs. Rogers to Mr. Bryant, her solicitor

Mr. B. Well you have a small interest from your deposit account which could give you regular help to rehousing old people.
Mrs. R. But it's only £30 or £40 a year! Would that do much?
Mr. B. It would with Help the Aged. They use their money in the most practical possible way. Just £2 can keep a hungry old person alive for a month in many of the desperate underdogs of the world. In India it can pay for a cataract operation to restore the independence and sight of some old person. And at home it can be multiplied 20 times over (with official loans) to rehouse old needy people.

Mrs. R. I know there are poor old people overseas, but do we really have so many needy people at home?

Mr. B. There are over 300,000 poorly housed helpless aged in Britain, many living in squalid damp rooms, with no hope of help. Their only hope is that more and more people like yourself will care and give money.

Mrs. R. Yes, I have heard about Help the Aged building flatlets for these old people, where they have independence, but can be cared for. A friend of mine gave £150 and has one of their flats named in memory of her dear mother. And £250 will name a double flat. If you could afford £11,000 you could be possible for Help the Aged to build a whole new block for old people, using official housing loans. A marvellous way to help and perpetuate the memory of someone you love.

If you'd like to help distressed, helpless old people, and show that some goodness is at work in the world, give what you can now, or discuss the value of covenants and legacies with your solicitor. An annual report will be gladly sent on request.

Hon. Treasurer Rt. Hon. Lord Maybray-King
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Meir to see Socialist chiefs in London

BY JOHN BOURNE, LOBBY EDITOR

MRS. GOLDA MEIR, Israel's Prime Minister, is to attend an emergency meeting of the leaders of Socialist International parties in London on Sunday.

The meeting, where Mr. Harold Wilson, Britain's Labour leader, will act as host and take the chair has been called to discuss the situation in the Middle East. Invitations have also gone out to the leaders of more than 20 other Socialist parties, 15 of them in Government.

Others invited include Mr. Willy Brandt, the Federal German Chancellor; Dr. Bruno Kreisky, the Austrian Chancellor; Mr. Joop den Uyl, the Dutch Premier; Mr. Anker Jørgensen, the Danish Prime Minister; Mr. Ole Palme, the Swedish Premier; and M. Francois Mitterrand, the French Socialist leader.

Mr. Edward Heath, the Prime Minister, who will be in London at the weekend, is expected to ask Mrs. Meir to 10, Downing

Street for discussions about the Middle East situation, including the Kissinger peace plan, if she is staying here longer than just for the Socialist International meeting.

There was some confusion in Whitehall yesterday about the Government's first knew of the invitation to Mrs. Meir. Certainly the first that 10, Downing Street and Mr. Heath heard about it was when the news appeared in yesterday's evening papers and in Labour Weekly.

هكزامت الاول

Fresh call to revise firm price contract tendering

BY MICHAEL CASSELL

ANOTHER CALL for the Government to revise the firm price tendering policy came yesterday from a construction industry leader.

Mr. Roger Foster, senior vice-president of the National Federation of Building Trades Employers said in Birmingham at the two-year firm price period should now be reduced to months and that contracts running over this period should be on "a realistic fluctuations basis."

This move, he claimed, would not only reduce the "great risks which building companies now run and encourage them to compete for public works contracts but would also result in buildings going up more quickly and, therefore, at a lower cost.

Mr. Foster expressed surprise that Government concern that the price of building materials was being driven up by the Government's 40 per cent. Tenders had cover existing and future cost

levels and even in normal times the risks involved were high enough.

"These are not normal times, however. Over the past year world prices of raw materials have been rising steeply. This has meant that the market prices for such essential items as steel, timber, copper and other building materials has been going up, without warning, at an alarming rate."

Mr. Foster said prices were still continuing to rise at a faster rate than the official price indices were suggesting. At the same time, he added, other costs and charges were going up at home.

A concession

"How, in these circumstances, can builders be expected to probe into the future and give prices which will remain firm for two years. In effect, the Government is requiring builders to predict the unpredictable. Experience over recent years has made it clear to the industry that this

is a dangerous and, all too often, a fatal game to play."

The construction industry has made several attempts in the past two or three years to get the firm price tendering arrangements either scrapped or toned down, but with little success. The Government has consistently claimed that its policy is anti-inflationary and has refused to alter it.

One small concession came in September when the Government decided that in certain tightly controlled circumstances, ex-gratia payments could be made to builders working on fixed price contracts who found themselves in difficulty.

Although the decision, announced by Mr. Paul Channon, Minister for Housing and Construction, is likely to have only limited application, it has been regarded by some as a worthwhile breakthrough.

Mr. Channon emphasised that any payments made would be considered against strict criteria and would seldom be made simply because a loss had been incurred. If a contractor could demonstrate that he had suffered hardship due to a loss on a contract resulting from circumstances which could not have reasonably been foreseen by any prudent tenderer, it is open to him to ask the client to make an ex-gratia payment.

Oxford University Press plans move

BY OUR OWN CORRESPONDENT

OXFORD, Nov. 8.

OXFORD UNIVERSITY Press is planning to transfer its publishing activities in London to Oxford, following the pattern set by major publishers who have moved their operations out of the capital.

The move, which depends on plans being approved by Oxford city council, is the biggest change in the history of the Press since it opened offices in London in 1880.

Mr. Colin Roberts, secretary to the delegates of the press, said a move to Oxford was the obvious one as the Clarendon Press was established in the city.

A new building for the former London activities is planned within the grounds of the press, but could not be completed until 1976.

Reorganisation

The first steps towards reorganisation will be taken soon. The central publishing department will be divided into three divisions, academic and reference; general, including music and children's books; and educational. There will also be an international division.

Mr. D. M. Davin, the Oxford publisher and deputy secretary, is to head the academic division, and Mr. John Brown, the London publisher and manager, the general division. Mr. Brown will also become a deputy secretary.

The press is to keep an office and showroom in central London at Ely House, and its warehouse at Neasden is not affected.

Discussion on Cabinet plans for economy

SIR GEOFFREY HOWE, Minister for Trade and Consumer Affairs, and Mr. Denis Healey, "shadow" Chancellor of the Exchequer, will discuss the Government's policy for the economy in 1974 and Opposition views of that policy, at a two-day conference on "Pay, Prices and the Economy in 1974" being organised by the Financial Times and the Institution of Works Managers, on January 30 and 31 at the London Hilton.

Speakers will include Sir Frank Figueres, chairman of the Pay Board; Sir Arthur Cockfield, chairman of the Price Commission; Mr. Tom Jackson, general secretary of the Union of Post Office Workers; Mr. Hugh Scunliffe, president of the Amalgamated Union of Engineering Workers; Mr. Basil J. Watkins, works director of Heliwell; and Mr. G. D. N. Worswick, Director of the National Institute of Economic and Social Research.

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36, Coleman Street, London EC2R 5AJ.

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67, High Street, Sevenoaks, Kent,

or from the Officers of the Company, Crampsons Road, Sevenoaks, Kent.

INTERIM STATEMENT

C. & H. (HOTELS) LTD

Interim Report — Half Year
30th June 1973

GROUP RESULTS

Turnover	£75,500
Net Interest Payable	53,990
Net Profit before Taxation	52,200
Taxation	24,800
PROFIT attributable to members (after Minority £1,400)	£26,000

The results include six months trading of all the Companies comprising the Group as at 30th June, 1973 except those of Queen's Hotel (Brighton) Limited whose results are included from its date of acquisition 8th June, 1973.

The results for this half year are not representative of the full year because of seasonal trading in the Hotel Industry. Due to the reconstruction earlier in the year comparative figures have not been given.

FORECAST—

The year's profits are forecast at not less than £250,000 before Tax.

DIVIDENDS—

Subject to Treasury approval it is anticipated that on that forecast the recommended dividend will be not less than 7%. With the Tax credit attributable this dividend will be equivalent to 10%.

ACQUISITIONS—

The Group acquired in July the Hotel de Paris, Cromer for £110,000 and its trading profits already reflect your Directors' confidence in its acquisition. The Company has agreed to purchase for £58,000 premises in Oldham with consent for conversion into a Hotel.

FINANCE—

The Company has recently completed a mortgage of £1m. with the capital repayable at the expiration of 10 years. The Company now has available facilities of £850,000 for expansion.

EXPANSION AND PROSPECTS—

Negotiations are proceeding for further acquisitions in line with the Company's stated expansion policy.

Advance bookings for 1974 are already well ahead of this time last year.

BRADY

PROFITABILITY MAINTAINED AT HIGH LEVEL

The 38th Annual General Meeting of G. Brady & Co. Limited will be held on November 21, 1973, in Manchester.

The following is an extract from the circulated statement of the Chairman and Joint Managing Director, Mr. A. E. Ross Seymour:

The Company suffered the loss of both its Chairman, Mr. Robert Ross Seymour, and its then Deputy Chairman, Mr. James Duncan Barnes on the 19th August and 18th September 1973, respectively. Both have been strong guiding influences, each having participated in the building and developing of our organisation for over 50 years.

With results approaching the previous all-time record year, I am pleased to report a Group Profit of £891,690 compared with £688,228 in 1972. The final Ordinary dividend of 12.25% net (3.0625p per share), is equal to 17.50% gross, as in the previous year.

During the course of the year we acquired two new Subsidiaries namely, S. L. Dowell (Transport) Ltd. and Charles Smith, Sons & Co., and completed the acquisition of Huggett & Matthews Ltd.

Although the Door and Engineering Division was the section of the Group most troubled by the strike in the Building Industry, prices were maintained at existing levels and this policy paid off in assuring the Division of ample production. Profits of the Merchandising Division were at an all time high while the Process Division produced a satisfactory result almost equalling their top profit. In the Transport Division, the integration of S. L. Dowell has proceeded along very satisfactory lines.

With a buoyant industry and full order books, I am optimistic in my outlook for the current year and every effort will be made for increased profitability.

Christy Bros. Limited

	1973	1972
Profits before taxation	£117,852	£67,066
Profits after taxation	£71,097	£41,888
Earnings per Ordinary share	27.40p	15.75p

* I am pleased to report a substantial recovery in the results of the Company. Profits before taxation rose from £67,066 to £117,852 and the dividend for the year to 31 March 1973 has been increased to 11.75% net, the maximum permitted.

* The proposed acquisition of Burne Investment Management Ltd. should accelerate the Company's progress.

* A healthy revival in business activity experienced during the year continues at the present time. With continuing National Industrial harmony, I can predict a greater turnover and an improved profit for the current year.

F. V. Mills, Chairman

christy

Electrical, mechanical
and refrigeration engineers.

A SCHEME FOR OFFICES MOVING INTO THE AREAS FOR EXPANSION



YOU CAN NOW GET GENEROUS GRANTS:

If you have a genuine choice of location between moving to the Areas for Expansion and the rest of the country, and

If your move will provide at least 10 new jobs in an Area.

YOU CAN GET:

1 Removal Grant. A fixed grant of £800 for each employee moved with his work up to a limit of 50% of the number of additional jobs being created in an Area.

2 Rent Aid. A grant to cover 100% of the approved rent of the premises in the new location. (For a period of up to 5 years in a Development Area and up to 3 years in an Intermediate Area).

Equivalent help will be given where premises are bought rather than rented.

3 Selective Assistance—in other forms.

YOU COULD PROSPER IN THE AREAS FOR EXPANSION

Opportunities for firms moving to the Areas for Expansion are excellent.

The Areas now cover the whole of Scotland, Wales, Northern and North-West England, Yorkshire and Humberside, some parts of the Midlands and much of South-West England.

N.B. These grants are not available for moves to the North Midlands Derelict Land Clearance Area. Financial assistance is available under separate legislation for moves to Northern Ireland.

ACT NOW!

Get more details today. Phone your nearest Industrial Expansion Team at the number shown here. Or send off the coupon.

Headquarters, London, tel: 01-834 2255 ext. 88

Scotland Glasgow, tel: 041-248 2855
Wales tel: Cardiff 62131 (STD code 0222)

Northern Region tel: Newcastle upon Tyne 27575 (STD code 0632)
North West Manchester, tel: 061-236 2171

Yorkshire & Humberside tel: Leeds 58232 (STD code 0532)
East Midlands tel: Nottingham 46121 (STD code 0602)

West Midlands Birmingham, tel: 021-632 4111
South West tel: Plymouth 21891 (STD code 0752) or Bristol 291071 (STD code 0272)

London & South East London, tel: 01-828 4355 ext. 50

Eastern Region London, tel: 01-828 6271 ext. 104 or 61

Northern Ireland tel: Belfast 34488 (STD code 0232) or London 01-493 0601



To: The Industrial Expansion Team, Department of Trade and Industry, Millbank Tower, Millbank, London SW1P 4QU. Please send me full details of the grants scheme for service industries.

Name _____

Position in Company _____

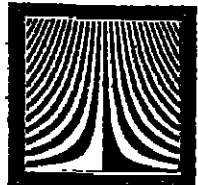
Company _____

Nature of Business _____

Address _____

FT5/11

THE AREAS FOR EXPANSION



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

DATA PROCESSING

Speeds the calculations

MICROCOMPUTERS designed to meet the increasing need in engineering, scientific and technical centres for equipment combining ease of operation and programming with powerful and diversified performance in terms of memory, processing capability, and input/output, are being marketed by Olivetti under the code P.652.

Main memory capacity of this microcomputer is 240 storage registers which may be used to hold 240 pieces of numeric data, or 1,560 pieces of alphanumeric data or 1,200 program instructions, depending upon the user's requirements. This allows maximum flexibility in its use as, for example, a 300-step program will take up only one quarter of the memory, and leave space for 180 pieces of numeric data. In binary terms, capacity is over 16,000 bits.

In addition the P.652 is equipped with a 64,000 bit read-only memory (ROM), completely separate from the main memory, which allows execution through keyboard or program control of basic mathematical operations, logarithms (base 10 or base e), exponentials, square root, trigonometric functions, conversion of rectangular/polar co-ordinates etc.

Higher performances may be achieved by adding an optional

6,144 bit ROM containing functions that carry out inversion of matrices up to 15 by 15 and calculation of determinant, solution of up to 15 simultaneous equations, statistical functions and operations with complex numbers. All calculation takes place in normalised floating point notation with 12 digit mantissa, decimal point and sign ranging from -99 to +99. Cycle time is two microseconds. Print-out is in fixed point notation, but, where an answer exceeds 20 digits, it automatically occurs in floating point notation. Data entry may be in either fixed or floating point notation.

Instructions

Programming of the P.652 is very simple and economical in terms of the number of instructions used to carry out a calculation. It is possible to program a virtually unlimited number of conditional or unconditional jumps and subroutine calls. All registers may be addressed indirectly.

Programs are stored in the memory initially via the keyboard, or during normal operation by means of a magnetic card or cards containing previously recorded programs (a card holds up to 300 instructions).

A series of internal checks determine any error condition of the microcomputer (for example, register overflow) and indicate any anomalies in the calculation process. This facilitates the interaction between the operator and the microcomputer with full program control. Recording, printing and "debugging" of programs is straight forward.

Peripherals include a magnetic tape unit, Editor 4ST input/output typewriter, interface for connection to measuring instruments, paper reader and punch, serial printer and X-Y plotter.

Significantly, the company has carried out a great deal of programming work in support of the equipment and packages are available to tackle heating problems, closing a traverse, gear design, single-span beams, turbine design, compound interest, mass properties, discounted cash flow, regression techniques, horizontal alignment, etc.

Meanwhile, the company has succeeded in converting the Post Office to the use of visible record units for the up-to-date handling of payroll procedures for 164,000 postal workers. This will involve the installation of more than 150 Auditron 770's worth £12.2m, in provincial head offices (102) to automate all phases of the operation.

HANDLING

Sideloaders keep their balance

DIESEL-ENGINEED sideloaders designed to speed up handling by operating without stabilising jacks are now in production at the Leighton Buzzard, Beds, plant of the Lancer Boss Group.

Four models are available in capacities from 7,000 lbs to 16,500 lbs. The two smaller machines—7,000 lbs and 12,000 lbs—can be operated without jacks up to full rating. The 13,500 lbs and 16,500 lbs trucks are fitted with jacks but can handle up to 10,000 lbs at 36-inch and 12,000 lbs at 31-inch load centres respectively without these means of stabilisation.

All four machines are equipped with hydrostatic power steering.

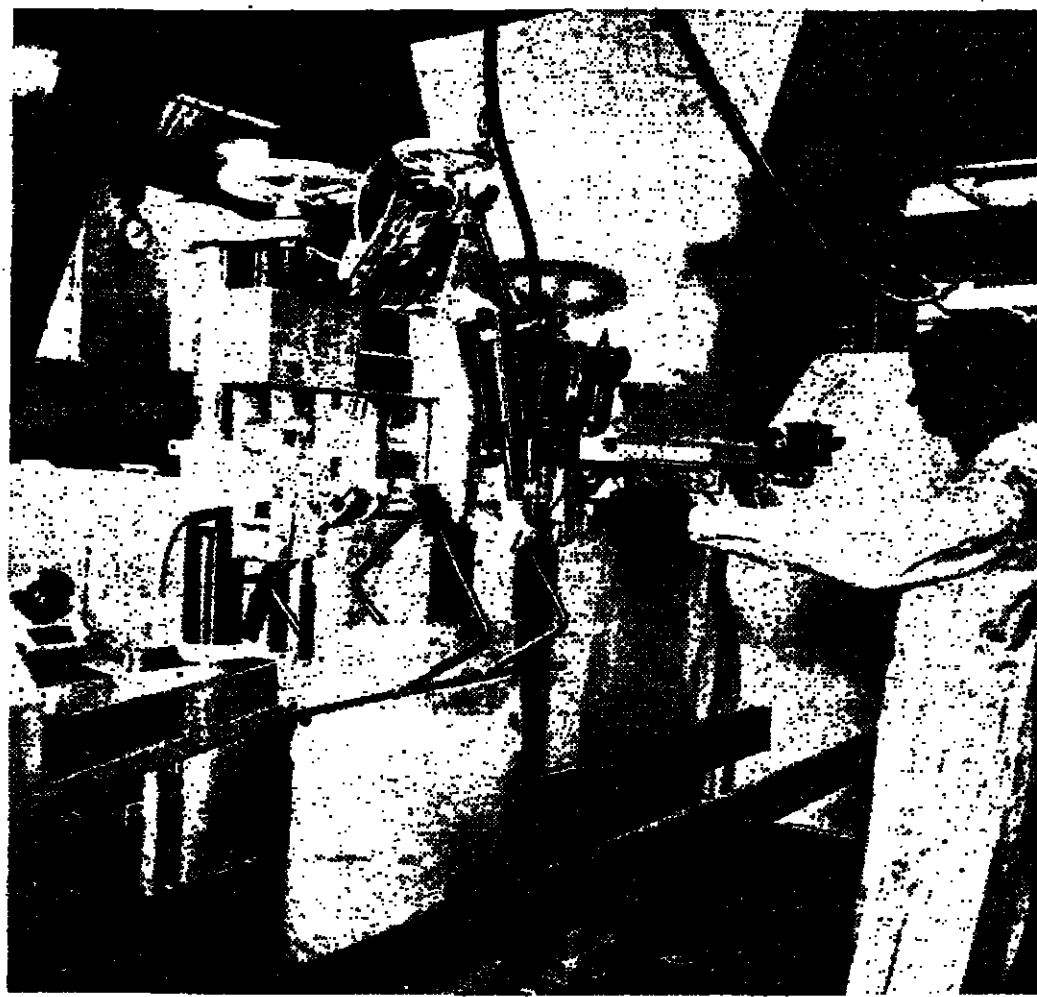
TRANSPORT

Improved Ford vehicle

THE FORD Transit is now available with front disc brakes, car-style cloth trim for seats, or a 3-litre V6 engine. A new variant—the 100L—is available as a long wheelbase one tonne van.

These and other refinements will be announced by Ford at the Scottish Motor Exhibition at Kelvin Hall, Glasgow (November 9-17).

The 100L variant is derived from the long wheelbase Transit chassis, but features running gear for a high-volume one tonne payload. This new concept will appeal especially to the soft goods delivery trade, says Ford. The vehicle's most recognisable feature is its single rear wheels and unique flush-fitting wheelarch panel.



Whitehall Machinery, of Bristol, has acquired the sole U.K. and Eire selling rights of this automatic bag-mouth stretching machine. Claimed to be capable of handling virtually any type of bag or sack used for packaging granular or powdered products, the machine is designed to feed into either heat-sealing or bag-stitching machinery so that a packaging line can be completely automatic. Hand-wheel adjustments allow the unit to be set quickly for different bag widths and height. Operating speeds range from 15 to 20 bags per minute.

MACHINE TOOLS

Speeds up NC work

POSIDATA has made full-range feed (FRF) from tape a standard feature of all production NC systems.

FRF enables any feed rate to be defined from a tape instruction by means of an f number followed by 4 digits representing the desired feed rate. Thus, f2400 represents 240 inches per minute or 2400 millimetres per minute in metric systems. Posidata has combined with this

an improved degree of control of acceleration and deceleration of stepper motors enabling a very high table speed to be achieved. These high speeds are typically 240 inches per minute on most medium-sized milling machines. Five metres per minute is now the standard maximum on metric machines.

Linear and circular interpolation has previously only been available at low feed rates (say, up to 15-20 inches per minute). These features are now achieved at any desired feed rate up to the maximum machine capability. Constant cutter velocity is maintained irrespective of machining angle. When machining arcs, the tangential velocity of the cutter is constant and equal to the f number demanded on tape, even as high as 240 inches per minute. "Ramp down," that is, motor deceleration, is inhibited at the end of intermediate quadrants of a circle again ensuring constant cutter velocity.

Another significant feature of FRF is the ability to match vertical feed rate to spindle speed when tapping. This is particularly useful on drilling machines with a few fixed spindle speeds.

A Gilmston co-ordinate turret drilling machine operating in the premises of C. M. Churchhouse, which is using advanced NC methods in the production of lighting fittings, has been modified to tap 1mm pitch holes at a feed rate of 1630mm (64 inches) per minute to match a spindle speed of 1630 rpm.

The control of "ramp up" and "ramp down" also enables a high "hit rate" to be achieved in drilling many closely pitched holes as in printed circuit work. Typically successive moves of 200 per minute can be made at 0.1 inches (2.5mm), pitching on any one axis.

AUTOMATION

All under computer control

AT THE heart of Van Den Bergh's and Jurgens' new warehouse at Purfleet, Essex, is a computer system which controls the movement of pallets into and out of a stacking silo, as well as directing the stacking cranes inside the silo.

The £70,000 system, based on a Honeywell 316 minicomputer, is claimed to be one of the most advanced warehouse control units in the U.K., providing fully automatic control of the pallet-handling process from the time the pallets enter the silo area.

The warehouse stores the Unilever subsidiary's—Stork, Blue Band and Echo margarine, Tree Top soft drinks, cake mixes and cooking oils.

These products arrive in the warehouse from the adjacent manufacturing plant or other Van Den Berghs food factories.

Complexity of the control task, which the computer handles, is illustrated by the throughput of the warehouse which is designed to handle 70 pallet inputs and 85 pallet outputs per hour continuously, for 24 hours a day.

Apart from the Honeywell central processor with 12,288 words of main memory, there is a disc storage unit with 500,000 characters capacity, two visual display units, an interface which links the computer to four cranes and to other instrumentation, paper tape readers and a card reader.

PRODUCTS

Renewable brushes

INEXPENSIVE BRUSHES which can be "sharpened" rather like pencils when they become clogged or damaged are being introduced by Long-Armac, manufacturers of Vulcast brushes and Wonderwork paint rollers. They are suitable for a wide range of purposes in a variety of industries.

Named "Trim-it," the brushes are produced by a new method developed by ICI Fibres. Continuous filaments of synthetic fibre are encased and compressed in a tube of tough and durable Alkathene which also serves as the handle.

The synthetic fibre filaments extend for the full length of the tube. The brushes can be given a new lease of life simply by cutting off the old exposed filaments with a sharp knife or scissors and peeling back the sheath to reveal a new section. This process can be repeated until the entire length of the brush has been used up.

Trim-it brushes are available in a range of sizes from 7 mm to 17 mm diameter and can be supplied in overall lengths from 80 mm to 200 mm with any trim length. The standard quality is medium, but a very soft quality is also available, for example for optical and medical supply purposes, and plans are in hand to introduce a hard quality.

Long-Armac can be contacted at Sirlin, Corner, Burnt By-Pass, Boreham Wood, Herts

Drilling in concrete and steel

ROTARY hammer drilling unit for 30 mm (1 1/8 inch) bit introduced by AEG Telefunken (U.K.), 217 Bath Road, Slough Bucks., are for heavy-duty drilling applications in concrete and steel throughout the building construction and allied industries.

Roto-Hammer RH 20, which is a follow-up to the U.K. rotamatic drilling machine introduced in 1972, is a very versatile machine in that it can be used for ordinary drilling, hammer action only, for example chiselling, and combine hammer-drilling. Very little penetration in concrete and steel is claimed and the machine said to be ideally suitable for self-drilling anchors up to 1 inch to 1 1/2 inch capacity, depend on material.

Crowns can be accommodated up to 90 mm (3 1/2 inch) diameter. Full load speed is 650 rpm at hammer rate at full load 3,250 blows per minute. On standing case of handling characteristics are referred to the makers as a result of good balance and the relatively light weight of 4.5 kg (10 lb). The machine is delivered complete with steel carrying case, 19 handle, depth gauge, arbor at chuck.

French mini offered in Germany

MICRAL mini computers are to be shown outside France for the first time at Systems 73 in Munich (November 27 to 30).

Made by R2E-Realisations et

Etudes Electroniques of Avenue de Scandinavie, BP73, 91400 Orsay, France—the mini has been sold to the extent of 500 units in the six months since introduction. Target for 1973 on the home market is 1,000 units for this 8-bit machine whose selling price is below £1,000 for a down-to-earth operational unit.

The designers have kept a number of current industrial and business applications clearly in view as they were defining

the characteristics of this unit. As a result, it is specially suited for such applications as stock control, point of sale jobs and so on.

The central processor can handle with up to 7 low or high-speed channels.

Work is in hand on a disc-based operating system.

The company is expanding rapidly with sales for the current year valued at £8m, and for 1974 forecast at £15m.

A new, high-quality chipboard.

From a new British manufacturing company.

Backed by a lot of old well-established money, from a lot of bluechip companies. Wm. Brandt's Sons & Co. Ltd. Chase International Investment Corporation. Commercial Union Assurance. Norwich Union Assurance. Old Broad Street Securities. Pearl Assurance. Scottish American Investment Company. Scottish Life Assurance.

With their backing, the Company raised over £7m—approximately £5m of which was for plant and machinery.

And they backed it for four very good reasons.

1. Chipboard is firmly established as the leading material for furniture manufacture. It's one of the leading panel products used in the construction industry. It's in ever-increasing demand, and its potential is enormous.

2. Outside of Portugal and Greece the U.K. consumes the lowest amount of chipboard per capita in Europe. It has, therefore, the greatest growth potential.

It is estimated that by 1975 British consumption of chipboard will have increased by over 100%. And—that it

will continue to grow dramatically, well into the eighties.

3. Britain at present produces little more than 30% of the chipboard she needs—and U.K. production has not increased to meet demand. Finland, Sweden, Norway, Belgium and Eastern Europe have been supplying it instead. There is room, therefore, for a really superior British chipboard capability. Sanded, ready-coated, painted or laminated, and cut to the user's sizes.

4. The raw materials exist—particularly in Scotland and the North of England. In this area tens of thousands of tons of small roundwood and sawmill residues are available. (In the case of sawdust, an important

ingredient of fine faced chipboard, thousands of tons are wasted each year.) Practically enough raw material to double British chipboard production.

The backers concluded that all that was needed was the capital—and the expertise.

Scottish Timber Products was born.

A site was chosen at Cowie near Stirling at the crossroads of Scotland; at the centre of the vast forest resources of Scotland and Northern England; and handily placed for road, rail, sea and air communications.

With the support of both the Forestry Commission and timber growers, contracts were concluded to ensure ample supplies of timber, and

residues for forecast requirements.

The West German company, Böhre & Greten, who have installed about 60% of the world's chipboard capacity, was chosen to design the plant, deliver, install and commission their latest machinery and take production to guaranteed levels of quality and output.

They also agreed to supply continuing engineering and technical advice for a further five years.

For quality's sake, no expense was to be spared.

The result is the most technically advanced plant of its kind in the world, producing the most consistent, regular and durable product.

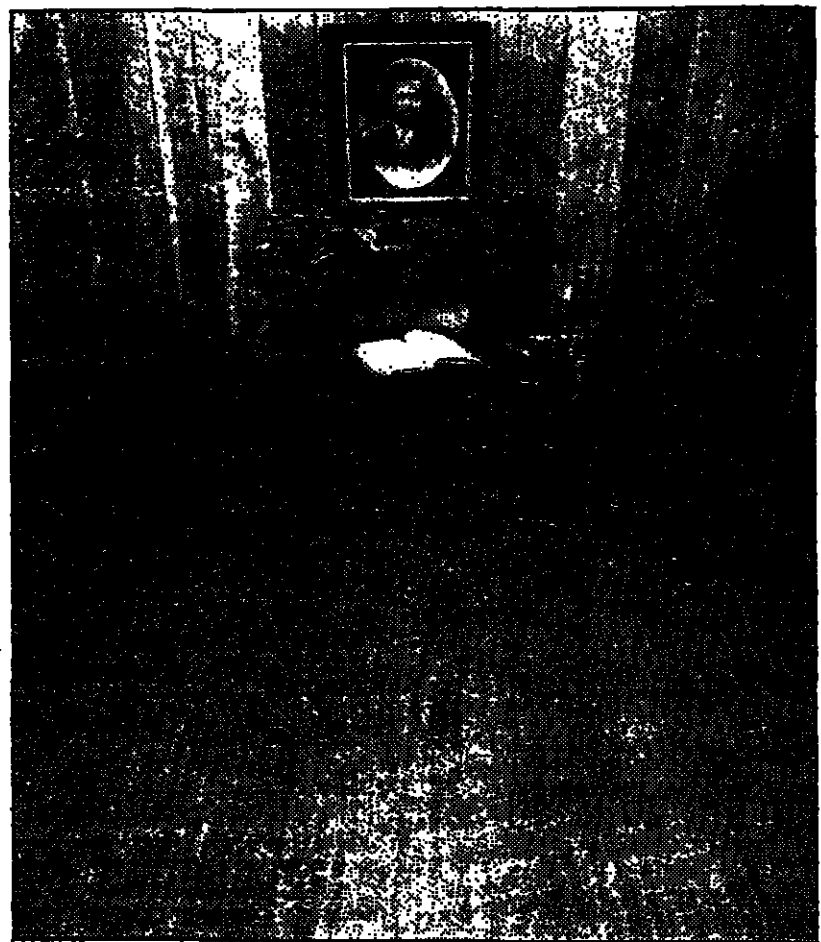
Caberboard. Well-named as much for its competitive qualities as its Scottish origins.

Full production started in September.

So if you (or your company) would like to invest in some, send for the Caberboard data sheets and sample kit now.

Ask your distributor. Or write direct to the address below.

Caberboard
Scottish Timber Products Ltd.,
Cowie, Stirlingshire, FK7 7BQ.

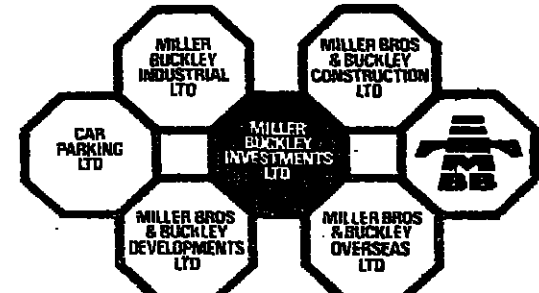


Blue Chip Board.

هكذا منة الأمل

Koyo
quality
delivered
on time

govern
but in



Teamworkers for better Property Development

NORTH SEA OIL REVIEW

Government calls for reports, but more speed is unlikely

PRIME Minister is thought to have asked all Government departments to help in off-shore exploration reports as soon as possible on how far development of the North Sea oil fields can be speeded up.

The move comes at a time when the Government is faced with the long-term implications of current Middle East events on oil prices and the problems caused by Arab cut-offs, is desperately looking at the North Sea as the panacea for many of its woes.

The faith is hardly misplaced. A time when almost every European country is faced with the gloomy prospect of the next decade or more of easing insecurity of supply, U.K. can now be confident of having enough oil to cover its requirements in the 1980s (although it will need to import oil from abroad to provide the right refinery mixes).

Annual gain

At the present rate of inflation world oil prices, too, the country could well gain a net of payments saving of over £2,000m. a year by the end of the decade from indigenous oil and gas.

It is the future promise is undoubtedly there, hopes of speeding up the exploitation of fields are much less certain.

On present plans, will not start to flow in any volume until the end of the century at the earliest and the North Sea will not make any substantial impact on the U.K. oil scene until 1976-77—fine any party in power at that time but not much help to the Government in its immediate difficulties.

The problems are clear enough. The major fields have been found in deep water, where development requires an engineering effort and scale never attempted in Europe. The production platforms now designed for the North are already straining technology, available facilities and skilled manpower resources to the limit. The situation is hardly helped by weather conditions which make it possible to install the platforms and lay the lines during the summer months only.

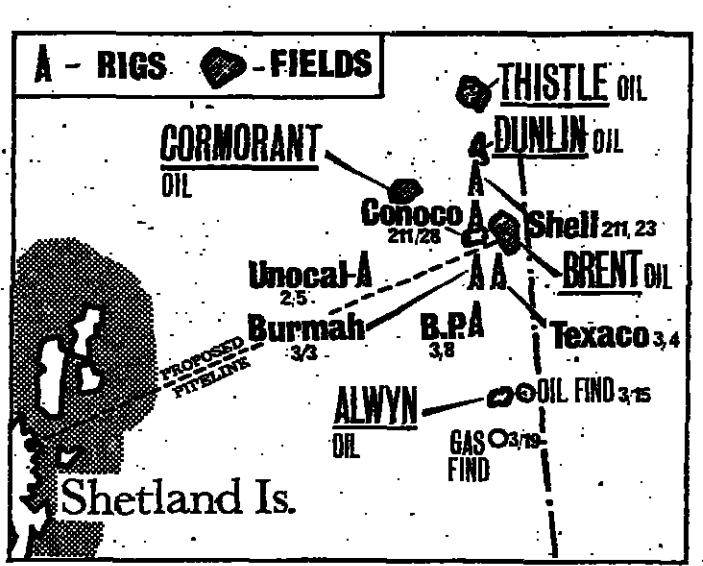
Storm damage

Weather conditions have already, for example, held up both the submarine oil pipelines currently being laid in the U.K. sector of the North Sea. Phillips, which is laying a 350-kilometre line from its Ekofisk oil fields in the Norwegian sector to Teesside in the U.K., has now said that a recent storm caused considerable damage to the pipe-laying barges when the line still had some 35 kilometres to be completed. It will not be possible to lay this last section until next year. Similar problems have also hit construction of the 160-kilometre line being laid from BP's Forties Field to Cruden Bay in Scotland and the company has now ended the laying season with little more than 100 kilometres put down.

Problems of construction and design have affected both Shell/Esso and BP's current programmes of platform construction as well. The first two platforms on the Forties Field, originally scheduled for start-up at the end of next year, are now not expected to begin production until the spring of 1975, while Shell has delayed both its Auk platform (originally meant to start production next year) and its first Brent platform (originally intended to begin production in 1975) by a year. Far from being able to speed up these plans, the real fear is that further problems, particularly in industrial relations on the sites, could bring yet further delays.

The real target for any speed-up in exploration must be the next generation of development, particularly north-east of the Shetlands. Here a whole host of recent commercial discoveries has been made, including those by Tricentral at Thistle, Shell/Esso at Dunlin, Conoco/NCB/Gulf at 211/18 and Total at 3/14. The latter find, incidentally, has now been named "Alwyn"—apparently an old English

name meaning noble friend, although whether or not this is recognition by the French companies of Mr. Edward Heath's conversion to old-fashioned Gaullism and "sauve qui peut" policies towards oil is not clear. One crucial development north-east of the Shetlands is Shell/Esso's plan to lay a large-diameter line from Brent to the Sullom Voe in Shetland. Under



present conditions, a 36-inch line capable of taking some 1m. barrels a day of crude oil might be laid as early as next year for start up at the end of 1976.

There remain technical problems in attempting to lay such a large diameter line in water of over 550-feet depths but, if these can be overcome, it would clearly open the way to a dramatic expansion of East Shetlands oil (which is at present due to start up in 1976 using tanker production from Brent).

Brent itself, including the Texaco extension, could probably fill half the capacity of the line. But the remainder could be used for taking oil from other finds such as Dunlin, Thistle and possible Conoco's 211/18 discovery. Dunlin (which extends from Shell/Esso's block 211/23 into Conoco/NCB/Gulf's adjoining acreage at 211/24) has still to be fully proved. But, provided that has proved large enough to sup-

port lines on their own account.

Where the Government might more effectively intervene, on the other hand, is in a gas pipeline system for northern finds. Little public discussion has so far taken place about gas prospects, but there is clearly a substantial and increasing amount of natural gas reserves, often associated with the oil finds, being proved up bit by bit in Scottish waters.

Outside Frigg, none of these reserves are very large and the problems of producing from them economically is hardly helped by the Gas Corporation's continued reluctance to offer prices high enough to make separate gas lines economic. But a gas pipeline system operated by the Government, Gas Corporation and/or a consortium in which gas would be bought at well-head from the oil companies could well provide a solution to these problems.

Latent friction

But, in its search for ways of speeding up development of the oil and gas discoveries, one less pleasant problem the Government may well uncover is the latent friction between rapid exploitation and full involvement of British suppliers and contractors and the contradictions between speedy development and environmental care. The lack of facilities in the U.K., the industrial problems encountered by British manufacturers, the lack of firm delivery dates being offered by U.K. contractors and, on the other side, the difficulties many contractors are finding in gaining planning permission for sites in the north-east and north-west of Scotland are all being cited—with some justice—as major obstacles to more rapid development.

As so often in oil, and in other industrial fields, the Government cannot have it all ways at once and it is very difficult at this stage to see how it can effectively ensure greater speed without overriding genuine environmental objections or the growing national demand that British industry gain as large a portion of the development market as possible.

INSURANCE

AN IMPORTANT NEW MONTHLY JOURNAL TO BE LAUNCHED BY THE FINANCIAL TIMES GROUP ON 18th JANUARY 1974.

INSURANCE will be published monthly by the Business Enterprises Division of the Financial Times and distributed to a strictly controlled list of senior executives and partners in the insurance world.

INITIAL CIRCULATION: 25,000

BREAKDOWN OF DISTRIBUTION:

4,000 senior executives, by name, within insurance companies

9,000 company secretaries, by name, within major UK companies having £1 million + turnover

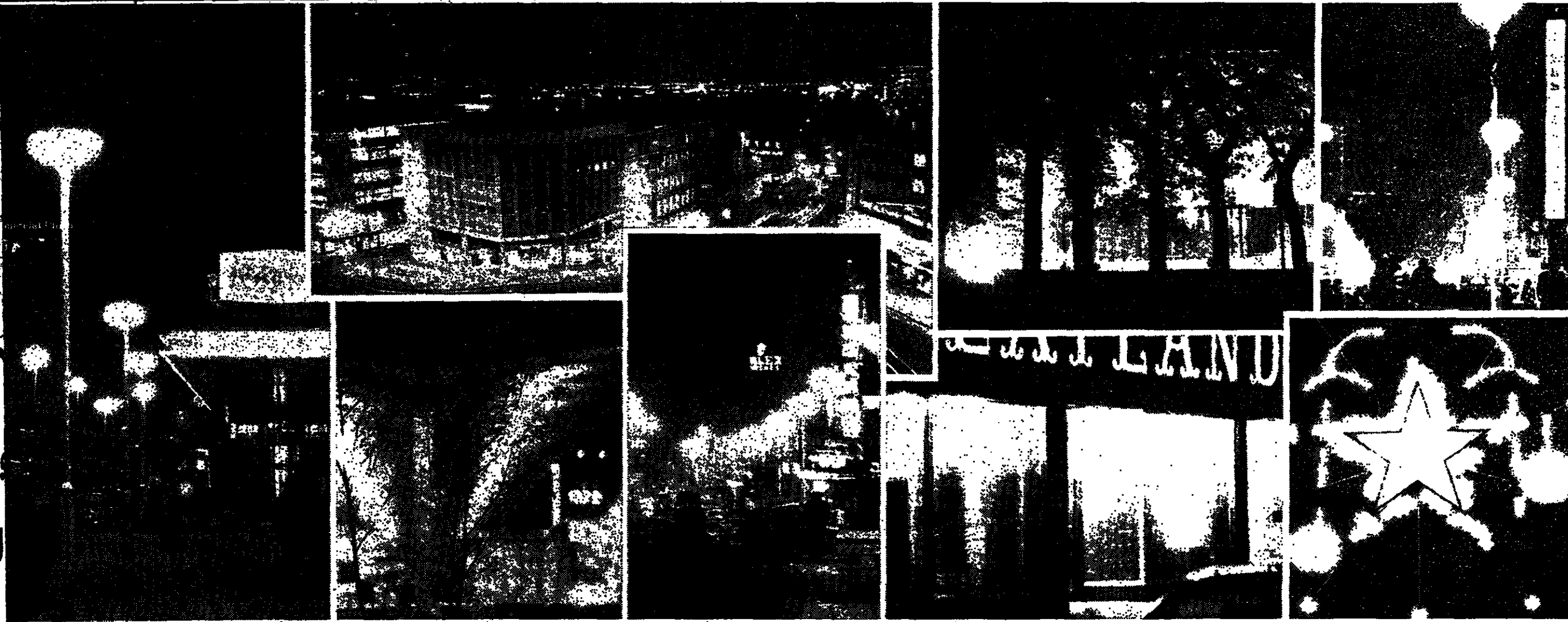
9,000 senior executives within insurance broking firms

3,000 copies remaining will be distributed to senior executives and partners who are: Bankers, Accountants, Solicitors, Stockbrokers, Estate Agents, Marine Salvage Specialists, Demolition Contractors, Shipping & Forwarding Agents.

INSURANCE will offer advertisers a medium with unmatched readership in the insurance world and will provide the most cost-effective means of reaching these influential executives.

For further details, rates, mechanical data etc., telephone or write to:

Carl Milburn, Advertisement Manager, "Insurance", FT Business Enterprises Division, 388 Strand, London WC2R 0LT. Tel: 01-836 5444



The New Northern Lights. Are they switched on for what you're selling?

Look around downtown Bradford, Newcastle, Sheffield, Lincoln, Hull, Huddersfield, Sunderland, Rotherham, York, Durham and Leeds and give your Southern preconceptions a jolt. The lights and signs of new stores, boutiques, clubs, hotels and garages are the enlightening signals of the New North.

Real life heights

Cathy hasn't wavered around the Heights these many years. She's indoors with her automatic-washing machine and colour telly. Or she's filling the back of her car with packaged goods at one of the space-age supermarkets the New Northerners of Yorkshire and Tyne Tees are pioneering. Or she's away on an inclusive holiday telling the kids to eat up their natto just like they do at home.

Overpriced overkill

Yet the advertising pound continues to be weighted towards television overkill in London and the Home Counties where every sale costs more to achieve, while the rich receptive markets of the New North, where every sale costs less, remain under-exploited.

The 8,535,000 customers who make up the 15.7% of GB population living and viewing in Trident's New North are waiting to be switched on to you. Show them the colour of your money and they'll show you theirs.

TRIDENT TERRITORY



TRUTH, DAMNED TRUTH & STATISTICS

Here are some examples showing that Trident's share of the G.B. market is even better than a handsome 16%:

1. COMPLETE DISHES
2. HOUSEHOLD CLEANERS
3. INSTANT AND CANNED POTATOES
4. DIETARY BREADS
5. SHAMPOOS
6. MARGARINE
7. TOILET SOAPS
8. BREAD
9. PLAIN BISCUITS
10. FLOUR

SOURCE: TCA Jan-August 1973

Anyone who's neglecting Trident must have a hole in his map. Ring Clive Leach, 01-493 1237—who will give you more marketing information and send you a free copy of the Trident Marketing Services brochure.

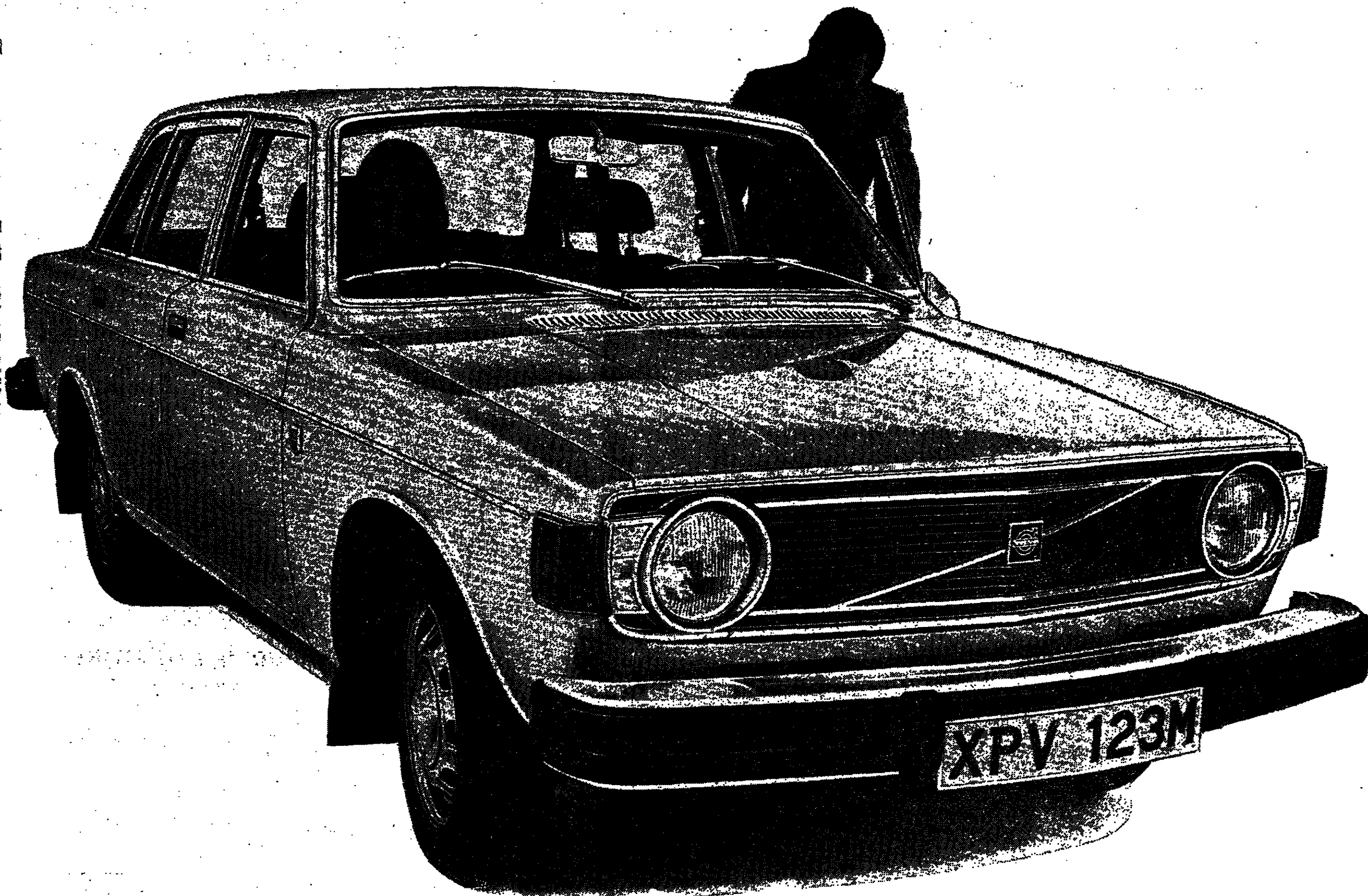
TRIDENT TELEVISION
TRIDENT HOUSE, BROOK'S MEWS, LONDON W1Y 1LF

marketing selling-time in the New North

Volvo 144

Tue Financial Times Friday November 9 1973

The new Volvo 144.



It shines where the other new cars shine. And where they don't.

All new cars look glossy. But when you're spending over £2000 on a car you're entitled to know what you're getting apart from the paintwork.

Consider the facts. The Volvo happens to be one of the most reliable cars you can buy.

A Swedish Government Survey compared it with sixteen other cars. It proved to have a life expectancy of over fourteen years. Substantially longer than its competitors.

This is one reason why the 144 depreciates more slowly than competition.

One thing that's guaranteed to take the gloss off a new car is if it gives you a lot of trouble. At Volvo we're confident enough to give you a 12 month, unlimited mileage guarantee. No other car in its class offers such a generous guarantee.

The Volvo 144 also gives you features like a high impact laminated windscreen, safety belts, a superb heating and ventilation system and a

unique 'fail-safe' braking system - to mention but a few. And all these items are standard.

This year we've put in a warning device that lights up should a driving light go out - and shock-absorbing bumpers to save dents and expense.

And if you're concerned with surface shine you'll be interested to know that the Volvo 144 is built to withstand the ravages of Swedish Winters with tons of salt on the road (thanks to its rigorous rustproofing, hot-dip galvanising, undersealing, and 33 lbs. of paint to protect the body).

These are just some of the facts about the new Volvo 144. Your dealer will give you more, including a Fact Kit telling you how it compares with competition.

And talk to any Volvo 144 owner. You'll find there's no one more enthusiastic about the car than the man who drives one. When you see what you're getting for the money you'll realize

you're getting a very great deal indeed.

The Volvo 144 De Luxe Saloon costs from £2195.05 (manufacturer's recommended retail price including VAT and special car tax).

Cut here

Please send me the facts

I would like to know more about the new Volvo 144. Please send me the Volvo Fact Kit to study at my leisure.

Name

Address

FT911

VOLVO

For immediate information post to, or phone, Customer Relations Dept., Volvo Concessionaires Limited, Lex House, 370/386 High Road, Wembley, Middx. HA9 6AY. Telephone: 01-903 3611.

CBI plans drive for more trade with Brazil

BY PAUL ELLMAN

THE CONFEDERATION of British Industry is planning to launch a drive to encourage its members to step up trade and investment links with Brazil. A 16-member CBI team has just returned from a 12-day mission to Brazil, and its report on the trip is expected to be optimistic about prospects for British industrialists.

The report, to be published in two weeks' time, will express confidence that the Brazilian Government is capable of maintaining the 10 per cent annual growth rate of the past nine years. It is also expected to record the mission's optimism that Brazil's military-backed régime is capable of holding inflation down to its present rate of some 15 per cent a year.

The CBI team is understood to have concluded that joint ventures with Brazilian corporations offer the best prospects for British industrialists, although there is a strong market for sophisticated heavy plant and motor accessories.

A strong boost to Britain's trade links with Brazil is expected to come from the British Industrial Exhibition planned to be held in São Paulo next August.

The flow of applications to take part in the exhibition is raising hopes that it will turn out to be the biggest British trade display ever mounted outside the U.K.

Since the last British exhibition in São Paulo, held in 1969, U.K. exports to Brazil have increased by more than 90 per cent to more than £34m.

The CBI mission, led by Sir Geoffrey Wallinger, a former Ambassador to Brazil and a director of Lloyds and BOLA International Bank, held a series of discussions with Brazilian Ministers during its stay. It was also received by President Emílio Garrastazu Médici.

Housing cost yardstick system 'needs review'

BY MICHAEL CASSELL

A CALL for an urgent review of the local authority housing cost yardstick system has been made by Lord Greenwood, former Labour Minister of Housing.

In this month's issue of Building magazine, Lord Greenwood says that the yardstick system—introduced in 1967 and designed to control the escalation of costs—was "outworn" and should now be the subject of a far-reaching review.

He says that inflation over the last three years has led to a "very clumsy instrument" and one which was "utterly unrealistic" at the present time.

"I was responsible for its introduction, but it is now having the effect of stopping a lot of local authorities building houses, partly because builders are extremely reluctant to commit themselves to building within the limitations of the cost yardstick," Lord Greenwood added.

Along with the Government's fixed-price tendering policy, the cost yardstick system has come under repeated attack from the industry. They point out that it has not been reviewed for nearly two years, despite major increases in the price of construction materials and labour costs. Prices, they claim, are often as much as 70 per cent above the permitted levels.

Until now, house-builders have been able to avoid work in the public sector. If they wished, they could simply because of the weight of

Ambulancemen strike at Bolton

By Our Labour Reporter

BOLTON WAS hit by what is believed to be the first strike by an ambulance service when 31 men stopped work yesterday for two hours over the Pay Board's delay in giving approval to a £2-a-week local pay increase.

During the stoppage local health officials tried to arrange volunteer emergency cover.

In Staffordshire, ambulancemen have voted for an all-out strike later this month over pay and conditions.

MILAN BRANCH FOR BANK

Standard and Chartered Banking Group has opened a full branch at Piazza Meda 3-5, 20121 Milan, under the management of Mr. D. B. Evans.

Visit to Japan

CBI leaders leave on Monday for a visit to Japan. The delegation will form part of a mission organised by UNICEF, the European confederation of industrial organisations, to which it belongs.

The CBI will be represented by Mr. Campbell Adamson, director-general, Mr. David Orr, director of Lloyds and BOLA International Bank, held a series of discussions with Brazilian Ministers during its stay. It was also received by President Emílio Garrastazu Médici.

Members of the mission will meet their counterparts in Tokyo and Osaka during the three-day visit. Among the items on the agenda will be the short- and medium-term outlook for the respective economies, bilateral relations between EEC countries and Japan, international monetary problems, energy requirements and the social responsibility of business enterprises.

CARLISLE SHOPS CENTRE PLAN

A shopping centre on a site of more than five acres is proposed for Carlisle, Cumberland, in a report drawn up by the city council's finance and general purposes committee and Leasing Development Manchester regional office.

The scheme, approved in principle by the council, would provide about 80 shops, four large stores and parking facilities for 900 cars on land in the Scotch Street, English Street and Lowther Street area.

Dover lorry traffic up 16.48%

By Paul Ellman

THE DOVER Harbour Board yesterday reported a 16.48 per cent increase in roll-on/roll-off lorry traffic through the port in the first nine months of this year.

A record 139,461 lorries passed through the port in this period, and the figure for September was 27.96 per cent above that for the same month in 1972.

The anticipated rise in car-carrying traffic, however, has not yet materialised. The first nine months of this year showed an increase of only 0.67 per cent over last year.

The Board has blamed this on the falling value of the pound which has discouraged many tourists from taking their cars to the Continent.

Total passenger traffic went up in the same period by 3.8 per cent, from 4,895,998 in 1972 to 5,087,098 this year.

Imps move for plastics trade with Poland

By Ray Dafter

THE Imperial Group will next week attempt to form reciprocal trading links with the Polish plastics industry.

The group is to hold a symposium on "Applied Plastics Technology" in Katowice, Poland, on Monday and Tuesday. Main companies taking part will be Creators, a subsidiary of Imps, and Mardon Packaging International, a company jointly owned with British American Tobacco.

Areas to be covered include the use of plastics in the motor industry, industrial markets for plastics, PVC bottle packaging, expanded polystyrene packaging and flexible packaging.

At the request of the Polish Plastics Industry Association, special display stands taken by the Imps team will remain on permanent display.

Mr. J. F. T. Langley, chairman of Imps' paper, board, packaging and plastics division, will lead the delegation which hopes to open up Poland as a significant market for British plastics.

Creators has already sold a small quantity of plastic decorative trim for use in doors of cars built in Poland.

The Imps group has a turnover in plastics approaching £20m a year, while Mardon's plastics turnover is over £18m.

Cunard names cruise ships

By James McDonald, Shipping Correspondent

TWO CRUISE ships being built for Cunard in Denmark, at a cost of £10m to £12m each, are to be named Cunard Countess and Cunard Conquest when they enter service in late 1975.

Each ship, of 16,700 gross tons, will be used for cruising and will have accommodation for nearly 750 passengers. The hulls and engines are being built in Copenhagen by Burmeister and Wain, but the fitting-out and interior decoration work will be completed at INMA in Italy.

The ships were ordered by Cunard—part of the Trafalgar House group—in Denmark at fixed prices. No British shipyard was willing to quote without the inclusion of escalation clauses in the contract.

In January 1972 Bulmer's used the word "champagne" in connection with cider, other than as part of the expression champagne cider.

Mr. Sparrow said that a memorandum from H. P. Bulmer showed that it wished to tie the image of Pomagone to champagne.

Mr. Justice Whitford accepted that Bulmer's was not doing any act for the purpose of representing Pomagone champagne cider to be a breach to market the product in its present get-up, labels and bottles, or any get-up not materially dissimilar.

Bulmer's also promised they would not knowingly supply Pomagone champagne cider to theatres for use on the stage in theatrical performances.

New Bulmer promise to makers of champagne

RIDERS IN the "Champagne" scandal model horses on stage at the Max Bygraves show at Victoria Palace, London, did not receive a bottle of champagne for a prize—but a bottle of Pomagone champagne cider made by Bulmer of Hereford, counsel said in the High Court yesterday.

Mr. Charles Sparrow, QC, for the French champagne firm J. Bollinger, S.A., and Champagne Lanson Pere et Fils, said, too, that at the Happy Valley Theatre, Llandudno, in the Alex Munro show, prizes for stage contests said to be champagne were again Pomagone.

Bulmer, said Mr. Sparrow, had supplied the sparkling drink to the theatre, and the champagne makers of France again objected to Bulmer's projecting a further champagne image for their product.

Saleroom

Bureau-cabinet makes 1,450 guineas

IN A £37,500 sale of English furniture at Christies yesterday, a walnut bureau-cabinet dating from the early 18th century sold for 1,450 gns. to Gumuchdjian. A George III partridge wood and mahogany sofa table sold for 1,300 gns. (O. F. Wilson); a George III mahogany breakfast secretary cabinet for 1,150 gns. (Rubin) and a Queen Anne bureau for 1,000 gns. (Roe). The same price was paid by O. F. Wilson for a pair of mid-Georgian mahogany library armchairs.

A Malaya rug sold for 5,800 gns. to Ghisla at Christies in a £7,248 carpet sale.

The first part of a Christies sale of Victorian pictures totalling £19,113. A painting by Edward Wilkins Waite of summer morning in a Hampshire village sold for 700 gns. to a private buyer. Sheraton paid 620 gns. for an 18th-century English school painting of a scene from the Civil War. A landscape in the style of Vickers sold for 500 gns. to a private buyer.

The first day of Stanley Gibbons' two-day sale of Great Britain stamps totalling £22,075. An unused example of a penny black from plate 2 made 5900 against an estimate of £450, and a two-penny blue from plate 2 also unused, reached £225 (£350). An unused 1841 2d blue from plate 4 realised £950.

A section of Mulready covers so well and one dated May 8, 1840, reached £400. William Wyon's medal from which the Queen's head on the penny black was copied, realised £250 and a letter signed by Rowland Hill, the postage stamp's originator, fetched £40.

A Phillips sale of pot lids and fairings totalling £13,719. A fairing, Let Us Speak of Man as We Find Him, fetched £800 (Hall) and a No. 1141 Uncle Tom, made £110 (Seago).

NEWS ANALYSIS—CARPETS

Controversial bid for A. W.

BY KEN GOFTON

IN A VERY real sense, the story of A.W. (Securities)—the subject of a £30m bid from Champion International of the U.S.—is the story of its vice-chairman and chief executive, Mr. Michael Abrahams.

He, and his fellow directors, have welcomed the bid, which is generous, valuing the shares at their market price earlier this week. It is controversial, however, in the sense that if it goes through it will be yet another example of a large and successful U.K. company, in a growth industry, passing into foreign control. A similar case, the subject of recent comment, is the threatened bid for Universal Grinding.

At the time of his unsuccessful bid for Lancaster Carpets earlier this year, Mr. Abrahams said that rationalisation is not one of his things. If it means cutting back—he simply believed that more money could be made by putting the two companies together.

Secondly, Mr. Abrahams believes, he says, in delegation to young managers (a reflection of his own early experience). But that can only be done with a good heart if, thirdly, there is tight financial control.

Industry study

A.W. (Securities), which has risen rapidly to be the U.K.'s second biggest carpet company, is not in urgent need of capital or management know-how. And the carpet industry, recognised by the Government as a special industry, is the subject of an industry study by the Department of Trade and Industry. Exports rose in the first six months of this year by 45 per cent to £26m.

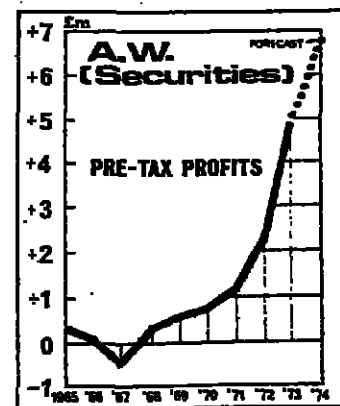
Mr. Abrahams joined A.W., the family business, as a sales representative and spent several frustrated years, during which he had no influence on policy, watching things decline. He might have left; instead, to use his own words, he manoeuvred himself into the managing director's job.

Finding out what the market wanted, and then setting out to

credit for lifting A.W. from mediocrity to its present place in the industry league table. One was the decision—founded on the belief that most people prefer patterned carpets—to keep out of the rat-race market for plain tufted, and back the new technology of printing. Now the company claims to be the largest printer of tufted carpets in Europe, with an annual output of 15m. square yards, plus 4m. square yards of acrylic Axminster.

The other factor stemmed from the company's financial troubles of 1967, which forced it to turn for quick results to the new, specialist retail chains like Allied Carpet Stores and Eastern Carpet Stores. These were tough battles, but they bought in bulk, and as it has happened, they have cornered a lot of the growth in the market, with A.W. hanging on to their coat tails.

It is clear enough that



U.S. operations

That would probably not be enough to clinch the deal with the existing directors. A.W. (Securities) had plans to increase exports, build factories in Europe and eventually, bring into the U.S. market. Was Champion International has done is to trade on those ambitions, offering the company the chance to run Champion's expanding carpet operations outside the U.S.

The philosophy, says Mr. Abrahams, is similar, with a bag of delegation but tight financial control. Champion, with a raft of interests including timber, building products, is rated America's fourth largest carpet manufacturer. In Europe it is tufting plants in Belgium and Scotland, "with other things, embryo."

The upshot of the discussion was that A.W. (Securities) promised the opportunity, in went in with Champion, to accelerate its development programme. "My own role," Mr. Abrahams, "will be to be its independent unit, and to do it as rapidly as possible."

Government watch on prices of semi-finished products

BY RAY DAFTER

THE GOVERNMENT is keeping capacity shortfalls in some sectors such as plastics, and chemical prices in the U.K. in relation to those overseas.

The Stage Three code had included provisions for stimulating that investment. As a result of new provisions, economies resulting from increased output could be retained by such major investors and this should have an important impact on profitability.

Mr. Gordon Bridge, president of the Association, said earlier at the annual meeting that the British industry had taken advantage of new opportunities for expanding exports. This year they were likely to top £1,500m.

On the other hand there were adverse trends in the supply and price of essential raw materials. The weakness of the pound had aggravated the price situation relating to imported feedstocks. While the Association was behind the Government's aim of moderating inflation, it was concerned at the effect of past legislation on prices and profits.

No deprivation

The Government is known to be anxious for exports of finished goods to increase, but it is equally concerned that manufacturers in the U.K. should not be deprived of raw and semi-finished materials as a result of the higher-priced markets abroad.

There are, however, longer-term underlying problems like finance for modernisation and growth—influenced by adequate prices and profitability, the fact that the industry may be reaching the limits of technological advance in some areas, and the supply of feedstock materials for processing.

Nevertheless, so long as the industry could get the feedstock it needed, the chemical sector was in a healthy state.

"We must not let the high priority we rightly give to hold-

ing down prices blind us to the fact that investment is absolutely necessary for growth," Sir Geoffrey went on.

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Builders' leader expects drop in land values

FINANCIAL TIMES REPORTER

THIS WINTER is going to be a good time to buy a new house according to Mr. Andrew Tait, the director-general of the National House-Builders' Registration Council.

Speaking at an Investment and Property Studies Conference in London yesterday, Mr. Tait said that house and land prices have now fallen in many areas so that the customer gets better value for money, while a customer, buying a new house, is able to choose between one builder and another.

Looking ahead, Mr. Tait predicted that land prices would fall even below present levels partly because more land was now coming on the market. There was plenty of scope for this because the average plot of land had risen in price to the extent that often more was spent on land than on building. "This was not good enough, and public opinion demanded it should cease."

He said, however, that new house prices were unlikely to fall because both wages and material prices had risen steeply.

The NHBRC will soon be publishing a new specification, based on three years of research into how best to prevent legitimate causes of consumer complaints.

Mr. Tait said that whether all the clauses in the specification could be made compulsory would depend on a cost. For this reason the NHBRC was asking the Government to allow a reduction in the new contributions which builders are to be asked to make for roads, sewers etc. in the cases where houses are built to comply with new improved standards.

WINE SALE

Higher prices for vintage port

BY EDMUND PENNING-ROWSELL

IN THE saleroom at least, vintage port seems to be taking over where fine claret has left off. With the classed-growth clarets now apparently too dear for investors, let alone consumers, attention has turned recently to vintage port.

Yesterday's most important vintage port sale of the season at Christies showed a general overall advance in prices. It was not so much on the pre-war rarities that the interest of trade buyers, who dominated the sale, was concentrated, although Cockburn 27 at £190 a dozen and Fonseca 27 in magnums at £175 were records. It was the younger ports, led by the '55s that made the running. New top prices for these were made for Taylor (115), Graham (52), Taylor (115), Graham (52), Taylor (115), Graham (52), Taylor (115), Graham (52).

However, in terms of percentage increase the plentiful quantities of '60, '63 and '66 showed the most spectacular advance. Less than two years ago the first pair of these vintages were fetching top prices at auction of £15 to £18 a case, and the '66s made £14 to £16.

By the end of last year the highest bids for the more popular shippers' wines had more than doubled, but leading prices ranged from about £36 to £41 for the '60s, rather less for the '63s, and £25 to £30 a dozen for the '66s.

Yesterday these vintages were generally fetching 50 per cent more than last autumn. Among record prices for the '60s were Noval (£62 in bond), Taylor (£62), Croft (£60) and Cockburn, Fonseca and Graham (£58 apiece).

The '63s, considered highly promising but, unlike the '60s, not ready for drinking, fetched relatively higher prices, considering their age: Taylor (£62 in bond), Croft (£58), Cockburn, Dow and Graham (each £52) and Warre (£50).

The '66s proportionally went even further ahead with Taylor (£64), Graham (£64 in bond), Noval (£64), and Croft and Dow in bond at £63. To the wines bought in bond a duty of £4 a case must be added. It was to be noticed that prices tended to rise as the sale proceeded.

Large bottles, rare for port, made high prices with a three-bottle magnum of Sandeman, believed to be 1925, going for £130, a similar-size bottle of

Carlisle Brewery to be auctioned

THE ONLY Government-owned brewery in Britain, Carlisle Brewery, is being sold by public auction on December 5, after an earlier attempt to sell privately failed.

The brewery stopped making beer in April this year when Carlisle's 170 State-managed pubs and hotels were sold to private enterprise.

South-West market for Northern beer

A SMALL Northern brewery has found a new market for its Jai Paul beer in the hotels of South-West England.

Workington Brewery was recently taken over by Monarch Investments, which is a chain of hotels. Mr. John Payne, Workington Brewery's sales director, said the company had realised the potential of the ready-made market which would spread to the rest of the hotels throughout the country.

GLASGOW STREET SCHEME DELAYED

The permanent landscaping of Glasgow's main shopping street, Buchanan Street, is being delayed until February when, £1m. development in a House of Fraser store will be complete. The scheme will cost £145,000. The city highways committee was told when the plans were approved.

LATEST WILLS

Mr. Herbert Healy, former chairman and founder of Healy's motor dealers, left £379,146 gross (duty £181,123) £198,023.

Sir Thomas Overy, former senior partner in Allen and Overy solicitors, left £129,229 gross (duty £51,974) £77,255.

Mrs. Caroline Thompson (former film critic and broadcaster), left £20,304 gross (duty £1,201) £19,103.

Further duty may be payable on some estates.

BANK RETURN

	Wednesday Inc. (1973)	Nov. 7	Nov. 8
LIABILITIES			
Capital	14,655,000		2,491,200
Public Deposits	10,708,561		21,515,000
Special Deposits	1,161,120,000		21,515,000
Bankers	389,458,261		40,000,000
Reserves & Cash	517,510,966		7,460,000
	1,792,382,561		10,185,000

ASSETS			
Securities	1,662,022,326		95,567,165
Advances & Other	31,588,322		167,388,000
Prepaid Interest	115,216,872		8,560,000
Other Assets	3,671,847,616		48,702,000
Other Securities	943,151,288		24,862,000
Contingencies	168,794		14,000
	2,734,713,748		250,681,000
	1,792,382,561		10,185,000

	ISSUE DEPARTMENT	Nov. 7	Nov. 8
LIABILITIES			
Notes Issued	4,225,000,000		2,000,000
In Circulation	4,225,000,000		2,000,000
In Bank	2,100,000		2,000,000
ASSETS			
Notes	11,015,000		11,015,000
Other Assets	3,671,847,616		48,702,000
Other Securities	943,151,288		24,862,000
Contingencies	168,794		14,000
	4,730,000,000		26,000,000

Handwritten note in Arabic script: "هذا كتاب من الاموال"

UPK 1001 550

Reversal of investment trend advocated by tax expert

THE PRESENT tax background international investment is geared to investment in Europe and North America than the other way round, a taxation expert said in London yesterday.

Mr. E. B. Nortcliffe, overseas taxation manager of Unilever, came to this "remarkable conclusion" after examining the total picture presented by the tax systems of the world, and the intention to reconcile them and for avoiding double taxation or discriminatory taxation.

He was addressing a conference on the European Community and the Developing Countries, organised by the Financial Times.

Speaking on "taxation and international investment," he said the whole field of withholding taxes was a problem area—those taxes which are collected on the gross payments to the beneficiary shall have a lot for them against his personal tax liability on total income.

After he referred to "income tax" in direct foreign investment, in particular in royalties and fees for technical and other services. In the case of the governments of the developed countries, which are taking withholding taxes from the gross payments to the beneficiary, he said the solution appeared to be for all less-developed countries imposing withholding taxes on this type of income to introduce in their laws the option for a non-resident enterprise to be taxable at regular rates on the net income from the particular activity or service.

Mr. Maurice Foley, deputy director general, Directorate of European Communities, said that holding taxes on this type of income to introduce in their laws the option for a non-resident enterprise to be taxable at regular rates on the net income from the particular activity or service.



Mr. E. B. Nortcliffe



Mr. Maurice Foley



Professor Karl-Heinz Sohn

He did not know whether it would be a Europe that was inward-looking, brash, selfish or preoccupied with its own problems and standards of living, or whether it would be mature enough to unconsciously build bridges across race and development.

The real answer will be seen as a result of negotiations with 43 countries and the way we interpret the needs of our Commonwealth partners and take care of them in relation to access to Europe's markets.

Professor Dr. Karl-Heinz Sohn, Permanent State Secretary, Federal Ministry for Economic Co-operation, Bonn, said: "From the most recent events in the field of primary commodities, it is clear that in pursuit of their national interests, developing countries do not hesitate to resort to expropriation and boycott, causing considerable trouble for economies of the industrial countries."

A policy of industrial counter-boycott—as has been recommended in some instances—would probably be the worst method of trying to bring the developing countries to reason. An integration of the economies of industrial and developing countries should be organised as quickly, and as extensively, as possible.

Reasons for the hesitation of German firms to invest in developing countries were not always clear, he said. They might include the favourable export situation and growth of the domestic labour market after the currency reform of 1948. They might also include unfortunate experiences in protecting German capital abroad in the two World Wars, lack of business experience in foreign countries, obstacles set up by possible partner countries and, occasionally, lack of support from the public authorities.

The importance of stepping up investment activities in developing countries was now being recognised by those German enterprises, which in the past had shown little or no interest, Dr. Sohn added.

T dinner for EEC Commissioner

Financial Times gave a C. M. Le Quesne, deputy under secretary of state for Africa and the Middle East at the Foreign Office, and Commonwealth Office, Mr. Philip Mason, former director of the Institute of Race Relations, and Co-operation Policy at the Commission of the European Communities.

The guests included Mr. Lord Smith, secretary general of the Commonwealth Secretariat; Lord Campbell of Eskan; Sir William Corbett, deputy chairman of the Insurance; Mr. Ronald Pearson, director-general for industrial policy at the Commission of the European Communities; Evelyn Hone, adviser to the Africa Committee; Mr. C. M. Le Quesne, deputy under secretary of state for Africa and the Middle East at the Foreign Office, and Commonwealth Office, Mr. Philip Mason, former director of the Institute of Race Relations, and Co-operation Policy at the Commission of the European Communities.

TELLENBOSCH WINE TRUST LIMITED			
INCORPORATED IN THE REPUBLIC OF SOUTH AFRICA			
DIRECTORS' INTERIM STATEMENT FOR THE HALF-YEAR ENDED 30TH SEPTEMBER, 1973.			
LOFIT			
The unaudited profits for the six months ended 30th September, 1973, compared with the half-year ended 30th September, 1972, and the year ended 31st March, 1973, are as follows:			
	Six months ended 30.9.73	Six months ended 30.9.72	Year ended 31.3.73
Trading profit	R800's 7,714	R800's 6,879	R800's 13,570
Less: Interest payable	601	763	1,582
Profit before taxation	7,113	6,116	11,988
Less: Taxation	2,750	2,418	4,624
Profit	4,363	3,700	7,364
Less: Distributable to outside shareholders in subsidiaries	2	8	10
Profit	4,361	3,692	7,344
Less: Reference Dividend	230	230	481
Profit attributable to Ordinary shareholders	4,131	3,462	6,863
Dividends per Ordinary share	20.1c	16.8c	33.5c

DECLARATION OF INTERIM DIVIDENDS
NOTICE IS HEREBY GIVEN THAT the following dividends have been declared payable on or about the 20th November, 1973, to shareholders registered in the books of the company at close of business on the 23rd November, 1973.

ORDINARY SHARES
Interim dividend for the year ending 31st March, 1974 of 20 cents per share (last year's interim 16 cents per share).
5% CUMULATIVE PREFERENCE SHARES
Dividend of 3 1/4% (3.25 cents per share) for the six months ended 30th September, 1973.
5% CUMULATIVE REDEEMABLE PREFERENCE SHARES
Dividend of 3 1/4% (3.75 cents per share) for the six months ended 30th September, 1973.

The foregoing dividends are declared in the currency of the Republic of South Africa. Warrants in payment will be issued on or about the 20th December, 1973, to members at registered addresses or in accordance with their written instructions.
Warrants in payment of the Preference dividends will be issued from the office of the Transfer Secretaries, Messrs. J. H. B. Smith & Co., 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000.

New Issue
November 8, 1973

This advertisement appears
as a matter of record only.

EUROPEAN COAL AND STEEL COMMUNITY

DM 100,000,000.—
7 3/4% Deutsche Mark Bonds of 1973

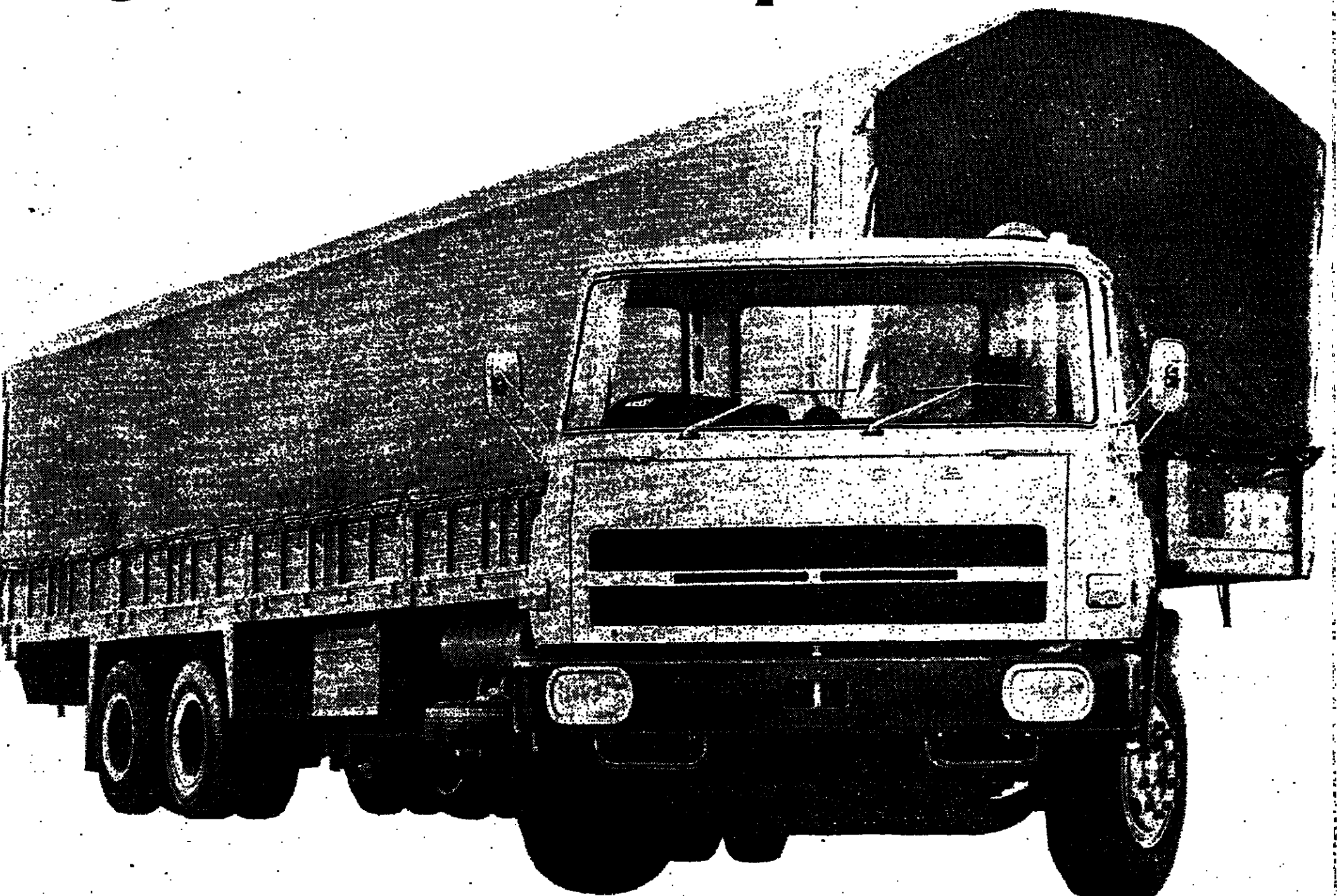
Interest: 7 3/4% p. a., payable annually on November 1
Offering Price: 98 1/2%
Redemption: beginning November 1, 1979 in ten equal annual instalments at par
Listing: Frankfurt am Main, Berlin, Düsseldorf, Hamburg München

DEUTSCHE BANK Aktiengesellschaft
also for BERLINER DISCONTO BANK Aktiengesellschaft
COMMERZBANK Aktiengesellschaft
also for BERLINER COMMERZBANK Aktiengesellschaft
DRESDNER BANK Aktiengesellschaft
also for BANK FÜR HANDEL UND INDUSTRIE Aktiengesellschaft
WESTDEUTSCHE LANDESBANK GIROZENTRALE

BANK FÜR GEMEINWIRTSCHAFT Aktiengesellschaft
BERLINER BANK Aktiengesellschaft
HARDY & CO. G.M.B.H.
SAARLÄNDISCHE KREDITBANK Aktiengesellschaft
C. G. TRINKAUS & BURKHARDT
BAYERISCHE HYPOTHEKEN- UND WECHSEL-BANK
BERLINER HANDELS-GESELLSCHAFT — FRANKFURTER BANK —
MERCK, FINCK & CO.
BANKHAUS FRIEDRICH SIMON Kommanditgesellschaft auf Aktien
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DEUTSCHE GIROZENTRALE — DEUTSCHE KOMMUNALBANK —
SAL. OPPENHEIM JR. & CIE.
J. H. STEIN
WESTFALENBANK Aktiengesellschaft

EUROPE'S BIG VALUE TRACTOR

Dodge K3820P-New from Chrysler



The new Dodge K3820P is a superbly specified machine with a plated GTW of 38000 Kg (37.4 tons). The cab is ultra modern. The power pack is the mighty Chrysler 12-litre turbocharged diesel with a transmission to match. The frame is deep section carbon manganese steel. And included in the basic price is a whole range of 'extras'. Even the radio is standard equipment. Compare the specifications of this new Dodge tractor with its rivals in the U.K. or the

Continent, and you'll agree it represents really big tractor value. In a road transport environment that's getting tougher every day, it's the wisest tractor investment you can make. And it is backed by Chrysler's spares and service network.

12 MONTHS WARRANTY WITH
UNLIMITED MILEAGE



CHRYSLER
UNITED KINGDOM

Where quality still counts

North
Box

to the U.S. The news media have emerged as an even more powerful influence in the political system, the secrecy of the Grand Jury has been further impaled, the challenge of the legislative branch to the powers of the executive has gained momentum.

هكذا من الأهل

BUSINESSES FOR SALE

Rome Restaurant/Nightclub

Deluxe 1000 metre 530 seat restaurant, nightclub bar and disco-
theque central Rome. Luxuriously furnished, air-conditioned. Opened
and profitably operating 6 times, expenses priced at 1 1/2 times net
earnings—grosses 6 times expenses after taxes.
Rent less than \$1000 pm. Value of furnishings, air-conditioning, etc.
of selling price. Well-disciplined staff. Price \$430,000. Should
pay back investment in two years. Sole motive for sale failing
health of owner-operator.
For appointment to inspect and/or further details, telephone
MISS BISHOP, 01-235 9672
or write Box E.1616, Financial Times, 10, Cannon Street, EC4P 4BY.

Gastronomical Concern

with 3 branches in Bremen-City, well introduced, turnover
approx. DM 1.5 m. p.a., to be sold 1.1.1974. Modern equip-
ment. Employees ready to stay. Negotiation basis DM 500,000.
Financing possible.

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D 28 Bremen 1 — Tannhäuserplatz 1
Telephone Germany (0-421) 49 48 07
10 a.m.—4 p.m.

CONTINENT:

RETAIL SHOPS: LADIES' OUTERWEAR

The Company operates 14 stores selling ladies' fashion
outerwear (coats, dresses) and children's wear.
Annual Turnover is £3.5m.
Please contact Box E.1606, Financial Times, 10,
Cannon Street, EC4P 4BY.

FOR SALE OR MERGER IN BELGIUM

Long established, leading and profitable garage and industrial
equipment importing and distribution company. Approximate
yearly sales: £700,000. Written inquiries only with full details
of inquirer's business and status please.
Marketing Services, Neerpooten 43, 1870 Wolvenstem, Belgium

HARDWARE MINI-SUPERMARKET—SURREY TOWN

Superbly fitted shop (40ft. x 100ft.). Commanding High St. site. Fast grow-
ing town. Under management since 1971. Fully staffed. Takings average
£1,200 weekly at 35 per cent. profit. Personal direction could produce £6,000
net profit now with prospects of double. Val. long lease. 3 bdrm. flat. Office,
stores and yard with side access. A fine business investment at the bargain
price of £10,000 s.a.v. (£16,000). Loan finance available.
Ronald A. Rawlings Ltd., 140 High Street, Godalming. Tel: 6196/6137.

ACQUISITIONS AND MERGERS

We are a successful operation, specifically geared to find and negotiate
acquisitions and mergers on behalf of expanding companies. Acting in an
exclusive capacity for one public company alone, we were successful in
acquiring eight relatively substantial private companies over the last year.
If you feel that we could be of assistance to you, write Box E.1550,
Financial Times, 10, Cannon Street, EC4P 4BY.

BUSINESSES WANTED

Transport company acquisition

An International transport group is interested in
acquiring a small to medium sized transport business.
Profitability is not the prime requisite.
The requirements are:-

(a) Emphasis on parcels or
groupage to France or other
E.E.C. countries.

(b) or emphasis on scheduled
parcels services within the
U.K., preferably London or
Midlands based.

(c) Worthwhile revenue at a
sensible rate.

Write in confidence to:-

THE MANAGING DIRECTOR,
Box No. E.1571, The Financial Times, Bracken House,
10 Cannon Street, London, EC4.

SMALL—MEDIUM SIZED
PAINT AND WALLPAPER MERCHANT(S)

required by private individual.
Preferred area Midlands/North Midlands.

Please write in confidence with full particulars to:

BOX NO. E1572,

Financial Times, 10, Cannon Street, EC4P 4BY

OVERSEAS INSURANCE COMPANY

with well-established London connection wishes to buy small to
medium sized British registered insurer, trading or dormant.
Please address replies to Box E.1610, Financial Times, 10, Cannon
Street, EC4P 4BY.

TO DIRECTORS OF PRIVATE COMPANIES

Engaged in Offshore Oil Services, Environmental Control, Leisure Marine and
other Leisure activities. A medium-sized public company with exciting growth
prospects and major interest in Europe wishes to acquire private companies
with profit before tax between £50,000 and £1 million.
Write to Box E.1613, Financial Times, 10, Cannon Street, EC4P 4BY.

AN EXPANDING
ENGINEERING
COMPANY

Seeks new bases for growth in South
Wales and the West of England.
Interested in new premises for
expansion of company engaged in
contract engineering, especially those
offering a repair and maintenance
service to industry. Size and profit
record are of less importance than
direct contact with local industry.
Replies will be dealt with in the
strictest confidence. Write Box E.1574,
Financial Times, 10, Cannon Street, EC4P 4BY.

WANTED
PRIVATE PROPERTY
COMPANIES

Substantial quoted Public Property
Company will acquire for cash and/or
shares the entire or majority share capital of private
property companies.
Present management could be
retained as purpose of acquisition
will be expansion, not
asset stripping.
Replies in confidence to:
Box No. E.1620, The Financial Times,
Bracken House, Cannon Street, London,
E.C.4.

NORTHERN-BASED
TRANSPORT COMPANY

wishes to purchase going concern with
approximately three to four acres in
the area of West Midlands/Bucks.
Write Box E.1620, Financial Times,
10, Cannon Street, EC4P 4BY.

FOR SALE

GENERAL ENGINEERING COMPANY

(Locations—North East—Special Development Area)
Modern, well equipped factory comprising fabrication and machine
shop facilities which together with single storey offices occupy an
area of approximately 12,000 sq. ft. on a level and accessible site
area of 37,800 sq. ft. Plans exist to enable a further 9,500 sq. ft.
to be added to the factory area.
The majority of the machinery has been installed within the last 5
years. Turnover, currently around £130,000 per annum is increasing
and the company has a good order book plus excellent connections
with many well established concerns.
For further information apply:
Box E.1508, Financial Times, 10, Cannon Street, EC4P 4BY.

OFFERED FOR SALE IN
THE NETHERLANDS

One of the leading, still rapidly expanding TYRE TRADING
COMPANIES in the largest industrial centre of the Netherlands.
Annual turnover over HFL 5 million. High earning-capacity.
The company, including buildings, is private property.
Please write to
Mr. N. Meijer, Ribbestraat 7, Berkel & Rodenrijs. (Holland)

PRINTING BUSINESSES FOR SALE

Periodical and General Printing Company, on SW London
border with well established connection, trade of about £175,000
and good premises on favourable lease. Opportunity for
development. Price around £100,000. Owners retiring.

Catalogue and General Letterpress and Litho Company, about
50 miles London, profitable trade of £225,000, good freehold
premises. Price £150,000.

Inquire of:

COLEBROOK, EVANS & MCKENZIE,
Valuers & Business Brokers to the Printing Industry,
5, Quality Court, Chancery Lane,
London, WC2A 1HP.
Telephone: 01-242 1832/9.

ENGINEERING COMPANY FOR SALE

Profitable North London company for sale specialising in precision and filtration
engineering. The Company is fully productive but without top management.
Annual turnover in excess of £150,000 and two tangible assets in excess of
£100,000. Company has lease of 10,000 sq. ft. of premises incorporating
machine shop and fabrication facilities at £4,200 p.a. until 1984.
For further information write to Box E.1610, Financial Times, 10, Cannon Street,
EC4P 4BY.

DATA PREPARATION
BUREAU FOR SALE

Surrey/Hants borders c/o £15,000 p.a. and growing. Capacity for paper tape
and EPC work. 6 punch/Verifiers, 2 Flexwriters. Established customers.
PRICE £10,000
Write Box E.1585, Financial Times, 10, Cannon Street, EC4P 4BY.

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business in Birmingham City Centre. Turnover £350
£4,000. £15,000. Write Box E.1557,
Financial Times, 10, Cannon Street,
EC4P 4BY.

Partners, Tel: Lichfield 53322.

MOTOR DISTRIBUTION

A substantial acquisition in the Distribution field
is now sought by this well known business in the
Retail Motor Trade.
This presents an unusual opportunity for
Companies considering disposal to become associated
with this long established family business.
All replies will be treated in strictest confidence
Full cash resources available.

The Chairman,
GROSE HOLDINGS LIMITED,
Queens Park Parade,
Northampton.

CITY OF LONDON PRACTICE

Well known and established firm of professional Surveyors,
Valuers and Estate Agents, having substantial funds available,
are seeking as part of their expansion programme a
Basis of negotiation can be open and no objection to the
services of the principal continuing.

Arrangements for preliminary discussion communicate with
R. M. Reed, Esq., Richards Butler & Co.,
Solicitors, Stone House,
128/140 Bishopsgate, London, EC2M 4HY.

PUBLIC COMPANY

with considerable funds available is interested in acquiring food
or food related companies, including beverages.
Write giving details of operations and current accounts.
Principals only.

Write Box E.1439, Financial Times, 10, Cannon Street, EC4P 4BY.

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General purpose foundry required in
central southern England as a base for
considerable expansion. Profitability
unimportant but scope for enlarge-
ment essential. Please reply to:
The Chairman, Box E.1422,
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London Area
For outright purchase, or amalgama-
tion with successful executive selection
business. Proposals welcomed.
Please write to Box E.1621,
Financial Times, 10, Cannon Street,
EC4P 4BY.

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LICENSED PREMISES

Knight Frank & Rutley

IMMACULATE
LONDON HOTEL
FOR SALE

FREEHOLD & LICENSED
SIXTY ROOMS
BAR LOUNGE
RESTAURANT
LIFT
PRICE £700,000

20 Hanover Square, London W1R 0AH
01-629 8171

HOTEL IN SUPERB CLIFF-TOP POSITION
ON MID-SOUTH-WEST COAST

Approx. 5-acre site. At present 16 bedrooms with over 60%
average occupancy. Luxury restaurant. Annual turnover
approx. £70,000. Planning permission for 16 additional double
bedrooms with bathrooms and eight 2- to 4-roomed luxury
suites. The whole in an area of outstanding potential due to
development of international yachting centre. For sale as a
going concern, with planning consent for a substantial
six-figure sum.
Write, reference M. Collins, Hale Court, Lincoln's Inn,
London WC2A 3UW.

MAIN DEALER IN THE
CAR RETAIL BUSINESS
FOR SALE

Situated in the East Midlands in a very
prosperous town including 2 freehold
premises as well as the shares of an
operating company. Turnover approxi-
mately £200,000 p.a.
For further information apply—
TOBIN & COMPANY,
Specialist and General Agents to the
Garage and Filling Station Trade,
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Tel. Stamford 2351.

FOR SALE IN
WEST GERMANY

Large Motor sales and repair organi-
sation, commercial and private, modern
freshly built buildings—
excellent investment.
Write Box E.1672, Financial Times,
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Scottish Property Company for Sale.
Capital £300,000. Substantial tax
losses amounting to approximately
£175,000. Discussions invited. Please
write in confidence to Box E.1549,
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EC4P 4BY.

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Excellent progressive trading figures.
Easily managed business. Good staff.
Sale individual looking for worthwhile
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sify. Price commensurate with profits
£25,000.
Write Box E.1611, Financial Times,
10, Cannon Street, EC4P 4BY.

CONTRACTS BUILDING

well established, for sale after 4
generations. Local area, high quality
work. Turnover £250,000 p.a. For sale at
£25,000. Write Box E.1549,
Financial Times, 10, Cannon Street,
EC4P 4BY.

JERSEY, C.I.

Active group of established companies,
fire engineers and security appliances
for sale. Well established concerns.
Principal only to be available.
FISHER, CROSBIE & COMPANY,
35/39, Colaba, St. Helier,
Jersey, C.I.

WEST WALES, share capital for sale in an

established drug store business occupying
a prominent position in a popular town and
holiday resort. The business is well
established and profitable. The shares are
available in confidence following applica-
tion to the directors. Write Box E.1549,
Financial Times, 10, Cannon Street,
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BATTLE. Builders yard and joinery works.

£25,000 Freehold. Graham Walker &
Co., 122, Colaba, St. Helier, Jersey, C.I.

MOTOR BUSINESS with leading Agencies

and well equipped Workshop for sale
or lease. Write Box E.1624, Financial
Times, 10, Cannon Street, EC4P 4BY.

NORTHERN DEVELOPMENTS

require House Building and Property
Development Companies in East Anglia,
South East, Home Counties, Hamp-
shire. Companies must be making
profitable sales, have a good track
record and quick decision immediately
available for right companies existing
managers and well professional staff
retained if desired.
Write or phone with up to date
accounts and land schedules to:-
D. H. Barnes, Chairman,
Northern Developments
(Holdings) Limited,
Elizabeth House,
P.O. Box 48, Preston New Road,
Blackburn, Lancs.
Telephone Blackburn 63661.

PRINTING COMPANY

REQUIRED

A substantial Group wishes to
purchase outright a medium to
large sized Letterpress or Litho-
graphic Printing Company,
situated within 24 hours motor-
ing distance from London. Turn-
over above £400,000 per annum.
Principals only apply to Box
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PROPERTIES LTD.
We are a public company wishing to
acquire privately owned companies or
investment portfolios with asset values
between £100,000 and £1,000,000.
We are particularly interested in the
South and West of England. If you
are the principal of a private or
family company, and would wish to
discuss the sale of your company, fully,
please reply in confidence to Box
E.1623, Financial Times, 10, Cannon
Street, EC4P 4BY.

LLOYDS INSURANCE

BROKERS

Expanding Provincial Incorporated
Insurance Brokers with growing Lloyds
account wish to acquire a small to
medium-sized established firm of
Lloyds Insurance Brokers. Business
Management would be protected. Pur-
chase to be by cash or public quoted
shares. Write Box E.1618, Financial
Times, 10, Cannon Street, EC4P 4BY.

KINGS CROSS W.C.1

A valuable bed and breakfast hotel
consisting of 45 bedrooms, 2 dining
rooms, lounge, toilets and bathrooms
and a bar. The hotel is situated in a
prime position at the rear, subject to
development. The hotel is a freehold
plus shower units. Alternatively
could be used as a development
site for flats. Subject to permis-
sion to develop. Write Box E.1625,
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Frank J. Raybould

WATKINSVILLE HOTEL SPECIALIST AGENTS
66, Babbscombe Road, BABBSCOMBE
Phone: Torquay 29275/6/7/8.
TWO OF SOUTH DEVON'S
PREMIER HOTELS
FOR SALE

at £225,000 and £275,000 respec-
tively. Owing to the very competi-
tive nature of these transactions, full details
can only be supplied on formal applica-
tion or correspondence direct to
Frank J. Raybould.

FOR SALE.

LLANDUDNO—48 bedroomed licensed
hotel, prominent position. Business
Proprietors flat, excellent turnover.
Apply
L. LENNOX MARTIN LIMITED,
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24-hour telephone service,
Carlisle 2625.

FRANCE

Between the two Marais
situated in Paris and in the Seine
MOTEL FOR SALE
in a quiet area of 3 acres
77 rooms, 2 restaurants, swimming pool
TUDOR JONES & CO.
125 Pall Mall, London SW1Y 5EA.
01-829 3015.

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APPEAR EVERY TUESDAY,
WEDNESDAY AND THURSDAY,
BUSINESSES FOR SALE AND
WANTED APPEAR EVERY
FRIDAY

APPOINTMENTS

New chairman for
International Paint

Mr. C. A. Hogg has been appointed chairman of the
INTERNATIONAL PAINT COM-
PANY in succession to Mr. J. I.
Yeomans, who becomes president
of the company. Mr. C. R. Preston
vacates the presidency on his
retirement.

Mr. Hogg, who was previously
deputy chairman of the company,
is also chairman of British
Celanese, and has been appointed
to the Board of Courtalds, the
company of both the
International Paint Company and
British Celanese.

Mr. J. G. Mitchell has been
appointed managing director of
BRADSTOCK BLUNT
TECHNOMAN as a director from
January 1.

Mr. A. J. Chapman, formerly
secretary, has been appointed
managing director of CARLSON-
FORD, a subsidiary of the GNN
Group.

Mr. Frank Quinn has been
appointed finance director of
FENWICK.

Mr. E. McGrath will be joining
BENBOW DEVON HOLDINGS
TECHNOMAN as a director from
January 1.

Mr. Dennis Stevenson has been
appointed managing director of
GEOGRAPHIA, the map publish-
ing subsidiary of Hutchinson. He
has been previously secretary of
the company.

BRITISH KINEMATOGRAPH
SOUND AND TELEVISION
SOCIETY to succeed Mr. Paul
McGurk from January.

Mr. Peter C. Buchanan will
retire from the Board of UBS
GROUP on November 30. Mr.
Buchanan will remain on the
Board of DTA Building Materials
and certain other subsidiary com-
panies within the group. Follow-
ing the appointment of Mr.
F. J. A. Watson-Baker as group
legal adviser Mr. N. W. Odey
has been appointed group secretary.

Mr. Robert H. Smith has been
appointed to the Board of H. W.
EDGELL EQUIPMENT as sales
director.

Mr. Reginald Aston has become
the first technical director of the
EXPANDED POLYSTYRENE
PRODUCT MANUFACTURERS'
ASSOCIATION.

Mr. W. H. Bishop has been
appointed a director of ERSKINE
HOUSE INVESTMENT TRUST.

Mr. William Pay has been
appointed secretary of the
company since 1945.

Sir Denis Greenhill has been
appointed a member of the
Security Commission to succeed
Lord Garner.

Sir John Richardson has been
elected president of the CIMA
MEDICAL SOCIETY until 1977. He
replaces Lord Cohen of
Birkenhead, who resigned recent-
ly at the age of 73 because of ill
health. Lord Cohen has been
president of the Council for 1
year and has been a member
since 1945.

RAND SELECTION CORPORATION LIMITED

(Incorporated in the Republic of South Africa)

DECLARATION OF DIVIDEND NO. 113

Notice is hereby given that dividend No. 113 of 35 cents a share (1972: 30 cents),
being the final dividend for the year ended 30th September, 1973, has been declared
payable to shareholders registered in the books of the corporation at the close of business
on 23rd November, 1973, and to persons presenting coupon No. 116 detached from share
warrants to bearer. This dividend, together with the interim dividend of 17.5 cents a
share declared on 7th June, 1973, makes a total of 52.5 cents a share for the year (1972:
47.5 cents). A notice regarding payment of dividends on coupon No. 116 detached from
share warrants to bearer will be published in the Press by the London Secretaries of the
corporation on or about 18th November, 1973.

The transfer registers and registers of members will be closed from 24th November
to 7th December, 1973, both days inclusive, and warrants will be posted from the 24th
November, 1973. Registered shareholders paid in the United Kingdom will receive the
dividend in United Kingdom currency equivalent on 11th December, 1973, of the rand value of their
dividends (less appropriate taxes). Any such shareholders may, however, elect to be paid
in South African currency, provided that the request is received at the offices of the
corporation's transfer secretaries in Johannesburg or in the United Kingdom on or before
23rd November, 1973.

The effective rate of non-resident shareholders' tax is 14.4 per cent.
The dividend is payable subject to conditions which can be inspected at the head
and London offices of the corporation and also at the offices of the corporation's transfer
secretaries in Johannesburg and the United Kingdom.

Subject to final audit, the abridged consolidated profit and loss account of the
corporation and its subsidiaries for the year ended 30th September, 1973, and the abridged
consolidated balance sheet at that date, are as follows:

CONSOLIDATED PROFIT AND LOSS ACCOUNT		1972	1973
		R000's	R000's
Investment income	32 488	25 777	
Revenue from interest, property sales and other sources	2 427	2 588	
Surplus on realisation of investments	2 184	2 544	
	37 099	30 907	
Deduct:			
Administration expenses	1 388	1 127	
Interest paid	5 859	5 545	
Costs of prospecting	1 532	1 927	
Provision against loans	315	698	
Provision against investments	1 590		
	10 634	9 298	
Profit, before taxation	26 465	21 609	
Taxation and deferred taxation	331	394	
Profit after taxation	26 134	21 215	
Deduct: Minority interests	231	182	
Net group profit	25 903	21 033	
Deduct: Appropriations			
Dividend No. 113—17.5c per share	5 957	5 105	
Dividend No. 113—35c per share	11 916	10 213	
Total Dividends—52.5c per share (1972: 45c)	17 873	15 318	
Transfer to reserves	7 473	5 396	
	25 346	20 714	
Unappropriated profit from previous year	557	319	
Add: Adjustment thereto arising from changes in currency exchange rates	3 358	2 853	
	52	184	
	3 410	3 039	
	3 907	3 358	

CONSOLIDATED BALANCE SHEET		1972	1973
		R000's	R000's
Issued capital	17 023	17 021	
Share premium—net	105 982	105 956	
Capital reserve	778	746	
Revenue reserves	78 913	69 472	
	202 706	193 195	
Provision for deferred taxation	808	718	
Loan capital	62 694	62 110	
Minority shareholders' interest in subsidiary companies	2 135	2 241	
	268 343	261 262	

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APPOINTMENTS

Group Advertising and Promotions Executive

Age about 30 • £4,000-£5,000

For a leading International British Public Group which has a unique spread of financial and industrial activities. The record is one of consistent success and the Group is now entering a further phase of expansion.

This key appointment will complete the restructuring of a new Corporate Marketing Team, headed by a Director with extensive marketing experience.

Working to marketing briefs, his task will be to develop Corporate Advertising Policy for the

Group, to plan and mount specific Promotion Campaigns, and to administer and control the cost effectiveness of all Media Programmes and Publicity.

The man sought will already have a successful track record either as an Account Executive or in a similar role on the client side. He has got to be sufficiently bright to make his mark with colleagues in the Group Team and in dealings with Account Directors of two of London's top-flight agencies.

Bull Holmes

Starting salary negotiable as above. The working environment is relaxed, intellectually stimulating and unusually agreeable. NVC Pension, plus other useful benefits. Headquarters are in the City.

Please write in confidence with brief, relevant career details to H. C. Holmes, Bull Holmes Limited, 25/27 Oxford Street, London W1R 1RF, quoting ref. 583.

FINANCIAL ASSISTANT

CAIUS COLLEGE CAMBRIDGE

Salary in range £2,500-£3,500

SOLICITOR

Solicitor, aged 25/40, required to undertake responsible work, mainly of a commercial nature with a minimum of supervision. Experience in commercial field essential, whether within the profession or not. The successful candidate would be based in driving West Highland town but must be willing to travel. A very high salary will be paid, possibly well in excess of £5,000 per annum. Car provided. Only giving full details Box T.2840, Financial Times, 10, Cannon Street, EC4P 4BT.

ACCOUNTANTS. Qualified and Fully Qualified City Jobs from £2,000 a year to £5,000 a year at City Centre Staff Bureau, 43, Bow Lane, London E.C.4. Telephone 328 5841.

HONG KONG TELEPHONE COMPANY LIMITED

GENERAL MANAGER

Due to the impending retirement of the General Manager, a General Manager Designate is sought who, after a short period of familiarisation and subject to satisfactory performance, will be appointed General Manager responsible to the Board for the efficient operation and profitability of the enterprise. The Company is Hong Kong based, has over 700,000 subscribers, a staff in excess of 6,500, and is the fastest growing telephone company in the world.

A searching appraisal of personal qualities and career to date will be made. Candidates must possess sound management, financial and administrative abilities in a comparable environment. Formal engineering training is not required but ability to take decisions in a complex and technically advanced operation is essential. Applicants must have held a profit accountable general management post in a large company.

Age range is 38 to 50 years and the salary will be the local equivalent of £15,000 per annum plus a discretionary bonus. The maximum rate of Salaries Tax in Hong Kong is currently 15%. A car, free accommodation and hard furnishings will also be provided, and there is a contributory Provident Fund and free medical attention. Detailed applications marked "Confidential" should be sent to:

The General Manager,
c/o HONG KONG TELEPHONE CO. LTD.,
142 Strand,
London WC2R 1HR.

Short-listed candidates will be interviewed in London in mid-February, 1974.

BUSINESS DEVELOPMENT OFFICERS

The London office of a prime American International Bank is seeking Business Development Officers to assist in the expansion of their ambitious Marketing Programme. The men appointed to these posts will be responsible for promoting a comprehensive and sophisticated range of Financial and Banking Services to Commerce and Industry.

The posts will be based in the City and offer outstanding opportunities for advancement both in the U.K. and Overseas. Applicants will ideally be in their early 30s, have had at least 10 years banking experience, preferably domestic and international, to include Credit, Foreign Exchange and Marketing.

Salary will be commensurate with experience to which will be added excellent fringe benefits. Write Box T.2832, Financial Times, 10, Cannon Street, EC4P 4BT.

CINEMAS—(Cont.)

CURSON, Curson Street, W.1. 499 5747. 12.30, 2.30, 4.30, 6.30, 8.30, 10.30. 12.30, 2.30, 4.30, 6.30, 8.30, 10.30.

DOMINION, Tottenham Court Rd. (SBO 5982). Audrey Hepburn, Rex Harrison. 12.30, 2.30, 4.30, 6.30, 8.30, 10.30.

EMPIRE TWO, Lido, Square, MISTRESS FARMER. 12.30, 2.30, 4.30, 6.30, 8.30, 10.30.

LEICESTER SQUARE THEATRE (SBO 3222). The Lion in Winter. 12.30, 2.30, 4.30, 6.30, 8.30, 10.30.

METROPOLITAN, Tottenham Court Rd. (SBO 5982). Audrey Hepburn, Rex Harrison. 12.30, 2.30, 4.30, 6.30, 8.30, 10.30.

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ART GALLERIES

MARLBOROUGH 6, Albemarle St., W.1.

René Magritte

RETROSPECTIVE LOAN EXHIBITION

Until 28 November

Fully illustrated catalogue 15 post free sent in all orders

AGNEW GALLERY, 40, Old Bond Street, W.1. 499 5747. 12.30, 2.30, 4.30, 6.30, 8.30, 10.30.

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COMPANY NOTICES

PREVENTION OF FRAUD (INVESTMENTS) ACT 1958.

NOTICE IS HEREBY GIVEN THAT THE PROCEEDS OF THE SALE OF THE SHARES OF THE COMPANY, AS REQUIRED BY SECTION 15 OF THE PREVENTION OF FRAUD (INVESTMENTS) ACT 1958, HAVE BEEN PAID TO THE SHAREHOLDERS OF THE COMPANY, AS REQUIRED BY SECTION 15 OF THE PREVENTION OF FRAUD (INVESTMENTS) ACT 1958.

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The Executive's World

EDITED BY
JOHN TRAFFORD

Since Grand Metropolitan entered the brewing trade 18 months ago, it has been doing some radical re-thinking. Kenneth Gooding reports on

The divorce of brewing from pubs

There is no doubt that Mr. Joseph's Grand Metropolitan group is suffering from a severe case of re-orientation following its entry into the brewing trade. It is already living to the expectations that he would have some revolutionary ideas about how his brewing operations should be run.

It was the expectation of a new ideas from Grand Met, and the competition it brought to the brewing industry, which prompted the government to give the go-ahead to the £400m. offer for Watney and the Commission Inquiry. It was the biggest ever made in Britain and a tide of public opinion was ready turning against the merger.

Grand Met. now has had 18 months to take a close look at its brewing operations. Watney Mann and Truman, and a decision that the group's brewing operations should be completely separated from the rest of its business.

To understand why this is such a startling innovation, it is necessary to remember that for more than a century the British brewers have been building up their ownership of retail outlets to make sure the production side of their business was economically sound. Beer is only produced in volume and it has a comparatively short shelf life. A brewer with "tied" pubs has had captive outlets to support his volume production.

But in recent years, according to Stanley Grinstead, the Grand Met. managing director responsible for the brewing division, there has been a tendency to "hide its deficiencies behind the tied estate."

It is the retailing business which has seen Grand Met. make its most interesting managerial appointment. The man put in charge of all the Watney and Truman pubs is Eric Williamson, who is about as far from the old-fashioned, beer-orientated brewer as it is possible to get. Williamson, 50, is a marketing and merchandising man who a few years ago

put to the "free" trade against S and N's two-thirds.

Grand Met. called in management consultants from Peat Marwick to help formulate a long-term strategy for the brewing division and it was decided in spite of the difficulties, to isolate beer production and wholesaling from retailing. The activities are co-ordinated by a newly-formed holding company headed by Michael Webster, former Watney chairman.

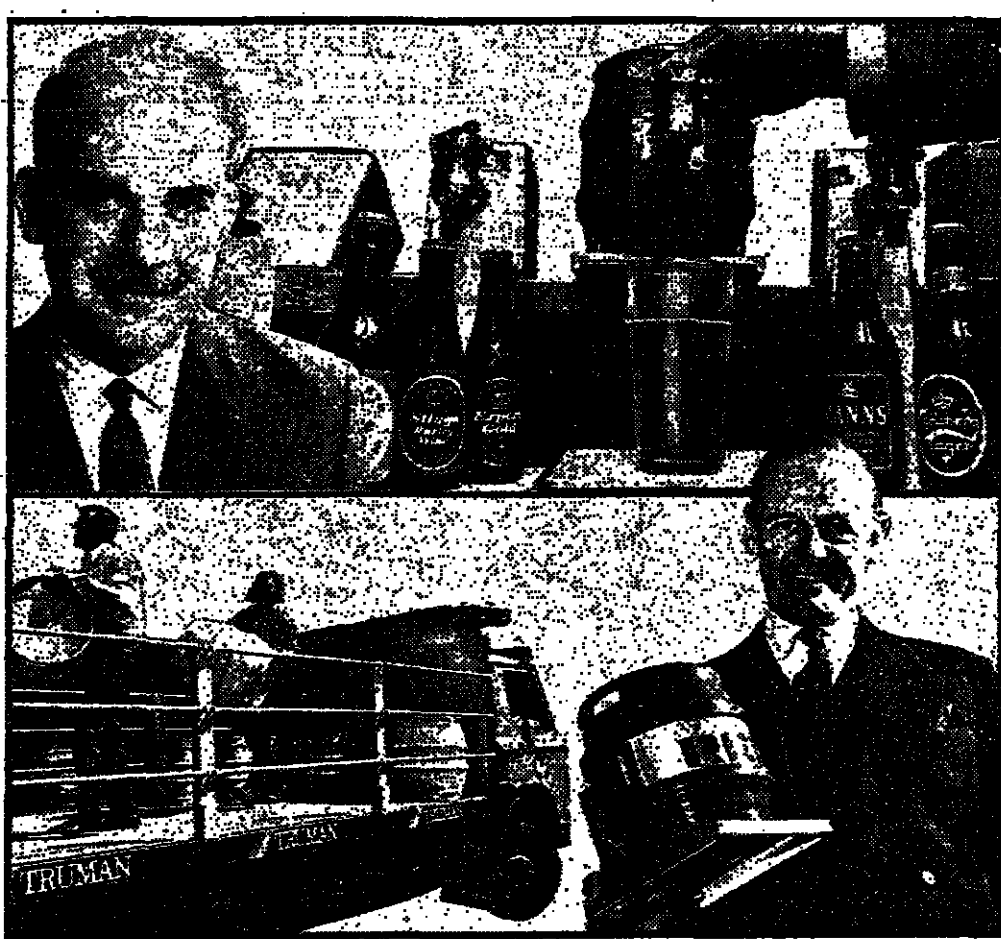
Says Grinstead: "The production side will now have to shape up to the demands of the market place. We judge this will improve its performance and have it produce more acceptable and more competitive products. We are divorcing decision-making on the production side from decision-making in retailing — they are different skills."

This does not mean, of course, that Grand Met. is to take its argument to its logical conclusion and completely "untie" its pubs leaving the retail division to shop anywhere for its beer. Watney and Truman beers will continue to feature prominently in houses with Watney and Truman signs outside. But Grand Met. will know exactly what is the financial performance of its beer production and wholesaling business.

Grinstead believes that not many other brewing groups have this kind of information readily available. And it is in a particularly good position to judge the Watney-Truman profitability against their rivals because Grand Met. catering subsidiaries frequently trade through pubs owned by other brewing groups having been granted the leases in the days when Grand Met. was primarily a hotel and entertainments business.

Working from this basis, it is possible to see that there could come a time—improbable as it may seem to-day—when Grand Met. might find it more economic to drop its own brewing activities and become a retailing-only group, selling the products of other brewers through its outlets.

For the moment, however, Grinstead is convinced of "the underlying profitability of the production side." It is the retailing business which has seen Grand Met. make its most interesting managerial appointment. The man put in charge of all the Watney and Truman pubs is Eric Williamson, who is about as far from the old-fashioned, beer-orientated brewer as it is possible to get. Williamson, 50, is a marketing and merchandising man who a few years ago



(Top) Eric Williamson in charge of the pubs now isolated from beer production. Michael Webster (below), chairman of the new Watney Mann and Truman Holdings.

was deputy managing director of the Pretty Polly stockings and tights subsidiary of Thomas Tilling. After a brief spell as consultant he joined Bernal Inns in 1969 as chief executive.

Bernal was taken over by Grand Met. in 1970 and before his most recent promotion Williamson was in charge of 340 outlets carrying the Bernal or Chef and Brewer or Schooner Inn signs and with a turnover of £50m.

Williamson is therefore not a man who believes that the main objective of a pub is to sell beer. If the margin of profit on food is better than that on drink then he encourages the customers to eat rather than drink, is his attitude.

Grinstead describes what he expects to happen on the retailing side as the "dance of the seven veils for the tied estate." By this he means that Grand Met. will be finding out clearly for the first time just what it has in the way of the quality of pubs, just

what profits they are making, whether the profits are adequate and what the potential may be.

All these changes are in line with the Grand Met. management method where responsibility is delegated all the way down the line.

Grinstead maintains that the new structure will allow the middle management to blossom and show its real potential.

Meanwhile Grand Met.'s short-term problems are reflected in the share price which has come down from 185p at one stage this year to around 100p. Much of this fall has to do with the beer division and Grinstead admits: "The timing of our purchase of Watney could not have been worse." Both Watney and Truman are at the peak of their capital investment programmes and have been badly hit by the

Government's counter-inflation programme. "All the brewing industry now needs a price increase. We have had nothing for a year and costs have gone up tremendously," points out Grinstead.

Apart from the problems of not being able to make selective price increases in the beer division, Grand Met. is also badly hit by current high interest rates. The group currently has loans of about £321.5m. and an overdraft in the region of £100m. compared with shareholders' funds of £111m.—highly geared indeed.

Grinstead admits all this brings some temporary difficulties. But he maintains, "It does not detract from the medium to long-term enthusiasm I have about Watney and Truman which, apart from anything else, brought us some very useful property assets."

Don't hire the man, sell the job.

BY GEOFF WOOD

A SHORTAGE of skilled workers is said to be limiting industrial output and hampering the service trades. But is there really a labour shortage? Or is this idea just another excuse by managers who are living in yesterday's world?

From the point of view of the individual company, the labour shortage is a myth. The trouble is that too many managers are still hiring labour instead of selling jobs. People are recruited on the same principles that companies use to buy their raw materials, equipment and other purchases. Personnel officers scour the labour market for the best buys in manpower. The attempt to train the untrainable because the best fishes slip through the net in the process of recruitment.

But some companies have found success by treating the labour shortage as a marketing opportunity rather than a personnel problem. They have adopted the well tried and tested techniques employed in the marketing end of business. For example, in many parts of the country, newspaper advertisements for skilled craftsmen (and even for higher posts) meet with a poor response. Instead of bemoaning the acute shortage of labour, some managers have racked their brains for better methods of presenting their wares—that is the jobs they are selling.

One small firm in desperate need of skilled men abandoned conventional methods of promotion that were ignored by people not seeking to change their jobs. Instead they put posters in hairdressers, newsagents, betting shops, pubs, post offices, supermarkets and other places where these men and their wives were known to go. They pushed handbills through the letterboxes of local council estates; they publicised the vacancies in areas where the pockets of unemployment still exist. The result was that many suitable people came forward where none had applied before.

Having attracted the right kind of people, the company treated them like customers for jobs rather than hands to be hired. The potential recruits were shown round the factory (how many companies ever let applicants go beyond the door of the personnel office?) They were encouraged to talk to existing employees. They were given full and frank information about company policies, pay and prospects, and non-financial factors. Many managers still think that money is the main motivator; they have never heard of Elton Mayo let alone Frederick Herzberg.

The author is Director of the Sheffield Centre for Innovation and Productivity.

Symptoms of sickness in small businesses

BY A U.S. CORRESPONDENT

HOW TO tell when a small new business is in trouble—that's a problem many American entrepreneurs have, frequently without even realising that it is a problem.

Busy with the minutiae of daily operation, the owner of the firm may not be able to see the signs of trouble around him. A check list of symptoms indicating it is time for the company doctor was supplied by Robert D. Bullock, a San Francisco consultant. Bullock says these are the signs to watch: Lack of any plan for the future, the company merely reacting to events as they occur. For instance, there might not be an alternative supplier in sight in case the primary one is closed by strike or storm. The alternative would not be sought until the event happened.

A chronic shortage of working capital. Payments to suppliers or even payrolls, are delayed until cheques arrive from customers. Low employee morale, with frequent absenteeism, high turnover and casual working habits. Low profits or none at all, because sales are weak and not growing or costs are higher than expected.

Chronic late shipments, whether due to lack of raw materials, to poor work scheduling or to low productivity. Low inventory turnover, whether due to poor scheduling or lagging sales.

Lack of adequate and timely management information or other signs of poor company communications. Loss of orders from major customers without any determined effort to find and correct the cause.

Executives who work overtime and never catch up with the load or foremen who are constantly bedevilled by problems, leaving them no time to plan better work arrangements. Pricing by guesswork instead of on a firm basis cost accounting principle. Any case where the profits on a sale cannot be calculated exactly.

Excessive scrap left after production, as compared to other plants with similar operations. Too much reworking of products after final inspection, because of poor work along the assembly line. Dishes piled high with paperwork, showing either inefficiency or insufficient office staff.

CORPORATE FINANCE

Avoiding the pitfalls of p/e ratios

BY JOEL STERN

PRICE/EARNINGS ratios are so widely used to compare the performance of different companies that few people stop to think whether the comparisons are valid.

The usual p/e for ordinary shares, which I shall call p/eOS, is not the best measure. For one thing it is a bad indicator of the value of new investment and is dependent on the company's current debt/equity ratio. For another, it is open to abuse by investment analysts who try to work out a "fair" p/eOS rather than to examine the determinants of a fair market price and relate this price to earnings.

An alternative p/e—the p/e of the firm (p/eF)—avoids these shortcomings. It is the combined market value of the company's equity and debt (V), divided by net operating profit after taxes (NOPAT) profit before financing costs but after taxes.

The p/eOS is the ordinary share price divided by earnings per share. It is also the total market capitalisation of the company's ordinary shares divided by the conventional net profit figure, net profit after taxes (NPAT). The difference between NOPAT and NPAT is the after-tax financing cost of interest-bearing debt. It is this difference which causes problems when one uses p/eOS to compare the performance of companies.

NPAT's shortcomings are two-fold. First, it gives a very heavy idea of management's true ability to handle the funds entrusted to it. The rate of return on shareholders' equity is a poor measure of managerial ability because it is so easily manipulated. The management can alter gearing and so alter the return on the equity.

If a company is heavily geared, for example, substantial projects earning low rates of return may appear very profitable when measured by their return on shareholders' equity.

To measure managerial performance, the p/e should be based on NOPAT, not NPAT. You need to calculate the after-

tax return on total capital (all interest-bearing debt plus equity), that is NOPAT divided by total capital.

NPAT's other shortcomings concern the way it is affected by temporary fluctuations in the debt/equity ratio. Of course, NPAT and NOPAT may both go up or down with the general level of interest rates. But NPAT may also change as a result of changed gearing or a fluctuation in interest rates. An increase in gearing or interest rates decreases NPAT, and vice versa.

A change in gearing may not mean any change of financial policy and may not affect share price. Money market conditions, for example, could delay a planned issue of debt or equity. A firm's share price is affected by management's financing policy. The tax saving, which arises from deducting interest expense before calculating a company's taxable income adds value to the Ordinary shares. However, this added value is based on the market's estimate of management's target debt/equity ratio not the current debt/equity ratio. The difference between the two ratios is the attention of security analysts, money managers and ratio have virtually no effect on corporate share price. Yet, NPAT and p/eOS are affected by these

temporary and, in many cases, expected fluctuations.

If a company's cost of borrowed funds is affected by the general level of interest rates, an increase in interest rates will reduce NPAT, and a decline in interest rates will increase NPAT. Since few can accurately forecast interest rates, it is undesirable to employ NPAT as a profit measure.

The p/eF (V/NOPAT) overcomes these shortcomings. Since NOPAT is the profit before financing costs, it is not affected by the degree of gearing or fluctuations in interest rates and because the p/eF cannot be calculated on a per share basis, it is unlikely that people will calculate this p/e before they have calculated a fair market value for the debt and equity. The p/eF and effect are less likely to be confused. When comparing companies, p/eF is far better than p/eOS.

However, a company's p/e is not a useful measure of its value. The Ordinary shares' value is the market value of a company's debt and equity (and its determinant of management's target debt/equity ratio) should command the attention of security analysts, money managers and corporate planners.

The author is a vice-president of the Chase Manhattan Bank.

Conferences

Improving your recruitment advertising and communications workshop series to be held in London. The first of the series will take place on November 27 and 28. The cost will be £37.40 (non-members) for six days. Further details can be obtained from the Personnel Society, 48 Bryanston Square, London W1H 8AH, London W1N 8AQ.

A three-day conference is to be held in Brussels on November 28 to 30 to discuss Management by Objectives. The cost will be £14.500 (non-members) and the major theme of the conference further details can be obtained from Management Centre North and Celtic Sea development, Avenue des Arts 4, Brussels B-1040 Brussels.

Managing change towards business effectiveness and work enrichment is the subject of a London WCR 01T.

workshop series to be held in London. The first of the series will take place on November 27 and 28. The cost will be £37.40 (non-members) for six days. Further details can be obtained from the Personnel Society, 48 Bryanston Square, London W1H 8AH, London W1N 8AQ.

A two-day conference on the North and Celtic Seas is to be held in London on December 4 and 5. Financing the activities of suppliers will be a further major theme of the conference which will also seek to place from Management Centre North and Celtic Sea development, Avenue des Arts 4, Brussels B-1040 Brussels.

The cost will be £77 and further details are available from the Financial Times, 388 Strand, London WC2R 0LT.



KIRKSTALL

(Manufacturers of Heavy Duty Axles and Forgings)

Current order books at record levels following a difficult year

The 24th Annual General Meeting of Kirkstall Engineering Limited will be held on 15th November at The Queens Hotel, Leeds. The following is the circulated statement of the Chairman, Mr. R. A. W. Cairne:

The result for the past year is disappointing in the extreme. The reasons for this result are many and varied and I will endeavour in this Statement to set out the major factors which have led to this poor performance and to indicate the current position and the probabilities for the future.

THE ACCOUNTS
As was anticipated, Group turnover for the year was substantially higher than that for the previous year, £10,527,757 as against £7,348,438. Although some part of this increased turnover relates to higher prices the greater part represents a very considerable increase in the volume of production. Trading profits, that is profits prior to financial charges, were £1,085,861 before deducting exceptional losses of £2,147 incurred by subsidiary firms in the preceding year of £1,043,317. Unfortunately, however, this improvement was offset by the greatly increased financial charges which rose from £286,029 to £465,494. These extremely high finance charges reflect the need for increased working capital as a result of rapidly increasing production and also the unprecedented high level of interest rates. The loss after charging fixed and other interest and after taking credit for taxation adjustments was £273,851 compared with £244,751 in the previous year.

Extraordinary items dealt with in the accounts amount to £93,902. Details of this figure are set out in the relevant note from which it can be seen that the largest item is the closure and other extraordinary costs relating to our Scottish factory which is being closed. In addition, losses on foreign exchange were incurred and credit has been taken for prior year adjustments of depreciation.

FACTORS AFFECTING RESULTS
During the year under review a number of factors have been connected with the extremely disappointing financial result. These include the following four main reasons. Serious industrial unrest in both the customer and supplier sectors including companies supplying other major components to the very considerable production effort in terms of design and loss of sales, but, to indicate the gravity of the situation, I can tell you that the Group has been seriously affected by more than thirty-five separate situations, all arising entirely outside your company's control and perhaps the most damaging was the closure of the works of one of our major customers which lasted no less than thirteen weeks. Costs generally have risen at a faster rate than anticipated and it was not found possible to recover these from our customers within the necessary time scale. Additional costs associated with the dispersal of group activities proved to be excessive and as indicated later in this Statement steps have been taken to concentrate the group's activities. Lastly, exceptional development expenditure which in the previous year was dealt with as an extraordinary item and which for that year amounted to £83,345 continued into the year under review but it has now been considered appropriate to absorb these costs in arriving at the trading result.

CONCENTRATION OF ACTIVITIES
As indicated above, steps have been taken to concentrate the group's activities. During the year the Scottish factory was closed, the Drive Head production unit which was originally intended to be established at Burnley has now been transferred to the Kirkstall site and since the year end the Hydraulics division has been transferred from Chatterham to Burnley. The benefits of these various moves should be felt increasingly during the current year.

During the year very considerable difficulty was experienced with regard to the operation of our Scottish factory as it proved impossible to control production costs at acceptable levels. In the latter part of 1972 a decision was taken to close down

this operation and to transfer production to the Kirkstall site. In order to avoid disruption and interruptions of supplies to our customers it was necessary for this operation to be conducted over a period of time and as a result the total, closure and exceptional costs amounted to £140,399. As previously mentioned this item has been dealt with as an extraordinary expense.

EXPANDING EXPORT SALES
The group's current order books are at record levels extending throughout the current year and into the following financial periods. This reflects the marked improvement in the heavy vehicle and allied industries' fields. Direct exports again increased from £1,117,414 to £1,548,503 and, although it is not possible to calculate the extent of indirect exports contained in our normal United Kingdom sales, clearly a large proportion of the vehicles built in this country and which contain components manufactured by companies in the group, are finally destined for the export market. As expected, the rapidly increasing production during the year under review called for increased working capital and although the value of stocks and work-in-progress at the end of the year was over £5 million the increase as compared with the previous year is not excessive having regard to increases in values generally and the very much higher level of activity particularly as the immediate and direct effect of the disruptions to which I have previously referred is to increase group inventory. I would like to take this opportunity of acknowledging our indebtedness to our bankers for their continuing support and in particular to thank them for providing increased facilities in connection with the group's expanding export sales.

As in the previous year your Board decided not to pay an interim dividend but to await the final outcome for the year. Clearly, the results do not merit the recommendation of any dividend payment but again in the circumstances your Board felt that some nominal dividend should be paid. Accordingly, a dividend of 0.7% net is recommended, equivalent to a gross dividend of 1% under the old system of taxation.

FUTURE PROSPECTS
Shareholders will understand that in the current uncertain economic climate it is difficult to forecast the results for the current year but the Group is budgeting for a greatly increased level of output and, to date, sales figures are substantially higher than the comparable period for last year. Considerable difficulties are being experienced in terms of the availability of labour and supplies of material, and I have no doubt that these conditions will continue through the coming months. Every effort is being made to control costs during a period of rapid inflation and further steps have now been taken which should go some way to restoring reasonable profit margins. I am, therefore, hopeful that subject to unforeseen circumstances the group will return to profitability in the current year. Shareholders must, however, realise that the group faces fundamental problems in the containment of continually rising costs and the absorption of interest charges at current rates.

During the year Mr. D. M. Davies who was Group Financial Director left the service of the company and in April of this year Mr. F. T. Jennings was appointed as Director in his place. Mr. Jennings is a fully qualified accountant with considerable experience in the financial and commercial accounting fields of the engineering industry, and I am certain that he will be able to make a real contribution to the group's affairs. Both the political and economic conditions in the United Kingdom during the past year have imposed very difficult industrial relations problems and I would like to express my thanks for the very loyal support received from all our employees during this year. I would also like to acknowledge the continuing burden being imposed upon Trade Union representatives and our Industrial Relations managers by successive phases of the Prices and Incomes Policy, and would like to record my appreciation of the fair and equitable manner in which these recurrent problems are being resolved.

Copies of the Report and Accounts can be obtained from:
The Secretary, Kirkstall Forge Engineering Limited, Kirkstall, Leeds LS5 3NF.

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FRIDAY NOVEMBER 9 1973

The human face

THE face of capitalism is clearly and rightly a matter of great concern to the Prime Minister. Having delivered his famous rebuke during the Lomrho case some months ago, he provided the Institute of Directors yesterday with some suggestions on how to make the face of capitalism human, pleasant and acceptable. His main point was that industry needed to explain itself better and that companies would only gain the confidence of their employees by justifying their actions to workpeople and their representatives. Mr. Heath's definition of worker participation was that "those who work in industry should be able to accept management decisions, because they have been consulted about them, can understand the reasons for them, and can feel that they have genuinely shared in the process of making them."

Merger decisions

Expressed in these general terms, Mr. Heath's remarks could be taken as little more than a restatement of sound management principles. But the difficulty is to specify those decisions with which prior consultation with workpeople is necessary and to decide how much weight should be given to their views as opposed, say, to those of shareholders. Take the question of mergers. Rarely if ever are workpeople taken fully into management's confidence before merger or take-over decisions are announced: many managers might argue that consultation is impracticable in this field. Yet merger decisions can have consequences of profound importance, for good or ill, on the livelihood of workers. It is here that the interests of employees and shareholders may conflict.

Much of the current anxiety about mergers is, of course, due to other factors. One problem concerns the methods used to acquire control of companies, as displayed in the cases concerning Grendon Trust and Shipping Industrial Holdings. Whether this problem should be tackled by more effective self-regulation, than the present Take-Over Code, or by some form of external regulation is still being debated. Another problem concerns the

Miners make their challenge

THE SCENE has now been set for the first major test of the Government's determination to uphold Stage Three of its pay and prices policy. By rejecting the Coal Board's revised pay offer and calling for a national overtime ban from next week, the leaders of the Mineworkers' Union have made it plain that they are out to challenge the Government.

Generous

The union leaders have explicitly accepted that the Coal Board's latest offer represented the furthest that it could go while still remaining within the limits set by Stage Three. The 7 per cent basic increase was calculated so as to provide £2.30 a week for surface workers and £2.57 more for underground men. Improved holiday pay, which the Board offered under the provision for a one per cent "flexibility margin," and additional "unsocial" shift payments of up to £6.80 a week for some miners would have brought the average increase in the Board's wage bill to about 13 per cent. The Board had also offered to negotiate both a threshold agreement, and a national productivity deal which could give the miners a further 3 per cent on basic rates once the benefits had been proved for a period of three months.

By any measure this was a generous offer. Indeed, it is the best the miners have ever had save only for the Wiberforce settlement nineteen months ago. There might conceivably be room to negotiate better terms for the 12,000 or so surface workers, who according to the union would stand to receive only the basic £2.30 a week increase, by looking again at the distribution of the one per cent flexibility margin. But the union is also asking for a bigger basic increase all round. By doing so it is in effect saying that the country's 260,000 miners should be treated as a special case and this is something the Government clearly cannot concede if it is to prevent Stage Three degenerating into Stage Three.

Ground rules

The over-riding point however is that the miners' challenge has come at a time the country's fuel supplies are already threatened by the Arab oil embargo and by the pay dispute in the electricity supply industry. The union may think that this strengthens its position, but the situation can cut both ways. As was only too apparent when the miners came out on strike after their overtime ban two winters ago, public opinion can sometimes have a powerful influence on the course and outcome of a major dispute and the public may not take kindly to being held up to ransom at a time when energy supplies are already in jeopardy and the miners have rejected a pay increase that is likely to be better than most groups can expect to get under the terms of

THIS week, President Nixon emerged from his beleaguered seclusion to address the American people on the problems which his advisors believe will result in the coming months from the Arab oil cutbacks. In his own words, the United States now faces "the most acute shortages since World War Two" and is heading inexorably for a period of "brisk belt-tightening."

In most European countries, and especially Holland, which are already feeling the effects of steeply-rising oil prices and export reductions, the United States must have seemed to be rather comfortably off. Even though its oil imports have increased sharply this year, they still only account for one third of total consumption and only one third of that originates from the Arab world. It is indeed ironical that the country that is the prime target of the oil weapon should, at least in the immediate future, be best insulated against it.

None the less, it is probably fair to say that, barring any sudden change in Arab policies, the U.S. is heading into a period of greater austerity and sacrifices than most Americans yet realize. Because the tanker journey from the Gulf around the Cape to U.S. East and Gulf Coast ports takes about 30 days, the full impact of the recent Arab moves has not yet been felt and will not be felt until the second half of this month. Then, as the tankers begin to arrive empty or not at all, it is likely to hit with a bang.

Already, the porters are beginning to appear. All the major oil companies have raised their wholesale prices for petrol and home heating oil during the past few days, some by as much as 10 per cent. Many have started rationing customers at service stations and those that are badly lacking in their own supplies of crude, like British Petroleum's sister company, Standard Oil of Ohio, are searching desperately for supplies for their refineries.

Domestic airlines

There is some evidence of hoarding—though not of a really frantic kind—in certain industries and by farmers in the Northern states who are still harvesting their maize and soybean crops. Domestic airlines, who have been looking for several years for some pretext to pare down their capacity on busy routes, have begun to thin out their scheduled flights, in some cases by more than the 10 per cent which Mr. Nixon says will be required. Moreover, passengers these days find themselves boarding and disembarking from airliners in darkness.

There are, of course, no end of ways in which Americans—who consume more than twice



President Nixon (right), making his Wednesday television broadcast on the energy crisis, spoke of speed limits of 50 m.p.h.: greater use of public transport: and lowering heating thermostats.

the energy per capita of Europeans—can economise simply by cutting out sheer waste. For instance, in the New York area more than half the cars in circulation open carry only the driver during peak hours. And even Europeans who have lived in the U.S. for some years continue to be amazed by the American habit of heating poorly-insulated homes and offices to a constant day and night temperature of 75 degrees.

There can be little argument about most of the objectives which Mr. Nixon set out on Wednesday evening: lowering heating thermostats; restricting speed limits to 50 miles per hour; greater use of public transport and car pools; further reductions in airline services; and the ingenious reversion to daylight savings time all year round. There will almost certainly be more arguments from environmentalists against relaxing air standards and prohibiting power generation plants from switching from coal to oil, but the current shortages of non-polluting low-sulphur crude make such steps virtually inevitable.

However, despite Mr. Nixon's rather inept attempts to marshal something like a World War Two spirit (he described the Manhattan project that developed the atom bomb dropped on Japan as bringing peace to the world) the effectiveness of his exhortations on voluntary energy conservation may be questioned. In the first place, the proposals lacked any surprise, since most of them had already leaked out in advance. Secondly, the opinion polls now show that most people are not prepared to believe Richard Nixon on anything much these days. They are probably even less inclined to do so on ques-

tions of energy in view of his well-advertised habit of turning the White House air-conditioning full up and burning log fires in summer.

Conservation measures

Even more to the point, the White House seems to have got its sums wrong. It estimates that conservation measures plus

true, 650,000 barrels of oil per day will have to be found to fill the gap, or some people are going to have a very cold winter.

Furthermore, the Government's calculations are based on a total consumption figure of 17.5m. barrels per day. This however, is an average figure for the year as a whole. If the coming winter is abnormally cold, demand for home heating oil could push total demand above this level. Some oil com-

U.S. ENERGY SOURCES AND USES, WINTER 1973-74

SOURCES	USES
Arab oil imports: 6%	Residential: 19%
Non-Arab oil imports: 11%	Commercial: 14%
U.S. oil production: 33%	Transportation: 20%
Gas: 30%	Industrial: 43%
Coal: 15%	
Hydro-electric: 4%	
Nuclear: 1%	Source: White House

increased output from naval and non-Government oil fields can raise available oil supply by 2.35m. barrels per day. This is probably on the optimistic side, but even if it is met it will be barely adequate to fill the anticipated gap.

Mr. Nixon said that the anticipated reduction in imports will reach about 2m. barrels per day by the end of this month and that the projected supply-demand shortfall will be between two and 3m. barrels per day. The oil industry and the interior department both believe that the deficit will probably be at the upper end of this estimate, perhaps as early as the end of this year. If this is

many experts estimate that in normal conditions a bitter winter could push consumption up as high as 18.5m. barrels per day.

It therefore seems likely that the President will have to resort sooner rather than later to the "teeth" which he has asked Congress to equip him with, in the form of authority to tax "excessive" energy consumption, restrict illuminated outdoor advertising and limit operating hours at commercial establishments and schools.

There seems little doubt that he will get this authority. Several days ago the President's chief energy adviser, Governor John Love, began conferring

The Arab oil cuts come home to America

Guy de Jonquieres in Washington analyses President Nixon's proposals to conserve energy

160,000 additional barrels of oil per day can be obtained, though it will take some weeks before this level can be achieved. The White House estimates that further 350,000 barrels per day can be squeezed out of non-Government wells, though they may be hampered by acute shortages of oil drilling and piling equipment. The large untapped domestic reserves remain, of course, on the Alaskan north slope. Although legislation on a trans-Alaska pipeline is moving towards final approval, it is unlikely that it could go to stream much before early 1977. Thus the immediate prospects in the U.S. are, as in many other parts of the world, for further price increases and considerable disruptions and inconveniences. As the crunch approaches, the first effects will probably be felt in the traditionally oil-starved New England, the upper Atlantic coast and the Mid-West where home heating of especially is in short supply. Among major cities, New York which has relied heavily on low sulphur Arab crude for its power generation plants, look particularly vulnerable.

It is still too early to assess with any accuracy the economic impact of the new austere. Most economists now expect the economy to slow down considerably during the first quarter of next year, though to what extent this process will be accelerated by oil shortages and to what extent the slowdown will reduce pressure on energy resources is not clear.

Petrol rationing

Despite the President's reluctance to adopt it, Senator Jackson has said publicly that he regards the imposition of petrol rationing as inevitable, probably no later than next spring if the Arab cutbacks continue. As Mr. Nixon pointed out last night, the Government has contingency plans both for rationing and for a special federal tax on petrol, and these could presumably be put into practice quite rapidly if needed.

However, with the holiday season over and rationing already imposed by service stations in several parts of the country, petrol is not currently the product most in demand. Indeed, according to Governor Love, consumption actually fell last September from its level of the year before. The real squeeze has been on jet fuel and residual fuel. In the latest week for which industry figures are available, in mid-October, demand for both of these was running more than 20 per cent higher than a year before, and accounting for the bulk of the 10 per cent increase in total demand in the same period.

On the supply side, the short-term outlook is not very encouraging. By opening up the Elk Hills naval reserve in California, a maximum of

Mass transit systems

Structurally, the most obvious changes are likely to appear in the transportation field, where accounts for a quarter of energy consumption. Restricting on airline schedules and private car travel could benefit the rail for a special federal tax on more mass transit system, though the rejection by New York State voters this week a \$3,500m. transportation bond issue is hardly an encouraging portent. Railway freight services and inland waterways may also profit from restraints on lorry movements.

But in the short term, the most visible impact will almost certainly be on the style of life of the American people, who have been used to consuming between two and three times as much energy per capita as Europeans. One more frontier has been reached in the use of resources which, even ten years ago, appeared limitless. Per capita energy consumption has now reached a level which, in fact, better than Mr. Melvyn Laird, the chief White House adviser on domestic policy, asked how Americans should deal with energy shortages this winter, he snapped back: "buy a sweater."

MEN AND MATTERS

European champion

Over the years the boss of Champion International, Tom Willer, has gathered plenty of solid negotiating experience. There was the time when he took his chemicals company, Hooker into Occidental Petroleum, the concern run by the colourful Dr. Armand Hammer. Then there was the occasion when he sat across the table from Colonel Khedafi—a nerve-wracking experience, since the Libyan leader had confiscated his passport before they started, and bargained throughout with a gun on his hip. But the talks he has had with A.W. (Securities), he says, have been the swiftest he has ever conducted.

That possibly has something to do with the price he has offered—at 128p, 40p up on yesterday's opening price. But Willer, 54, also feels he has established a quick accord with Michael Abrahams, the man who built A.W. into a technically-advanced carpet manufacturing company with a flair that has attracted the admiration of much of the industry. Certainly both men share an expansionist attitude (thwarted, in Abrahams' case, in his recent bid for Lancaster Carpets) and an interest in international markets. And Abrahams, who has been told that he will head up Champion's international carpets division, evidently feels that Willer's views on decentralisation will allow him sufficient room for manoeuvre in the organisation.

Willer has strong views on decentralisation saying he left Occidental after only four years, partly because Hammer tended to hoard power.

At Champion, he inherited a product of the U.S. merger wave of the late 60s, a company based on a paper producer

(Champion) and building materials concern (U.S. Plywood). Since then have come the diversifications into furniture and carpeting, and now he seems bent, the DTI willing, on the kind of international developments which he inaugurated at Hooker in the 60s. He remains an internationalist, in spite of his experience in the oil industry (Libya has taken 51 per cent of Occidental); given Champion's current share price, now at an all-time low of 88.5 against a high in the upper 330s, it is one strategy of escaping from the cyclical trends of the paper/wood industry.

Nixon switch

Two weeks ago the British Embassy in Washington's view was that President Nixon would pull through to complete his term of office. There were probably some dissenting views among the Embassy staff, but the majority, and certainly Lord Cromer, adjudged that Nixon would survive.

It now appears that London is receiving a different message. The talk here now is that there has been a crucial change in the advice the Foreign Office is getting from Washington and that Mr. Heath is now being told that the likelihood is that he will be long before treating with a new President.

Spanish

Which-hunt?

The Spanish consumer, more muted than his European counterparts and suffering a worse rate of inflation, has discovered a new champion. Although there would never be room for a Ralph Nader in modern Spain, the new magazine "Ciudadano" has in just two issues given Spanish manufacturers an unbalanced on a paper producer

jolt. To show their appreciation the Spanish public snapped up the first issue inside a few days, and look like repeating the process with the second which has just come on sale.

The reasons are not hard to find. The latest issue reveals, for example, that one of the country's best-selling yoghurts is prone to contain bacteria more normally found in sewage. As if that was not enough, it goes on to strike at a basic part of Spanish life. A popular table wine, it claims, contains water, alcohol and a high degree of artificial colouring, but is unlikely to have come in close proximity to a grape.

It is all heady stuff for a country where last year two priests were fined for "inciting" housewives to complain about rising prices. Undoubtedly the magazine has also already stirred official interest and what remains to be seen is how many toes it can tread on before risking a similar fate itself.

Plight of the anthropologists

Even with an appeal from Prince Charles to "reach deep into your wallets," the Royal Anthropological Institute still has a mighty battle on its hands to rejuvenate itself and to save its unique library from going overseas. The crisis has arisen because the Institute's lease on premises ran out when London office costs were soaring. Homeless, the only way out of this mess seems to be to sell the 102-year-old Institute's library (including most of Richard Burton's manuscripts and many of Darwin's writings).

If sold, almost certainly to the U.S., then the library would probably raise £1m, and secure some future for the Institute. But no one wants to see yet an-

other British collection cross the Atlantic.

The good news is that some potential premises have been found. The bad is that the Institute needs guarantees of £300,000 (the eventual figure will be around £1m.) in no more than a month. Brian MacDermot, a council member and Panmure Gordon stockbroker says that this chance of a new building is the best the Institute is likely to get. Though only £35,000 has come in so far, MacDermot reckons that now a definite plan for library and Institute premises can be shown, the target is not impossible.

At a dinner on Wednesday, Prince Charles (who followed his old anthropology tutor from Cambridge, the Institute's president Professor Edmund Leach) spoke convincingly of the increased relevance of his old subject. MacDermot said the library was valuable to any company establishing itself in new lands. And Royalty also showed itself to be not above a little politicking, announcing that Lord Eccles, who was sitting next door, "had given me cause for optimism"—this being a reference to a Government subsidy through the Library Board for the future maintenance of the library.

But the Government will not contribute anything to the cost of a building to house the subject. So some generous individuals, foundations or companies will have to be found quickly if the 60,000 Institute volumes are to be kept in Britain.

Dear Miss Proops

"The wife and I don't have relations any more," sighed the cannibal chief. "We've eaten them all."

Observer

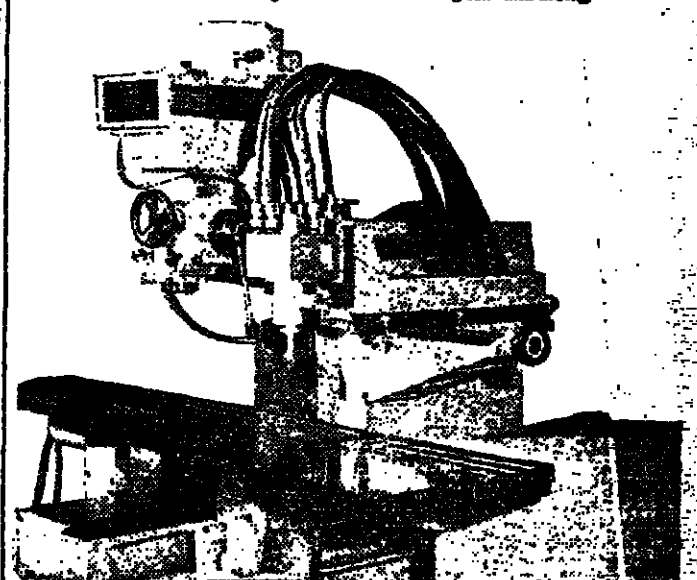
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POLITICS TO-DAY: THE OIL THREAT

BY DAVID WATT, POLITICAL EDITOR

A pressure too strong to be ignored

BLACKMAIL. EXCEPT in the strict technical sense, has some word denoting simply those whose emotional syntheses are basically on the side of Israel apply to the use of Arab oil monopoly for political purposes but not to the Arab or American pressure on the Arabs to accept a reason settlement. Pro-Arabs, usually, turn these semantics down. The reality of the situation can be discerned more clearly without verbal overlays of this kind. It is that the Arabs apply strong pressure to European Governments and European Governments have to a judgement that this pressure is too strong to be ignored. The joint EEC statement on the Middle-East war is very marginally more hostile to Israel than the famous Resolution 242, but the Government must be seen in its context as a political act and, viewed in this light, constitutes a shift.

The understandable reluctance of Sir Alec Douglas-Home to acknowledge this has been the British Government's chance to justify its position in Parliament or to the public. You cannot defend anything which you claim has occurred. This is a pity because the arguments which have been made in the Cabinet are in more powerful than they have been allowed to seem.

The case

There is no particular reason why I should do the Government's job for it, but to arrive at a realistic judgement, it is necessary to put the case for which has been done as strongly as possible. Let me begin, then, with the case for the Government. It must appear to the Minister and to Lord Hailsham (who is Chairman of the Cabinet committee dealing with the oil crisis and, with

Sir Alec, completes the triumvirate which is really running this show). The starting point of their appreciation obviously is Britain's near two-thirds dependence on Arab oil and the inevitable gap of several years before this dependence can be reduced through the arrival of North Sea supplies and by other means. The next question is how serious the Arab threat to cut off supplies under certain circumstances really is. On this point ministers have to rely upon the judgment of Arab experts in the Middle Eastern departments of the Foreign Office and the oil companies. This appears to be that the producers have limited aims but within those aims they are in deadly earnest.

Neutrality

The objective is to enforce a mildly pro-Arab neutrality on the European countries—a neutrality proved by refraining from giving aid and comfort to Israel during the war, and, in the cases of Britain and France, who are permanent members of the Security Council, by sticking pretty close to Resolution 242. This is to punish those who transgress this code with certainty be carried out and threats to punish those who ship Arab oil to others already being punished will almost certainly be carried out as well.

The implications of this advice are strongly in favour of Britain's toying the line: for if it is true, then (a) the price to be paid at the moment is not, in real terms, very high and need not in practice jeopardise the security of the state of Israel, to which Britain is still committed; and (b) the payment to be made is not a question of Danegeld since, on Foreign Office assumptions, there is no likelihood of the Arabs tightening the screw unless (and an important proviso is inserted here) fierce fighting breaks out again with a



Dr. Kissinger with President Sadat of Egypt: "the Americans knew perfectly well that our links with the Arab world were our chief stock in trade in this area."

result even more favourable to Israel.

At this point, the argument shifts to two other dimensions—the American alliance and the European Community. It has been clear from the outset that the policy that has been suggested so far carries serious dangers for both. Keeping our head below the parapet and all that that entails—refusing to get out in front at the United Nations, being sticky about the use of the Cyprus base, expressing semi-private doubts about the necessity of the American nuclear alert and so forth—was bound to irritate the U.S. Administration.

But the British Government seems to have argued, first, that the Americans knew perfectly well that our links with the Arab world were our chief stock in trade in this area and that we could not be expected to jeopardise them without elaborate discussions and contingency

plans (which were never in fact discussed); and second, that the American irritation, in part a reflection of the weakness of the President Nixon, would pass away fairly rapidly when the realities of European defence and its permanent importance to U.S. security reasserted themselves.

behaved in a foolish, not to say Quixotic, fashion and that the logic of the situation is that we should let them stew in their own juice. The British, it is said, have been pressing consistently for a European foreign policy, particularly towards the Middle East, but since no-one has followed our suggestions, each country must reap the consequences of having its own individual foreign policy. This clearly excuses us from earning Arab hostility by shipping Arab oil to the Dutch—and indeed the British Government does not possess the powers to force the oil companies to cut their own throats in this fashion. But thereby ensuring that Arab animosity should not spill over on our partners to us. This Arab decision to reduce production by the amount normally shipped to Rotterdam, any oil the Dutch from getting out on their own. The official line on other sources would have to be the Dutch is that they have at our expense.

Consequences

The European problem has caused far more heartsearching within the Government. The Arab hostility by shipping Arab oil to the Dutch—and indeed the British Government does not possess the powers to force the oil companies to cut their own throats in this fashion. But thereby ensuring that Arab animosity should not spill over on our partners to us. This Arab decision to reduce production by the amount normally shipped to Rotterdam, any oil the Dutch from getting out on their own. The official line on other sources would have to be the Dutch is that they have at our expense.

The argument for assisting the Dutch all the same, is admitted to be very strong. We cannot, for reasons of pure self-interest, allow the Dutch economy to seize up entirely and we cannot, for reasons of European solidarity, completely ignore the call of a partner within the EEC. Nevertheless, Ministers are acutely aware that any policy which causes us to ration supplies in Britain earlier than we might otherwise have done will be acutely unpopular. There has been passed off onto "those bloody wogs" but if the British appear to be suffering in the cause of European solidarity it will be another fearful blow to the popularity of the EEC in the country. The upshot of this calculation is that if we assist the Dutch it will be (a) when their situation is far more powerless than it yet appears to be and (b) any assistance will be offered in a manner which will draw the least possible attention of either the Arabs or the anti-marketiers.

So much for Ministerial calculations. One says "Ministerial" but it is worth repeating what that means in practice. It involves the Prime Minister, closely advised by Lord Rothschild whose great experience in the oil industry has revived his reputation with Mr. Heath in a remarkable fashion: Lord Carrington, the perennial troubleshooter, who chairs the Cabinet committee; Sir Alec Douglas-Home, who chairs the Foreign Office; and, to a lesser extent, Mr. Peter Walker whose Department of Trade and Industry, though rather swept aside so far as policy is concerned, will have to execute any rationing or allocation system that may be decided upon. This, it should be noted, is a thoroughly hard-boiled collection of Ministers and officials in whom realpolitik is fairly deeply ingrained, and none of whom, with the exception of Lord Rothschild, hold any particular brief for Israel.

What, it may be asked, about the rest of the Cabinet? What about Sir Keith Joseph, and Mr. William Whitelaw, both of whom have been marked down as sympathetic to the Israeli case? What about Mrs. Margaret Thatcher and Mr. Peter Thomas, both of whom have large Jewish elements in their constituencies? The answer is that the traditional discretion granted to the Foreign Secretary has virtually cut them out. There seems to have been a certain amount of general discussion in the Cabinet through the crisis but the key decisions—to apply an arms embargo, and to subscribe to the European statement—were apparently taken without previous reference to the Cabinet.

Showdown

It will be seen from all this—both from the course of the argument and the names of the arguers—that the Government is probably in a more exposed position over oil than it has ever been during the course of its life. In the first place there are a dangerous number of "ifs" and "buts" and highly optimistic assumptions in the whole rationale. Even the Foreign Office admits that, if there is no settlement on the ground, Arab demands may well become more hysterical; but it is always possible that assurances about the limited nature of Arab objectives will be found false anywhere, particularly if negotiations over a settlement prove protracted. If this goes wrong, then there is likely to be a wave of reaction against "appeasement", and a policy whose logic is to go a very long way in order to safeguard oil supplies will be brought up against the British public's sense of morality.

What do we do then? The chances of a real showdown with the Arabs are severely limited by the difficulty of getting the consumer countries

to agree on a concerted policy. One has only to ask oneself how long it would be after the angry withdrawal of British and American arms missions to Saudi Arabia before a French mission was on its way to see the nature of the problem. A failure of this kind involving (1) large dollops of anti-Government moral indignation; (2) a long wrangle demonstrating the disunity of the EEC and (3) petrol rationing at home, would be the last nail in the Government's coffin. It is perfectly true that the official Opposition is hopelessly split on this issue with the feelings of pro- and anti-marketiers, pro- and anti-Israelis to say nothing of conventional Left and Right producing some very odd cross-currents. But that will not save the Government, and Mr. Heath in particular, from taking the brunt of the attack.

If educated public opinion, particularly opinion in Parliament, did not feel uneasy about the morality of what we have done there would be less of a problem. But the fact is that feelings of discomfort extend beyond the pro-Israel lobby. Not only is our posture unheroic but it appears to involve going back on the spirit in which we sold arms to the Israelis and possibly even the spirit in which we allowed the idea of a national home for the Jews to be propagated.

It may also turn out to involve running counter to the spirit of faith in a European ideal which has been so persistently promoted by the Prime Minister himself. Most people—including, I may say, myself—will be inclined to suppress their misgivings, providing the policy works. If it does not work, and events over which the Government has and can have no control wreck it at a later stage, then all the force of public conscience is likely to turn against those who dared, even for the best motives of national interest, to defy it.

Labour News

Teachers claim over 5% increase

MICHAEL DIXON, EDUCATION CORRESPONDENT

AY increase of more than 5 per cent—costing at least a year—is being claimed by the National Union of Teachers on behalf of about 500,000 school staff in England and Wales.

The last rise received by the State-maintained teaching force in England and Wales was a "21 plus 4 per cent" increase in April, 1972. The previous year they had a 9 per cent average increase.

There were rumblings from the education profession in Scotland yesterday about staff shortages in schools.

Mr. Alex Russell, president of the Educational Institute of Scotland, the main school-teachers' union north of the Border, gave warning that teachers were not prepared to continue working amid staff shortages and poor facilities.

Shortage
Dr. D. Docherty, Glasgow's education convener, accused the Scottish education system of being unaware of a shortage of 600 teachers in Glasgow. The Department of Education, he said, had said that a number of primary and secondary schools had been reduced to giving part-time education.

Dr. Docherty added that he was "appalled" by the present salary scales for teachers in Scotland.

regard to the overall objectives of the legislation whose manifest purpose was to control, or at least moderate, the rate of inflation.

"If payments of an inflationary nature are made, and retrospective payments of the character with which we are concerned in this case undoubtedly fall into that category, the harm they do to the economy does not depend upon the motive for payment but upon the fact of payment."

The motive of the employer did not therefore affect whether they were permissible. After the judgment, the employers' association announced that it would not appeal, even though it regretted that it had lost the case.

MERSEY DOCKERS CLAIM 20%
A 20 per cent pay claim for the 7,000 dockers on Merseyside has been made by the Transport and General Workers' Union. They are seeking an increase on their basic wage of £28.50 a week and on the fallback pay of £27.30 a week.

More Labour News, Page 12

U.K. welcomes prospect of ending 'cod war'

BY KEVIN RAFFERTY

GENERAL RELIEF was felt both in Whitehall and among representatives of the British fishing industry yesterday at the prospect of an end to the 15-month "cod war" between Britain and Iceland.

The way was cleared for peace when the two Socialist-led seven-man coalition Cabinet withdrew their opposition to the proposals after an all-night meeting of their party's central committee. Mr. Johnstone then tabled a motion before the 60-member Allthing (Parliament) that the agreement should be accepted.

The Allthing is expected to

approve the peace terms by Monday, and then formal Notes will be exchanged by the two Governments setting out the fine print of the agreement, which will run for two years.

The British Trawlers' Federation described the Icelandic Cabinet's acceptance of the peace package as "very encouraging." However, a spokesman added that "we cannot relax yet" until the deal was completed. However, now that the Socialists have withdrawn their opposition there is not likely to be any objection to the deal.

Under the terms of the package Britain has agreed to limit its catch to Icelandic waters to about 130,000 tonnes a year, compared with an annual average of

about 185,000 tonnes annually in the 1960s. It is not clear whether a precise catch figure is mentioned in the agreement.

The International Court of Justice at The Hague last year ordered Britain to reduce its catch to 170,000 tonnes, while Iceland had originally asked for a limit of 117,000 tonnes.

In addition, only 140 British trawlers, all individually licensed by Iceland, will be allowed to fish within the disputed 50-mile waters. This compares with 195 British vessels fishing in the area two years ago. All freezer or factory trawlers and 30 of the larger "freighter" ships will be banned from the area.

The disputed Icelandic waters will be divided into six "box" areas, and at any one time five of these will be open, and one closed to the British fleet.

Iceland breaks deadlock, Page 6.

BSC makes extensive changes in top management

BY HAROLD SOLTER, INDUSTRIAL EDITOR

EXTENSIVE CHANGES in the top management of the British Steel Corporation were announced yesterday in the wake of the appointment of Mr. Robert Scholey as the corporation's chief executive.

The shake-up has been planned by Dr. Monty Fimiston, who succeeded the late Lord Hailsham as chairman of the BSC earlier this year. Two of the men who were thought to be in the running for Mr. Scholey's job are given new appointments.

Mr. Herbert Morley (54), at present managing director of the BSC's general steels division, is being moved to a new senior post at the corporation's headquarters in London as managing director, planning and development.

In this post Mr. Morley will be concerned primarily with implementing the £3,000m. development strategy, spread over the next ten years, which was approved by the Government at the end of last year. He will report directly to Dr. Fimiston.

The other man believed to have been in the running for the chief executive post, Mr. J. G. "Jack" Stewart, will succeed Mr. Morley as managing director of the BSC's general steels division.

Mr. Stewart (42) is the son of a former chairman of Stewarts and Lloyds, and has been managing director of BSC's tubes division since 1970.

He, too, has been given a key post. The general steels division is responsible for bulk steel-making within the Corporation, a manufacturing area which Dr. Fimiston is determined to make profitable. It also encompasses the BSC's important Anchor development at Scunthorpe, its biggest single investment so far, which is just being commissioned.

Dr. John Gilbert, a Labour front bench economics spokesman, is to ask Mr. Peter Walker, the Secretary for Trade and Industry in the Commons next Monday if he will now refer the bid for SIH to the commission.

Last Monday, Dr. Gilbert asked what powers Mr. Walker had to prevent U.K. companies from falling under foreign control and

if he would use those powers in the case of SIH.

Sir Geoffrey Howe, Minister of Trade and Consumer Affairs, replied that the main powers derived from the merger provisions of the Fair Trading Act 1973.

He added, in the course of a written Parliamentary reply: "If a bid were made for Shipping Industrial Holdings, it would be considered for reference to the Monopolies and Mergers Commission like any other proposal satisfying the criteria in the Act."

The Vlasov group shipping concern is controlled by Russian-born Mr. Boris Vlasov, now an

Italian citizen, while Capitalfin is owned by several Italian financial groups. Their joint bid values SIH at £83m.

The shares have since been declining to well below the £25p bid price, reflecting market uncertainties on the prospects for the offer. Yesterday they fell 7p to 48p, having jumped 7p to 55p just after the offer was announced.

To-day representatives of SIH's Board, headed by Mr. Peter Parker, with their advisers, bankers Kleinwort Benson, are having discussions with Drayton Corporation, representing the bidders, in the first formal meeting since the offer was announced.

Further consequential changes are expected to be announced by the BSC shortly, but the overall consideration of the Corporation's management structure which Dr. Fimiston is carrying out is expected to take some time.

Mr. George Arncliffe (49), director of the Corby group of BSC's tubes division, moves up to managing director of the division in succession to Mr. Stewart.

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COMPANY NEWS + COMMENT

Wood Hall profit well over forecast

AGAINST A forecast in the order of £6m, group pre-tax profit of Wood Hall Trust expanded from £5.04m to £7.24m for the year to June 30, 1973, after £2.64m (£2.11m) for the first half.

Earnings increased from 10.7p to 14.3p per 25p unit for the year and the dividend is 3.67p net per unit. This is equivalent to 5.35p gross—the maximum permitted—compared with 3p adjusted for a scrip issue.

Turnover expanded from £145.58m to £155.15m. The major contributions to the 45 per cent increase in profit were (in per cent): pastoral trading up 187; civil and general engineering and coal mining (Australia) up 45; building, contracting and estate development up 78; and materials handling up 212.

1972-73	1971-72
Turnover	145.58
Profit	5.04
Building, contracting, etc.	1.13
Engineering, etc.	1.34
Pastoral trading	1.87
Materials handling	0.92
Coal mining (Australia)	0.85
Finance	0.20
Interest and expenses	0.20
Pre-tax profit	2.64
Dividend	2.11
Pre-emption profits	1.13
Minority interests	0.20
Attributable	2.67
Preference div.	0.35
Ordinary	1.82
Retained	2.99

comment
Some sharp second half acceleration has put Wood Hall 22 per cent ahead of forecast for a rise of 45 per cent. pre-tax over the year. The discount house turned into the red, some had North African trading (now axed) clouded the overseas traders and the split pea and lentil importers also had a dull time. But most of the dominant divisions performed very well. Private housing more than made up for local authority housing losses and the Australian interests made the most of a boom year for farm produce and minerals. This year overseas trading should recover and any downturn in interest rates would quickly come to the aid of the finance side. Go with Australia and materials handling facing an apparently cloudless sky the one black spot is housing which accounted for nearly 30 per cent of profits last year. But that should not deter the shares too much. At 133p the net p/e is just 9½ and the profits margin roughly 55 per cent, non-U.K.

Duke leaves Grendon

The Duke of St. Albans, the former chairman of Grendon Trust who sparked off a Boardroom row when he sold out to millionaire Mr. Christopher Selmes, yesterday severed his last links with the group.

Grendon disclosed that he had formally resigned from the Board and all subsidiaries. Grendon,

HIGHLIGHTS

Third-quarter net income of the Royal Dutch/Shell group is well up on the depressed level of a year ago with margins back to those of 1968. Boots half-year figures follow close on the bid for House of Fraser with profits well up to expectations; and Beecham has also produced first-half figures which align well with market hopes. Smiths Industries, reporting for the full year, shows profits up by half, with the overseas side making the greatest headway (all the foregoing are discussed in the Lex column). Wood Hall Trust profits for the year are also up by almost a half and ahead of the forecast, while United City Merchants' strong second six months has lifted the year's pre-tax profits by more than half. Martonair shows profits growth of more than a third for the year, but the improved result from Concentric masks a stagnant second half. Of those reporting at mid-term, Capper-Neill has staged a strong turnaround from loss to profit and Head Wrightson is making firm progress.

now controlled by Mr. Selmes's Eastminster company, has appointed another director. Mr. Gerard Camille joins his Eastminster colleagues Mr. Brian Trent and Mr. Nicholas Wright on the Board.

The Duke's resignation comes less than a month after he quit as Grendon chairman, having sold the bulk of his shareholding to Mr. Selmes in the middle of the takeover battle for the group. A spokesman for Grendon commented: "He has resigned as a director of his own free will. I am not aware of any severance payment that has been made to the Duke."

Wade turns in record £581,496

IN LINE WITH expectations both sales and profits of Wade Potteries reached record levels in the year ended July 31, 1973—increasing by 26 per cent to £581,496 and by 27 per cent to £351,496 in each case. As a percentage of sales profits were 16.21 (16).

Profit attributable to Ordinary holders is £307,783, compared with an adjusted £271,442, and earnings per 10p share are stated at 6.16p (5.43p).

On the basis of a full year of imputation tax, and corporation tax at 50 per cent, Ordinary holders' profit would be £278,846 (£227,087) and earnings 5.33p (4.54p).

The dividend is raised from 2p to a gross equivalent 2.1p, with a final of 1.7p gross—1.19p net. A one-for-two scrip issue is also proposed for holders registered November 30.

Chairman Mr. A. J. Wade points out that the dividend for the year is the maximum allowed. If restriction had not been in force, a final which more truly reflects

comment
Wade's recent expansion and diversification efforts continued to pay off in 1972-73, lifting profits by 27 per cent, before tax. The market for electrical ceramics (the group's traditional product) has been declining for some time and to offset this Wade has been building up its other interests. These include making components for nuclear research and special refractories as well as producing ornamental porcelain and point-of-sale advertising products. So far these have proved successful and given that orders have remained generally healthy in the current year the chances of further growth look good, even though the group could have some trouble maintaining its margins in the current year. At

50p, the shares on a net p/e of around 10 look reasonable value.

Abridged details, Page 9

Martonair turns in peak £2.1m.

The record results forecast at mid-year by Martonair International turned out to be profit of £2,105,744 for the year ended July 31, 1973 compared with £1,526,423 in 1971-72.

And a final dividend of 2.785p gross—1.95p net—lifts the total from 4.27p to 4.485p per 20p share.

1972-73	1971-72
Turnover	12,022,220
Trading profit	2,105,744
Associates	3,142
Profit before tax	2,108,886
Taxation	2,823,791
Net profit	59,124
Minority	1,526,423
Extraordinary credits	12,226
Available	12,226
Retained	23,285
Dividends	913,698
Forward	138,433

The group makes pneumatic control equipment.

Meeting, December 13.

comment
The latest annual figures from Martonair—profits up 38 per cent on a turnover gain of 27 per cent, and representing a considerable acceleration in growth—show a company that is between first and second halves—establishes without doubt that the group is back on the growth track after the brief profit hiccup in the first half of 1971-72. The market responded with a 5p rise in the share price to 170p, where the 15.6 p/e acknowledges that more is to come. Martonair's great strength is that roughly 75 per cent of turnover emanates overseas, which in effect insulates the group from margin restraint complications. The only problems are the common ones of labour and raw materials with orders at the moment far outstripping production.

Sayers assets may be overstated

Sayers (Confectioners) has been advised by its auditors that accounts of the subsidiary Sayers (Golden Bake) at January 27, 1973, have overstated its net assets by some £30,000 which could be reduced by tax adjustments.

The overstatement arises from an under-estimation at that date of certain provisions and an over-valuation of certain assets. The precise extent is at present being considered by the auditors and shareholders will be advised as soon as the position has been clarified. Net assets of Sayers (Golden Bake) at January 27,

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding payment	Total last year	Total this year
Nelson Granger	5.5(b)	Dec 21	9	16.8	16
Beecham	12(a)	Feb 1	12	12	28.1
Jessops	0.97(c)	—	0.9	1.37	1.6
W.M. Carter	5.2(d)	—	—	—	12.6
Baxters (Bakers)	4(f)	Jan 2	4	—	15.2
Head Wrightson	0.78	Feb 8	1	—	3.18
English and Intel.	1.038	Nov 30	1.5	(e)	4.5
British-Borneo Pet. Int.	2.31(d)	Dec 13	2.3	—	2.5
Fortnum and Mason	3.35	Dec 29	2	—	25.16
Roots	2.19(n)	Jan 7	2	—	3.72
Canalvis Harvest	0.75	Dec 21	1	—	1
Northern Securities	2.53	Dec 21	1	—	15.78
Times	7.5(d)	Dec 13	—	2.1	2
Woods Pottery	1.75(d)	Dec 13	—	5.25	5
Wood Hall Trust	3.235(k)	Dec 20	1.6	2.78	2.8
Concentric	1.657(m)	Dec 20	1.5	25.57	25.57
Antonioli Oil	2.57(n)	Dec 14	0.2	0.75	0.4
Summit Bahr	0.45(r)	Jan 11	2.08	3.5	3.38
White Drummond	2.19(q)	Dec 17	1.25	0.68	0.5
Luis Gordon	2.57	Dec 17	4	16.5	16
Smith Industries	2.57(o)	Dec 14	8	—	4
English National Pfd. Int.	3.5	Jan 8	3	—	3
United City Merchants	4.28(p)	Jan 8	2.73	4.88	4.27
Martonair	2.785(p)	Jan 8	12	—	24
J. K. Nicholls	1.18(q)	Dec 14	12.5	—	36.5
South African Townships	22.5(r)	Dec 21	25.5	39.3	33
J. L. Kler	1.15(s)	Dec 10	4	—	4.59
Western Ind. Tel. Co.	1.15(t)	April 1	5.63	—	19.55
A.W. Securities	5.91(v)	—	—	—	—

*Equivalent after allowing for scrip issue. †Pence per share. ‡On capital increased by rights and/or acquisition issues. §Net equal to last year's gross. (a) 2.75p net. (b) 6.16 per cent. (c) 0.8825p net. (d) 1.617p net. (e) Maintained total forecast. (f) 1.05p net—increased to reduce disparity. (g) 3.5 per cent. (h) 1.19p net. (i) 8.25 per cent. (j) 1.178p net. (k) 1.47p net. (l) 2.95p net. (m) 20 per cent. (n) 1.584p net. (o) 0.315p net subject to Treasury consent. (p) 1.85p net. (q) 1.13p net. (r) 12 per cent. (s) increased to reduce disparity. (t) South African cents. (u) 4.154 per cent. (v) 8.25p net.

1973, were stated at £583,000 and of the group nearly £15m.

Golden Bake has been badly hit by substantial increases in the cost of raw materials and wages and by Government actions in restricting the price of bread below an economic level. Largely as a result it has traded at a "substantial loss for the first 8 months of the year. There is some radical change may continue to do so for the time being.

Profits of the parent company for the first half year also been substantially reduced and here again this may continue until there is some substantial change in trading conditions.

Interim report it is anticipated will be out within the next three to four weeks.

Concentric makes and pays more

AFTER BEING up by £213,763 to £589,653 at half way taxable profit of Concentric reached £1,063,356 for the year to January 27, 1973, against £850,454 for the previous 52 weeks. Stated earnings rose from 3.48p to 4.05p per 10p share. And a final dividend of 1.89p gross—1.19p net—lifts the total from 2.6p to 2.73p.

Chairman, Mr. D. F. Dodd, says overall returns on turnover and capital employed rose marginally. "Although these are not as high as we would like they indicate that some of the steps taken to improve profitability are beginning to bear fruit," he states, between London and Mauritius.

Argyle gross assets will top £105m.

Gross assets of Argyle Securities, Mr. Michael Rivkin's property group will total £105m. The new company will take over the issued capital of ICFC on a one-for-one share exchange basis, while ICFC is making a cash offer of £4.50 a share—worth a total of £112.5m—for each of the 25 shares of FCI, which are held by institutions.

The terms are recommended as fair and reasonable by the FCI directors and their advisers Morgan Grenfell. Lord Sheffield, now chairman of ICFC, will become chairman of the new group.

BROWN & ALBANY-HENLYS

Brown Brothers and Albany has told the Board of the Henlys motor group that, following the acquisition of 25.2 per cent stake, it wants to obtain agreements on "commercial co-operation" between the two companies. Henlys said its directors would now consider whether further talks to investigate this "would serve a useful purpose."

Brown Brothers also said it had built up its interest as a long-term investment and had no present intentions of mounting a bid.

Capper-Neill now aims for over £628,000

ALTHOUGH NOT now expected to reach the level originally anticipated, current year profits of Capper-Neill should exceed £628,000, which would compare with £248,000 for 1972-73.

1972-73	1971-72
Turnover	7,338,000
Trading profit	7,762,000
Profit before tax	12,500
Taxation	148,000
Net profit	12,352,000
Dividends	113,797

comment
Capper-Neill has staged a turnaround of £450,000 from losses to profits in the first half of the year, though against the final six months of 1972-73 there has been a setback of 45 per cent, or so; this is partially explained by the fact that the second six months generally produced the higher profit and also that all the stops were pulled out during that period in defence against the Whesoe bid. However, it is clear that earlier outside estimates for the current year of £1m. are well beyond reach and a more likely figure would appear to be £5.5m. These factors, members are told, putting the shares at 43p on a prospective net p/e of 10.4 and historic yield of 7.8 per cent. But this seems reasonable enough given the healthy order book and the growing number of contracts secured with materials supplied. Statement, Page 20

ISSUE NEWS AND COMMENT

Water Preference tender at £91½

Arrangements have been completed by brokers Laurie Milbank and Co. for an offer for sale by tender of £15m. 7 per cent Redeemable Preference stock 1978 in West Kent Water Company at a minimum price of £91½ per cent.

Tenders must be accompanied by a deposit of £10 per cent, to be received not later than November 18. The balance will be payable not later than Friday, December 7.

comment
West Kent is bound to be something of a tester for the water preference market, given that interest rates have now settled since the rather lukewarm reception accorded to the last batch of issues. Remnants of stock from the recent issues left around in the market were taken up firm at an average price of around 92½ per cent, so West Kent's stock of its kind for sale. If issue has a sporting chance of

STAFFORDSHIRE POTTERIES
Arrangements have been made by Staffordshire Pottery Works Board for a placing by J. sub. Scrimgeour of £15m. 11½ per cent Redeemable stock 1981, to be issued in full on application of £575,000 of the stock has been placed with the market. Redeemable stock 1973, 4 per cent. Redeemable stock 1974, 4 per cent. Redeemable stock 1975, 4 per cent. Redeemable stock 1976, 4 per cent. Redeemable stock 1977, 4 per cent. Redeemable stock 1978, 4 per cent. Redeemable stock 1979, 4 per cent. Redeemable stock 1980, 4 per cent. Redeemable stock 1981, 4 per cent. Redeemable stock 1982, 4 per cent. Redeemable stock 1983, 4 per cent. Redeemable stock 1984, 4 per cent. Redeemable stock 1985, 4 per cent. Redeemable stock 1986, 4 per cent. Redeemable stock 1987, 4 per cent. Redeemable stock 1988, 4 per cent. Redeemable stock 1989, 4 per cent. Redeemable stock 1990, 4 per cent. Redeemable stock 1991, 4 per cent. Redeemable stock 1992, 4 per cent. Redeemable stock 1993, 4 per cent. 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Beecham over £5½m. ahead after six months

SALES showing an advance of £2.7m. to £132.57m. profits of £2.3m. to £1.32m. have been reported by Beecham Group, which has advanced by £1m. to £1.32m. in the half year ended September 30, 1973. Earnings per 25p Ordinary Share are stated at 8.31p against 7.51p for the corresponding period. As a result of the improvement in the imputation tax system, the earnings for the 1973-74 year are not comparable with those published on previous occasions. Earnings shown for the 1972-73 half year have been adjusted from figures previously published to make it comparable. The interim dividend is raised from 12p to 13p, a gross equivalent of 13p, compared with 12p for 1972-73. The 25p before tax, for that year was £43.8m. The 1973-74 interim dividend is not to be paid in respect of ordinary shares, allotted to holders of Beecham International Holdings S.A. 1st Guaranteed Convertible Securities, intended for conversion after November 7, 1973.

J. N. Nichols midway jump to £150,777

Taxable profit of J. N. Nichols (VTMTO) expanded from £59,944 to £150,777 in the half year ended September 30, 1973, bringing it within £15,855 of the total for 1972-73.

The directors explain that the "excellent results" were largely facilitated by an increase in export turnover in excess of 100 per cent. While the position with regard to orders remains very satisfactory, shortages of packaging and raw materials make forecasting for the next six months very difficult.

The interim dividend is stepped up from 12.5p to 13.5p, a gross equivalent of 13.5p, compared with 12.5p for 1972-73. The increase is to reduce disparity. Total for 1972-73 was 38.5p per cent.

The group makes fruit compounds, essences, squashes and cordials.

Slowdown at Newman Granger

Profit of Newman Granger Industries for the year to July 31, 1973 improved from £290,333 to £318,411, after being £32,000 ahead at half way.

The final dividend is 8.8p per cent. gross, or 6.18p per cent. net, to make a total of 14.8p per cent. (16 per cent.).

Group activities include the manufacture of screw threaded jacks. Turnover came to £2.64m. (£2.4m.) and net profit was £180,561 (£173,073) after tax £137,830 (£112,460).

The directors report that the current year has opened well in all the subsidiaries and prospects are good.

Dowding and Mills progress

Trading for the first quarter of electrical and mechanical repair engineers, Dowding and Mills, is up on the previous year, but the chairman, Mr. H. H. Sharp, stresses that the company is dependent upon the general level of activity in industry as a whole.

Substantial capital projects are in hand to re-equip existing branches. With bank facilities the company will be able to meet all expenditure at present envisaged.

I. Collett loss £263,573

From group sales of £1,921,935 (net £2,236,920), I. Collett reports a net loss of £263,573 for 13 months ended April 30, 1973, compared with a deficit of £116,793 for the previous 12 months. The loss was struck after tax provision £1,092 (£51,005), variable, reorganisation expenses £17,000 (£13,174) and £10,136 (over expenses). The deficit was £263,573 (£167,793 surplus) and buildings brought forward at April 1, 1972, of a cost £292,001 were revalued at £1m. The surplus has been added to capital reserve. Substantial capital projects are in hand to re-equip existing branches. With bank facilities the company will be able to meet all expenditure at present envisaged.

MERSEYSIDE COUNTY COUNCIL BANKING ARRANGEMENTS

Bankers are invited to quote for the operation of the County Council's bank accounts from 1st April, 1974 or an earlier date to be agreed.

Details of the nature and volumes of transactions together with further relevant information may be obtained from the County Treasurer, Merseyside County Council, George's Dock Building, Pier Head, Liverpool L3 1DD.

The closing date for the receipt of tenders is noon on Friday, 23rd November, 1973.

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Royal Dutch/Shell third quarter advance

As reported on October 11 group pre-tax profit for the year to June 30, 1973 was £780,336 (£570,301) and the dividend 28 (26.88) per cent.

Baxters (Butchers) up so far

PROFITS OF Baxters (Butchers) expanded from £377,000 to £756,000 in the 26 weeks ended September 29, 1973, and the directors report that second half trading has continued at a satisfactory level.

Sales showed an advance from £12.58m. to £16.55m. Providing for a heavier tax of £373,000 (£221,000), the net profit emerges at £378,000, against £346,000.

To reduce disparity the interim is raised from 4p to 5p, a gross equivalent of 5p, compared with 4p for 1972-73. The 25p before tax, for that year was £12.58m. The 1973-74 interim dividend is not to be paid in respect of ordinary shares, allotted to holders of Beecham International Holdings S.A. 1st Guaranteed Convertible Securities, intended for conversion after November 7, 1973.

"Times Veneer" confident of growth

Including £15,546 from RJC (Coffins) acquired on January 1, 1973, pre-tax profit of "The Times" Veneer Company improved from £71,611 to £113,007 for the half-year to June 30, 1973.

The Board is confident that growth will continue and that the newly-acquired subsidiaries will make a worthwhile contribution.

Meanwhile, the interim dividend is effectively cut from 11.25p per cent. to 7.5p per cent. Total for 1972-73 was 15.75p per cent. net, paid from profit of £122,727.

Sales for the half-year jumped from £513,922 to £1,047,840 and tax came to £54,200 (£28,700).

Hoare Govett setback

Pre-tax profit of stockbrokers, Hoare and Co. Govett, decreased sharply from £1,388,000 to £709,000 for the year to June 1, 1973. Earnings were down from £1,235 to 85p per share and there is no dividend.

And the chairman says that prospects for the current year are not good. In the first quarter results were significantly below budget, in spite of some bright spots, and unless activity picks up soon and sharply a further profit reduction must be expected.

He believes, however, that in the facilities which have been developed there is a prosperous future for the company.

DCM INTNL

Dumbe-Comber-Marr, the toys and DIY group, announces the formation of DCM International BV in Amsterdam, Holland. The division will concern itself entirely with the toy industry and in particular the activities of SIO BV of Holland and the recently acquired stake in R. B. Davies Industries of New South Wales, Australia.

The high level of capital expenditure incurred over the past several years has also started to show through in profits.

The gas business continues to expand. The substantial Brunel-Japan liquefied natural gas project is ahead of schedule. Demand has also been strong in the chemical industry and profitability is returning to a more reasonable level, the directors report.

Since the end of the quarter, certain oil exporting countries have unilaterally raised the posted price of crude oil and reserved the right to amend posted prices at future dates. Also some of the countries have imposed restrictions on the level of oil production and destination of exports. "These two actions give rise to considerable uncertainties on the future supply and price situation in world oil markets," they conclude.

See Lex

Telfer first half profit improvement

Results of Telfer and Company, Glasgow-based departmental store, for the half-year to July, 1973 show a small decrease in turnover compared with the 1972 half-year, but expenses have been contained and a slight improvement in profitability seems to be indicated, the directors state.

There has been an increase in turnover during the current half-year which more than compensates for the drop in the first half and it should be clear by the year-end whether this increase in turnover will continue. In the circumstances however the directors feel it would be imprudent to pay an interim dividend.

The last Ordinary dividend was 5p per cent in respect of 1970-71. Because the group is now doing a retail trade, the year-end is being changed from January 9 to 31, 1974.

Healey and Baker have been instructed to value the company's

Midway rise by Head Wrightson

TAXABLE PROFIT of General engineers Head Wrightson and Co. jumped from £271,000 to £431,000 in the half year to July 31, 1973 and full year profit should top last year's £1.35m. the directors state.

Results for 1973 should show further improvement, they add. Meanwhile the interim dividend is maintained at 1p gross—0.7p net and a total not less than the 3.15p of 1972-73 is forecast.

The directors say the growth in the economy which has been apparent for some time was not fully reflected in the activity of the half year. However order books are improving.

Steel stock profits plus a swing back to profits among the supply companies have enhanced some good volume gains at Head Wrightson and six-month profits are 59 per cent. ahead pre-tax.

Demand remains patchy at the heavier end, but the forecasters, founders and steel stockholders—these latter may eventually account for 15 per cent. of turnover this year—are all performing very well. FW is sticking firmly to its forecast of profits growth next year as well as this so a past 12-month p/e of 10.8 net at 59p looks good value. Moreover, net worth is in the books at around 75p and there are some sizeable undervalued freeholds.

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John Foord & Co

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Smiths Industries jumps 50% to peak £10½m.

REFLECTING significant further growth both at home and overseas, profits of Smiths Industries show an advance of almost £3m. to a record £10.5m. in the year ended August 4, 1973. At half year, profits up from £5m. to £4.5m. were reported.

The dividend total is raised by the maximum permitted—from 8.5p to a gross equivalent 8.625p per share. The final is 3.50p net—equal to 4.375p gross.

The year's turnover expanded from £94.5m. to £117m. The percentage increase of turnover and profit were 24 and 50 respectively or 16 and 43 after excluding the effect of acquisitions. There has been a much higher level of organic growth than for some years, the directors state.

Earnings per 30p share are shown to have increased from 12.5p to 18.4p and the return on funds from 18.3 per cent to 22.9 per cent.

1972-73 1971-72
Turnover £117.000 £94.500
Trading profit £12.500 £8.500
Interest 1.250 1.250
Dividend 8.625 8.500
Profit £12.500 £8.500
Net profit £12.500 £8.500
Extraordinary items 0.000 0.000
Ordinary dividends 1.000 1.000
After providing for depreciation £11.500 £7.500
Less: £1.000 £1.000
£10.500 £6.500

An analysis of turnover and trading profit by classes of business is given in the following table.

1972-73 1971-72
U.K. vehicle manufacture £6.500 £5.000
Aerospace 12.500 12.500
Marine 8.500 8.500
Other industries 18.000 18.000
Supplied through distributors 25.500 25.500
Total U.K. £60.500 £50.500
Overseas sales 15.000 15.000
Deduct internal sales 17.000 17.000
Totals £58.500 £48.500

There was a favourable cash movement of £3.4m. During the year mainly arising from trading

operations of which £3.6m. was used in the purchase and financing of acquisitions. The principal acquisition—Claude Rye—was made in June, and therefore had little effect on the results.

See Lex

Advance by White Drummond

UNIT TRUST managers White Drummond and Co. reports profit of £1.08m. against £1.05m. for the year to September 30, 1973, after tax of £888,310 (£887,762).

Earnings are given as 11.6p compared with 10.5p per 3p share. And a final dividend of 2.19p gross—1.34p net lifts the total from 3.33p to 3.5p.

Turnover jumped from £2.64m. to £3.64m.

1972-73 1971-72
Turnover £3.640 £2.640
Trading profit £1.080 £1.050
Interest 0.000 0.000
Dividend 2.190 2.190
Profit £1.080 £1.050
Net profit £1.080 £1.050
Extraordinary items 0.000 0.000
Ordinary dividends 1.000 1.000
After providing for depreciation £0.800 £0.800
Less: £0.000 £0.000
£0.800 £0.800

The National Farmers Union has voiced no disapproval of the £16,000 profit-linked salary rise taken by Sir John Stratton, chairman of the FMC meat wholesaling group, shareholders were told yesterday.

This was stated by Mr. Edmund de Grey Seaman, a member of the farmers' co-operative and at present a vice-chairman of FMC.

Echoing words already used by Sir John himself in explaining why he took the increase, Mr. de Grey Seaman said that Board members agreed with the principle that once bargains were struck, they should be honoured.

He was speaking at FMC's annual meeting, when several of the 120 or so shareholders present praised Sir John's role in building up the company.

Sir John complained again at the "very painful" experience of being criticised for accepting his profit-sharing bonus, which he has said to go entirely to the Island Revenue and charities.

For the first time, FMC yesterday announced half year results, stressing that because of the highly seasonal nature of the meat trade, they should not be taken as a guide to the full year.

Sales rose from £87.3m. to £108.5m., and pre-tax profits advanced from £1,578,000 to £1,428,000. The outlook for the whole of 1972-73 is described as "satisfactory."

Reviewing activities, Mr. Zochonis says Associated Industries, in Nigeria, has had a very successful year. Production of detergents has developed, and the soap factory is extending its product range.

Also in Nigeria, Mr. Zochonis says Thermocol Engineering Company, has already started to manufacture, and it is planned that by the end of the present year, the company will be producing a comprehensive range of domestic refrigerators, to be closely followed by bottle coolers, freezers and commercial refrigerators.

The company's thread, pharmaceuticals, cosmetics and perfumery operations in Ghana and Nigeria "enjoyed a successful year."

During the year, Paterson Zochonis bought Roberts Laboratories of Bolton, Lancashire, and reports that this company in addition to expanding its present activities, which include the manufacture of "Zubes" products, will also provide valuable back-up facilities for West African operations.

Meeting, Manchester, December 3, noon.

Paterson Zochonis cautious

Reporting on a year which has seen "new" records in turnover and profit, Mr. Zochonis, chairman of Paterson Zochonis and Co., says that the first quarter of the current year indicates that turnover is generally higher and margins are being maintained.

Mr. Zochonis, however, warns that the "inevitable complexities" of a company trading in so many overseas countries make it impossible to forecast results at this stage.

As reported on October 30 pre-tax profits for the year ended May 31, 1973 were £3,701,000 (£2,460,000) on a turnover of £53,512,000 (£49,088,000). Dividend was 4.38p (4.375p).

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Also in Nigeria, Mr. Zochonis says Thermocol Engineering Company, has already started to manufacture, and it is planned that by the end of the present year, the company will be producing a comprehensive range of domestic refrigerators, to be closely followed by bottle coolers, freezers and commercial refrigerators.

The company's thread, pharmaceuticals, cosmetics and perfumery operations in Ghana and Nigeria "enjoyed a successful year."

During the year, Paterson Zochonis bought Roberts Laboratories of Bolton, Lancashire, and reports that this company in addition to expanding its present activities, which include the manufacture of "Zubes" products, will also provide valuable back-up facilities for West African operations.

Meeting, Manchester, December 3, noon.

STORNOWAY BUILDERS

Stornoway Builders, the large construction company on the Isle of Lewis for which a receiver was appointed by the Bank of Scotland last month, has been sold to M. Macleod and Company, of Portree, Skye.

MINING NEWS

Rand Selection pays more

BY KENNETH MARSTON

AFTER an unsetting dividend record over the past 10 years during which there have been six annual dividend increases of 21 cents, Rand Selection has lifted its total for the year to September 30 by 71 cents to 23.5 cents (23.4p) with a final of 35 cents (21.6p).

Net profits of the Anglo American group investment company have risen to £23.5m. (£19m.) from £21m. in 1971-72.

The major factor in the increase has been the rising flow of higher dividends from the holdings in Gold shares which contributed 45 per cent of investment income in the previous year. Of the other major investment sources, industrial shares provided 17 per cent, diamonds 13 per cent and copper 9 per cent.

The market value of the quoted investments at September 30 last has expanded to £869.5m. (£624.6m.) from £397.5m. a year ago. So far as the current year is concerned, the company's investment sectors look like making a larger contribution to revenue, notably the holdings in gold, diamonds and copper. De Beers has a stake of 45.25 per cent in Rand Selection the shares of which were 70p yesterday.

DISILLUSIONED WITH AUSTRALIA

In company with many other exploration and mining companies, Acemina Explorations is not encouraged to continue searching for minerals, oil and gas in Australia because of the change in government attitude towards foreign investment.

The chairman Mr. David J. McLeod says in the annual report.

Accordingly, it is considered likely that Acemina will become involved in other fields of corporate development within or outside Australia. Such activity will be reported on as it develops.

The search in Britain is stated to continue although most of the mineral prospects including the Durham lead-zinc area have been relinquished. The main U.K. interest is now the per cent participation in the blocks of the North Sea oil and gas exploration licences.

The joint investment with Varasseur of 23.5 per cent, applied in the South Warrumbungle Shale, is operating profitably with a 5-year development programme being implemented. Other investment situations in the U.K. are being evaluated. Yesterday Acemina was unchanged at 18p. The shares of the parent company Acemex were 21p.

WAR & ISRAEL'S DIAMOND TRADE

It is reported from Israel that, despite the war, diamond exports of \$36.6m. in October dropped by less than 8m. from those for the same month last year.

One Israeli diamond Institute adds that overseas sales of polished gems reached a 10-month total of \$491.4m., well ahead of the \$385m. total for the whole of 1972. Diamond exports are stated to be convinced that the industry will maintain its position as the world's largest producer-exporter of gems.

They are currently selling mainly from inventories which are believed to be sufficient to last three more weeks but production is beginning to revive.

BIG IRON ORE PROJECT

An agreement has now been signed between the Western Australian Government and Northern Mining Corporation for the development of a \$270m. (£166m.) iron ore mining industry with a potential to become an early steel producing operation.

As previously announced, the mine will be in the Weld Range and the outlet will be through a new port at Geraldton, via a 230-mile railway. Initial ore output rate envisaged is at least 5m. metric tons a year. The State will guarantee a loan of up to \$42m. for the construction of the railway which, unusually, will eventually be taken over by the State.

The Western Australian Premier Mr. Tonkin said that the formal agreement would allow the company to begin firm negotiations for sales contracts. Start-up date is put at around 1977. It is reported here on October 2 Mitchell Cotts and Tanganyika Concessions did not take up their options on further shares in Northern Mining which were quoted in London yesterday at 5p.

POSEIDON IS PLODDING ON

According to Adelaide messages, Poseidon's annual report adds little to the general picture of this former high-flyer's prospects. The Windarra ore reserves, including South Windarra, are put at 21.8m. metric tons using a 0.5 per cent nickel cut-off or 8.9m. tons grading 1.95 per cent nickel and 0.15 copper. These figures are stated to relate to reserves down to an approximate depth of 460 metres (1,500 feet) at Windarra and 174 metres (571 feet) at South Windarra. In his annual review the managing director Mr. E. O. Miers says that Western Mining will spend almost \$14.8m. (£9.1m.) on the joint venture project and will contribute a further \$4.07m. before Poseidon begins sharing expenditure.

Long-term loan funds with the Australian Industry Development Corporation have been arranged to cover Poseidon's remaining liability. AIDC has also advanced "substantial funds" to enable the company to complete its stage-two expansion at the Burns copper mine in South Australia. In order to overcome exchange rate disadvantages the Windarra plant design is now being based on an annual throughput of 1m. metric tons a year. Poseidon fell 3p to 42p yesterday. It would

EMI poised for expansion

IN SPITE of international trading problems and difficulties, EMI, the international electronics, records and entertainment group, will further advance this coming year in terms of turnover and profitability, says the chairman, Sir Joseph Lockwood.

In Europe, where the company has the advantage of well-established companies in the EEC with the exception of Luxembourg, he says EMI is currently pursuing plans to strengthen activities in selected areas. This is in addition to records and music operations.

U.K. and Continental Europe are regarded as a single area of operations and all business plans are being pursued accordingly. Expansion projects range from new electronic businesses to diversification into further fields of entertainment and leisure.

While particular importance is attached to Europe, it is not proposed to lose sight of the necessity to maintain and develop already strong business interests in North America and all other parts of the world—particularly Japan.

As reported on October 3 group profit, before tax, for the year to June 30, 1973, was £27.2m. (£28.4m.) and the dividend 13.75 (15) per cent gross.

The good results were mainly due to a greatly increased contribution from North America, through Capitol's sustained recovery growth.

They also reflected a strong improvement in Europe, a substantially higher contribution from U.K. electronics and industrial operations, and a best ever result from Thames.

Turning to Elstree Studios, which made a "substantial" loss last year, Sir Joseph says that every effort will be made to provide work, but its continuing future cannot be guaranteed on the present basis. Property activities made further progress and maintained an appropriate level of profit contribution. Meeting, New London Theatre, Drury Lane, W.C., December 3, at 11 a.m.

Luis Gordon growth

First half sales (to July 31, 1973) of Luis Gordon Group of £2,377,500 and pre-tax profit of £30,500 are in line with forecasts, and the chairman, Mr. L. G. Gordon, indicates increased profits for the current period. The company was made public in October 1972.

Company flourishing. Pension fund not.

NatWest could do something about it.

Our Investment Division have specialised skills to devote to managing your Pension Fund portfolio. Why not have a word with Mike Corlett at 01-606 6060? We will use your own stockbroker if you wish.



AURORA

reports a SUBSTANTIAL PROFIT IMPROVEMENT for the year ended 30th June 1973

	1973	1972	
Turnover	8303	8474	down 2%
Profit before taxation	504	228	up 121%
Earnings per share	1.64p	.68p	up 141%
Proposed Final Dividend (gross)	12.5%	7.5%	up 66%

Chairman Robert Atkinson states that the prime objective is to sustain an improvement in earnings per share and believes that sound and real progress has already been made. The Group has been strengthened and is now in a position to make carefully selected acquisitions.

The Annual General Meeting will be held at the Royal Victoria Hotel, Sheffield on 28th November at 12.00 noon. Copies of the Accounts can be obtained from The Company Secretary, Aurora Gear and Engineering Co. Ltd., Aurora House, 61 Manchester Road, Sheffield, S10 5DY.

Trans European Natural Gas Pipeline Finance Company Limited

Hamilton, Bermuda

DM 100 000 000

8% Bearer Bonds of 1973/1993

— Stock Index No. 456 875 —

secured by assignment of the rights under a Throughput Agreement not terminable during the life of these Bonds with

SNAM S.p.A., Milan (wholly-owned by the ENI group)
SWISSGAS, Schweizerische Aktiengesellschaft für Erdgas, St. Gallen
RUHRGAS Aktiengesellschaft, Essen.

Offering prices:
Interest:
Repayment:

DRESDNER BANK
AKTIENGESELLSCHAFT

BANCA NAZIONALE
DEL LAVORO

TRADINVEST BANK & TRUST COMPANY OF NASSAU LIMITED

AMSTERDAM-ROTTERDAM
BANK N.V.

BANCA COMMERCIALE
ITALIANA

CAPITALFIN
INTERNAZIONALE LTD.

N. M. ROTHSCHILD & SONS
LIMITED

UNION BANK OF SWITZERLAND
(UNDERWRITERS)
LIMITED

S. G. WARBURG & CO. LTD.

ABD SECURITIES CORPORATION

ALGEMENE BANK NEDERLAND N.V.

A. E. JAMES & CO.
LIMITED

JULIUS BAER INTERNATIONAL

BANCO DE BELAO

BANCO DE VIZCAYA

BANCO DI ROMA

BANCO PORTUGUES DO ATLANTICO

BANK OF AMERICA
LIMITED

BANK FÜR GEMEINWIRTSCHAFT

BANK MESS & HOPE N.V.

BANKHAUS GEBRODER BETHMANN

BANKHAUS HERMANN LAMPE

BANKHAUS FRIEDRICH SIMON

BANQUE ARABE ET INTERNATIONALE
D'INVESTISSEMENT

BANQUE DE BRUXELLES S.A.

BANQUE DE LA SOCIÉTÉ FINANCIÈRE
EUROPÉENNE

BANQUE DE L'INDOCHINE S.A.

BANQUE DE L'UNION EUROPÉENNE

BANQUE DE NEUFILZE SCHLUMBERGER,
MALI

BANQUE DE PARIS ET DES PAYS-BAS

BANQUE DE SUÈDE ET DE L'UNION
DES MINES

BANQUE FRANÇAISE
DU COMMERCE ÉTRANGER

BANQUE INTERNATIONALE
A LUXEMBOURG S.A.

BANQUE LAMBERT S.C.S.

BANQUE NATIONALE DE PARIS

BANQUE POPULAIRE SUISSE
(UNDERWRITERS) S.A.

BANQUE ROTHSCHILD

BARCLAYS BANK INTERNATIONAL

BARING BROTHERS & CO.,
LIMITED

H. ALBERT DE BARY & CO. N.V.

BAYERISCHE HYPOTHEKEN-UND
WECHSEL-BANK

BAYERISCHE LANDESBANK
GROZENTRALE

BAYERISCHE VEREINSBANK

JOH. BERENBERG, GOSSLER & CO.

BERLINER BANK
AKTIENGESELLSCHAFT

BERLINER HANDELS-GESELLSCHAFT
— FRANKFURTER BANK —

"LA CENTRALE" FINANZIARIA GENERALE S.P.A.

BERLINER BANK
AKTIENGESELLSCHAFT

COMPAGNIE LUXEMBOURGEOISE
DE BANQUE S.A.

CREDITANSTALT-BANKVEREIN

CREDIT COMMERCIAL DE FRANCE S.A.

CREDIT INDUSTRIEL ET COMMERCIAL

CREDIT LYONNAIS

CREDIT SUISSE (BAHAMAS)

CREDITO ITALIANO

DAWA EUROPE N.V.

DEN DANSKE LANDESBANK

RICHARD DAUS & CO.

DELSBRÜCK & CO.

DEN NORSKE CREDITBANK

DEUTSCHE BANK
AKTIENGESELLSCHAFT

DEUTSCHE GENOSSENSCHAFTSKASSE

DEUTSCHE GROSZENTRALE

DEUTSCHE LANDESBANK
AKTIENGESELLSCHAFT

DILLON, READ OVERSEAS CORPORATION

— DEUTSCHE KOMMUNALBANK —

EFFECTENBANK — WARBURG
AKTIENGESELLSCHAFT

EURAMERICA FINANZIARIA INTERNAZIONALE
S.P.A.

EDICENTRO-SVILUPPO S.P.A.

GEFINA — GENERALI PARTECIPAZIONI
FINANZIARIE E ASSICURATIVE

GROZENTRALE UND BANK DER
ÖSTERREICHISCHEN SPARKASSEN AG

FIRST BOSTON (EUROPE) LIMITED

HAMBROS BANK
LIMITED

HANDELSBANK IN ZÜRICH (OVERSEAS)
LIMITED

GOLDMAN SACHS INTERNATIONAL CORP.

GEORG HAUCK & SOHN
LIMITED

I. D. HERSTATT
KOMMUNIKATIONS-GESELLSCHAFT AUF AKTIEN

HARDY & CO. G.M.B.H.

HILL SAMUEL & CO.
LIMITED

HILL SAMUEL & CO ORG

HESSISCHE LANDESBANK
— GROZENTRALE —

INTERBILIRIA INTERNATIONAL LTD.

ISTITUTO BANCARIO SAN PAOLO DI TORINO

INDUSTRIEBANK VON JAPAN
(DEUTSCHLAND) AG

KODER, PEABODY INTERNATIONAL
LIMITED

KLEINWORT, BENSON (EUROPE) S.A.

KEYSER ULLMANN
LIMITED

KREDITBANK S.A. LUXEMBOURGEOISE

KUHN, LOEB & CO. INTERNATIONAL

KREDITBANK N.V.

LAVORO BANK FINANCE COMPANY N.V.

LAZARD BROTHERS & CO.
LIMITED

LAZARD FRERES & CO.

LEHMAN BROTHERS
INCORPORATED

LOEB, RHOADES AND CO.

MANUFACTURERS HANOVER

MARINE & MERCHANT BANK LTD.

MERCK, FINCK & CO.

MERRILL LYNCH, PIERCE,
FENNER & SMITH

WALL STREET + OVERSEAS MARKETS + FOREIGN EXCHANGES

Strong and active: Index up 17 by 1pm Calme conditions

BY OUR WALL STREET CORRESPONDENT

A STRONG RECOVERY in heavy trading got under way on Wall Street today, when the Stock Market received with enthusiasm President Nixon's Energy Message last night and indications that peace was drawing closer in the Middle East.

By 1 p.m. the Dow Jones Industrial Average had regained a further 17.33 to 837.61. The Transportation Index rallied 5.30 to 186.13, while the NYSE All Common Index recovered 79 cents to 857.33. Rises outpaced falls by 1,006 to 387, while the trading volume spurred ahead by 3.49m. shares to 13.59m, compared with 1 p.m. yesterday.

Traders also viewed as constructive President Nixon's announcement that he would stay in office, despite the flood of demands in recent weeks for his resignation, on impeachment.

Energy stocks were among the most outstanding performers. In part of the President's statement, he proposed the relaxation of the Clean Air Act, the direction of the Environmental Protection Agency to permit the burning of "dirty" fuels now banned.

There was also relief that President Nixon did not impose petrol rationing in his message on the Energy Crisis last night.

Atlantic Richfield rose \$2 to \$107.75. Christian Engineering rose \$2 to \$88. Standard Oil of California \$1 to \$88.50. Exxon \$2 to \$85.50. National Semi-Conductor \$2 to \$74.

North American Coal put on \$1 to \$41 and Eastern Gas and Fuel \$1 to \$25.50. Railroads also were among the most outstanding performers. Chesapeake System rose \$1 to \$107.75. Chesapeake and Ohio Railroad, climbed \$1 to \$107.75. Norfolk and Western rose \$1 to \$107.75.

Chemicals posted gains of more than \$2 in many instances, while Steels and Motors were firm. IBM moved ahead \$1 to \$283.90. Eastern Gas and Fuel rose \$1 to \$25.50. Phillips Petroleum improved \$1 to \$48.50. Eastman Kodak put on \$2 to \$139.50. Durez moved up \$1 to \$179.50. Westinghouse gained \$1 to \$311.50. Kennecott Copper rose \$2 to \$44.50 and Xerox rose \$1 to \$114.

Ponderosa Systems added \$1 to \$38.50. General Electric advanced \$1 to \$60.50. Boeing, another volume leader, dipped \$3 to \$138 after a block of 150,700 shares crossed at \$132. Ramada Inns also put on \$1 to \$84 on 171,000 shares, including a 155,000 share block at \$82.

Prices also advanced in fairly heavy trading on the American SE, where the Market Value Index rose 1.05 to 105.36. Advances led

Dennison Mines \$1 to \$48. Falconbridge Nickel \$1 to \$85.50. Home Oil "A" \$1 to \$33.50.

PARIS—Well maintained, particularly by the oil sector which benefited from the Total Group's North Sea find and from unfounded rumours from London that Arab Nations are to raise the oil embargo.

Oil, Banks, Portfolios, Mechanicals, Foods, Electricals, Motors and Chemicals all recorded gains, with the latter being the most active. Building Stores and Franchises were also narrowly higher.

Foreign issues were generally higher, with American, German, Dutch and Oil higher. But Golds eased, while Coppers and Canadains were mixed.

BRUSSELS—Generally higher on improved Middle East outlook. Electricals gained ground, while Chemicals were mixed. French, German, and Dutch stocks made headway, Imperial Oil, Exxon and Texaco were each higher.

AMSTERDAM—Market firmed by Akzo, up \$13.37 to \$77. Hoogovens, up \$13.37 to \$88. Philips, up \$13.37 to \$88.50. KLM, up \$13.37 to \$88.50. Dutch Industrials, up \$13.37 to \$88.50. OCE rose \$13.37 to \$88.50.

Sentiment was aided by the favourable figures reported by Hoogovens, Unilever and Shell, while Oil and Oil Related shares were pushed somewhat higher by unfounded rumours that the oil embargo has been lifted.

STOCKS were firmed. Armed across a broad front as activity rose on hopes of an imminent solution to the Middle East problem and unfounded reports that the present oil embargo might soon be lifted.

NEW YORK, Nov. 8. Steels and Electricals gained up to DM3.30. Bayerische Vereinsbank up DM3.30 to DM32.50. Regional Banks higher. Metallgesellschaft put on DM3 to DM23.50.

In the Bond Market, the new Federal Loan, with its coupon of 8 1/2 per cent, was generally well received and graded between 100.3 per cent. Mark Foreign Loans were easier.

OSLO—Downward trend in most sections. VIENNA—Little change in moderate trading.

COPENHAGEN—Generally maintained, despite the Government's resignation. MILAN—Mixed close in moderately active trading.

BONDS were actively higher. SWITZERLAND—Narrowly irregular in very quiet trading, while awaiting further developments on the international scene.

Among very active stocks, AG Lea and Kreditbank AG advanced somewhat while, in little changed. Financials, Continental, and "B" firms, insurances were barely changed. Amalgamated Industries, Lenz, and Sw.Frs.30 to Sw.Frs.1800. Nestle Registered dipped Sw.Frs.25 to Sw.Frs.2300.

State Bonds were quietly maintained. Similar stocks edged slightly higher in general active trading. Over Dutch Internationals gained ground and Germans firmed in light volume.

TOKYO—Market advanced throughout the session in active trading. Volume 260m. (140m). Teikoku Oil gained ¥25 to ¥73. Asahi Oil ¥20 to ¥73.50. Kokusai Kaisha ¥20 to ¥73.50. Yamaichi ¥20 to ¥73.50.

Sugar Refiners moved up, due to a sharp recovery on the domestic sugar market. Non Ferrous Metals were well bought. Most registered notable gains in sales and profits for the month to September.

Nippon Mining advanced ¥21 to ¥215. Mitsubishi Mining and Smelting ¥12 to ¥133 and Dowa Mining ¥12 to ¥205. Shipments also were in demand. Sanko Kisen gained ¥20 to ¥100. Kawasaki Kisen ¥20 to ¥100. Yamashita Shinnihon ¥20 to ¥100.

Sony rose ¥100 to ¥430 and Pioneer ¥70 to ¥100. AUSTRALIA—Prices drifted to 70 cents. North Broken Hill to \$42.50 and \$41.50. South Broken Hill to \$42.50 and \$41.50. CSR lost 7 cents to \$44.00. Bank of New South Wales reacted 4 cents to \$47.75. National Bank of Australia reacted 4 cents to \$47.75.

Bougainville Copper picked up 5 cents to \$43.50. Kathleen Iron lost 5 cents to \$42.50. CRA lost 3 cents to \$42.50. Alcoa lost 3 cents to \$42.50. Hamersley dipped 8 cents to \$41.50. Alcan rose 2 cents to \$41.50. BHP rose 2 cents to \$41.50. Anglo American rose 2 cents to \$41.50. Anglo American rose 2 cents to \$41.50.

JOHANNESBURG—Gold shares closed steady at lower levels. Shares based on a general rise in the market, but after the afternoon on some small buying. Platinum also steadied at initial easiness. Lydenburg trade at R200.

THE pound and the U.S. dollar made further headway against major currencies in general yesterday, but conditions in the foreign exchange market were appreciably calmer than on some other days recently. The pound's trade-weighted average depreciation since the Washington Currency Agreement of December 1971 (against ten major currencies including the dollar) narrowed to 17.30 per cent, again reaching its lowest since September 2—from 17.38 per cent on Wednesday. Business was modest. The metal opened at \$87.50 (\$40.25), and the afternoon at \$88.00 (\$40.50). New sovereigns ended at \$39.50-\$40, and old at \$39.50-\$40. The pound ranged over the day from \$2.475 to \$2.485, with the Dutch guilder fell near \$0.37-\$0.375, and half at \$44.44, with 20-mark pieces at \$44.44.

FOREIGN EXCHANGES

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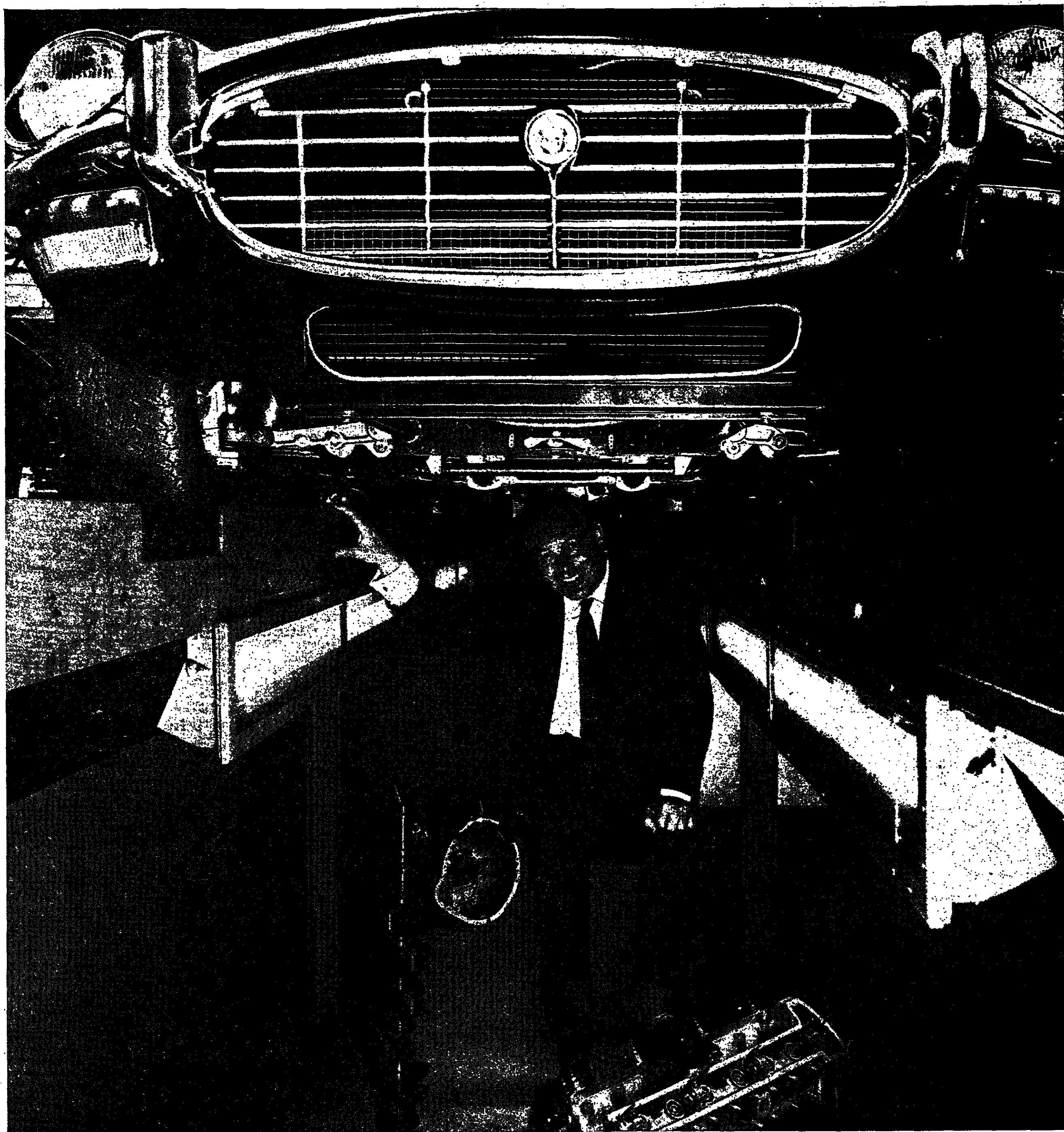
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The Property Market

BY PETER RIDDELL

evaluation by LSIT main talking point

THE "SECURITIES" unexpected announcement over the weekend has not surprisingly been the main talking point of the past few days. It has a number of important implications both for the company and for the property industry as a whole. The proposed bases of the convertible for valuation, not only "draws attention to the 'cheapness' of every share, relative to net values but is also an attempt at way of improving the growth assets per share for a group LSIT's partial financial future. The process is clearly likely to take time, not least because it takes time to sell the "very yield" properties to finance purchases. There is a comparative limited demand for type of property. Indeed the case of Adastral House (Lancaster House), which are to be offered by tender by Hesley Baker next month, the most obvious buyer is the Government. It has a lease with a fixed of 35p a square foot for the 36 years, though whether Treasury will sanction the deal to £2m. likely, to be necessary to buy the blocks is an open question. The other main interest is evaluation by Knight Frank

and Rutley showing a 27 per cent. rise in values since March this year. This underlines not only the continuing low level of yields but, more particularly, the acceptance of the rapid growth in central London office rents this year. It will obviously be interesting to see how other revaluations reflect this trend though LSIT is possibly something of a special case because of its very high proportion of high quality central London properties.

The other main implication is political and the subject was raised in the Commons on Tuesday, when the Prime Minister promised to look into the LSIT revaluation. On the same day Mr. Anthony Crosland outlined Labour's approach and called not only for a regular revaluation of assets by property companies but also for an annual tax on the increase in values. Any such measure would, of course, radically alter the structure of the industry, emphasizing the process of increasing value by development rather than retention. Mr. Crosland's speech outlined various other suggestions including an increased role and share of profits for local authorities and nationalised industries. But it is noticeable that instead of opposing further development as such, his emphasis was far more on the redistribution of the resulting profits.

But whatever happens here, it does not affect the underlying pressures pushing up rents in demand imbalance in the City has again been highlighted by London and the supply and demand. Richard Saunders and Partners

monthly floorspace survey. This shows that the amount of space on the market increased from 719,000 square feet to 748,000 square feet during October, but this is well below the monthly total until June this year and about a quarter of last December's figure. There was comparatively little letting activity last month. About 520,000 square feet is available in the four E.C. postal districts.

A number of large buildings will come on the market during the next year—such as Berkeley Hambro's 300,000 square foot tower block in Bishopsgate where the rent will be watched with particular interest. But given the current level of planning permissions this is only likely to have a temporary effect in the main financial area.

Interland's £46m. programme

THE PATH from a successful agency to fully-fledged development company is now so well established that with the exception of the major firms of surveyors it almost appears an inevitable progression in a business where capital appreciation rather than income is the goal. A classic example is Interland Estates established in 1969 and since last year without the original agency. As I mentioned a couple of weeks ago Interland has been rather quiet about its activities until recently, but now with a development programme costing about £46m. it intends to disclose much more.

A significant point is that the

group has not concentrated solely on the south east but has built up a substantial stake in several provincial cities. For example, there are consents for 250,000 square feet in a number of schemes in Leeds, a total of 200,000 square feet in the pipeline in Bristol and 200,000 square feet in Birmingham.

The latest major provincial project is in Nottingham where work has just started on a £10m. office development providing 212,000 square feet of fully air-conditioned space in two blocks on a site at Toll House Hill and Chapel Bar roundabout. Talks have been going since last year between Interland and both Nottingham Corporation and the Greater Nottingham Co-operative Society which have resulted in the acquisition of two acres of land on a ground lease basis. The development, which is capable of sub-division should take about two years to complete and the current view is that rents, could be between £2 and £2.50 a square foot, compared with less than £2 at present. Jones Lang Wootton and John E. Mitchell and Sons are the agents.

Interland also has several projects elsewhere in the U.K.—for example in Lichfield, Southampton and Luton where two have received planning consents and one is in the O.D.P. stage. There are also some developments in London in places such as Westbourne Grove, Forest Gate and Crompton Garden, the side is being expanded. Although the group is taking a cautious view of the Continent acquisitions have been made in Amsterdam and Monaco (a flats development) and a close look is being taken at Germany. Finance is being provided from the usual combination of banking and insurance sources.

An alternative pattern of development is the property company built up a couple of individual properties with a much larger group and an

example here is Oakhill Development Property. This was set up just over a year ago by Michael Newman, formerly a director of the Lyon Group, and it now has a development programme with an investment value of about £5.6m. This includes more than a dozen schemes—both in the industrial sector with estates throughout the country and on the office and shops side with a number of small projects, especially around London. The largest scheme is at Worsley, near Manchester, where a first phase of 85,000 square feet has been completed and let with rents of 50p to 55p a square foot. A second phase of 32,000 square feet is under way with rents likely to be in the 65p to 75p range. As usual most of the initial emphasis has been on trading and pre-funding—in certain cases with the Abbey Property Fund—but an increasing number will now be retained with two further schemes totalling 116 acres in the pipeline.

Laing in Carlisle

PROPOSALS for a large new shopping centre, on a site of more than five acres in the centre of Carlisle have now been approved in principle by the City Council. The scheme, which involves Laing Development Company, will provide about 60 shops, four large stores and some offices, and parking for 900 cars on a site between Scotch Street/English Street and Lowther Street. A "substantial proportion" of the property on the site is already in local authority ownership. Work can begin as soon as various negotiations have been finished and the project should be completed by about three years after that.

Laing has also recently agreed a deal of speculation about the result—a lot of which seems to

the former Railway Goods Depot at Midland Road, Bristol, in a scheme to be known as the Kingsland Trading Estate. The site is half a mile east of the city centre and the 15 acre first phase will consist of a total of 210,000 square feet. The first units should be completed next year and rents are expected to be in the region of £1 a square foot—a clear indication of the rapid growth in that area. Kings and Co. and Lalonde Bros. and Parham are the letting agents.

Industrial lettings

THE BUOYANCY of the industrial market over the last few months has been underlined by another series of sizeable lettings. Artagen Properties, for example, has now let a warehouse of more than 100,000 square feet on its industrial estate at Wharf Road, Ponders End, Middlesex, to LRC International and a further three units, totalling 48,000 square feet, are under construction and have been pre-let to BMK Access Equipment and Olympic Kitchens. The rent on the first letting was 81p a square foot, and was 85p on the other three units, but a figure of nearer £1 a square foot is likely for a further 27,000 square feet soon to be built. The estate, which also includes 93,500 square feet of existing fully let buildings, was acquired by Artagen from the Lyon Group earlier this year for £2.25m. Chamberlain and Willows was the letting agent.

The future of the Gillette office and factory complex on the Great West Road has now been resolved with the news that Amalgamated Investment and Property has bought the complex for £11.6m. As I mentioned last Friday there has been a good deal of speculation about the result—a lot of which seems to

have been caused by the fact that the widely rumoured higher bid of £12.25m. came in after the tender had closed on October 5. The building provides 430,000 square feet on a site of 8.75 acres and Amalgamated, which will retain vacant possession in October 1976, intends to renovate the office and some of the industrial space and redevelop parts of the rest of the factory accommodation. The group has been especially active in this area with various schemes around Acton. In the latest acquisition, Amalgamated was advised throughout by Pileher, Hershman and Partners while Knight Frank and Rutley organised the tender on behalf of Gillette.

Other industrial news is that Percy Bilton has further 332,000 square feet in the south east and south Midlands, including its developments at the Airport Estate, Portsmouth; Mill Street, Slough; Gloucester; Coventry and Walsall. In Scotland, more than 180,000 square feet has now been let on the East Mains Industrial Estate at Broxburn, West Lothian, two miles from Edinburgh Airport. Rents of up to 50p a square foot have been achieved. A further phase will soon be under way with Richard Ellis and Leslie Brown as the agent.

OUT AND ABOUT

● The Brompton Road has been attracting an increasing amount of interest for both office and shopping development over the past few years. A recent example involves number 171, once the site of the El Culann coffee house, which is being redeveloped together with numbers 173 and 175 by Berkeley Hambro Property Company in a scheme combining a small ground floor department store, about 10,000 square feet of offices

and four luxury penthouses. The project should be completed in early 1975. Instead of being merely an extra to the commercial content as in many schemes the residential part is a key element in this case. Although prices will be announced later in the year, the project, which is advising on the project, points out that equivalent residential accommodation in the area is to-day being offered at more than £200,000. In a further deal at 203/205 Brompton Road, the long leasehold of a site previously owned by Woolworths has been acquired by Underwood (Cash Chemists). It will occupy about 15,000 square feet of trading and storage space. Barrington Laurence was the agent here and the two schemes involve more than 15m.

● In north east London, Edmund J. Green (Property Investments) has acquired the former Woolworth store at 1, High Street, Walthamstow, and has now revealed plans for a redevelopment providing some 30,000 square feet of office space. The site is on a corner opposite St. James' Street station. A tenant is now being sought to support an ODP application, and detailed and what are described as "encouraging" discussions have been held with the local planning authority. An obvious bait is that a rent of only £3 a square foot is being quoted. Drivers Jonas acquired the site for the developer and is advising on the scheme.

● Other London news is that Corob Inter-City Properties has let its renovated office building at 61-63, Finsbury Gardens, S.W.7, to Debenhams for use by the latter's Fashion Multiples Division. The exact rent has not been disclosed but it is believed to be over £7 a square foot. The joint letting agents were Smith Melford and Co. and Matthews and Goodman.

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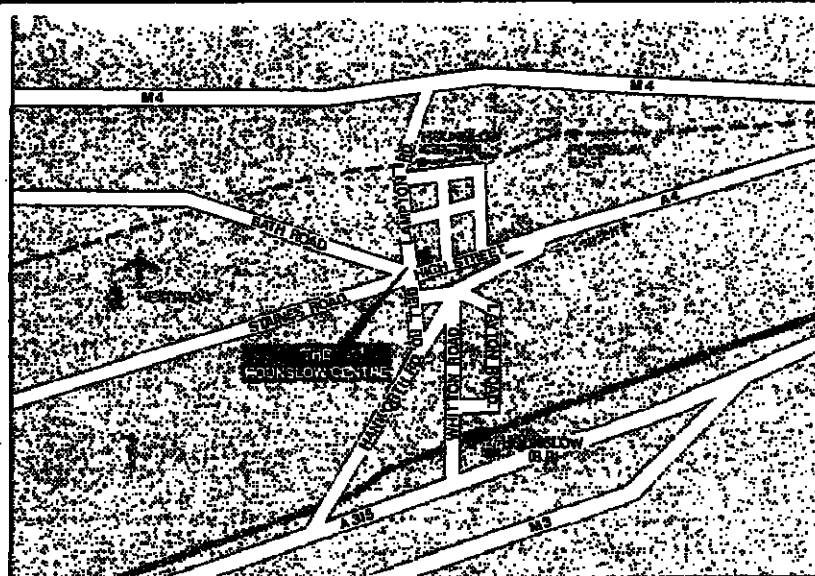
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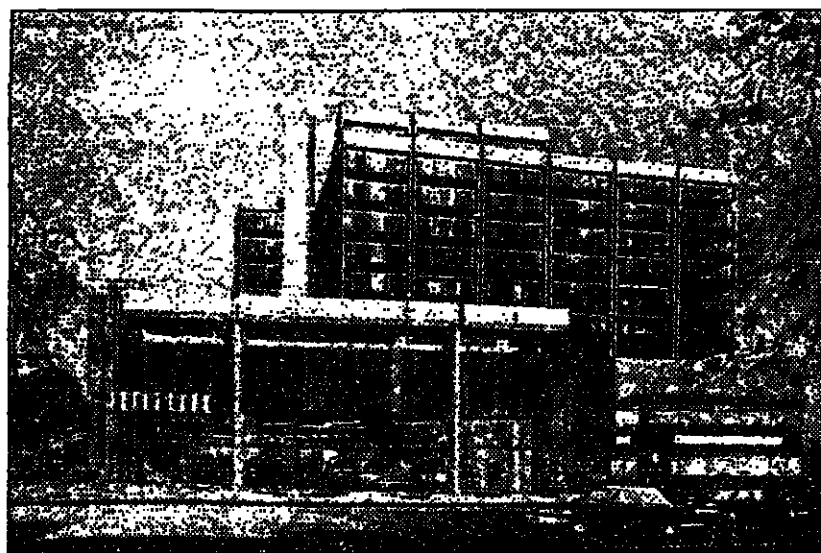


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Current rent PER £10500 ANNUM
LEASE FOR SALE

SWADLINCOTE (Derbyshire) GARAGE & P.F.S. WITH BUNGALOW
Offers in the region of £20000 FREEHOLD

PLEASE NOTE OUR NEW TELEPHONE NUMBER

Memo from Property Growth Assurance

Our
Property Department
(Manager Roger Le Cren)
is now in
new premises at
128 Mount Street,
Mayfair, London W1Y 5HA
Tel: 01 499 4171

PROPERTY GROWTH ASSURANCE

Registered and Head Office: Edward House,
73 Brook Street, London W1Y 1YE

17-25 SLOANE STREET
LONDON SW1

OFFICE FLOOR TO LET
10,380 sq. ft. (957.6m²)

- Fully Air Conditioned
- Carpeted
- Exclusive Entrance Hall & Lift
- Car Parking

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THE HUMBER BRIDGE
SOUTH INTERCHANGE

Barton-upon-Humber, Lines Intermediate
Development Area, One 9-acre
industrial estate comprising
approximately 5 warehouse units
totalling 80,000 sq. ft. and
5 factory units totalling
80,000 sq. ft.

Contact Philip Maton at:-
Cheffins Grain & Chalk
49/53 Regent St., Cambridge.

**Cheffins
Grain & Chalk**

Commercial/Industrial Property
Department
49/53 Regent Street
Cambridge CB2 1AF
Telephone: 0223/58721

FALKLAND HOTEL, LINDEN ROAD, BEDFORD
with outline planning permission for the erection of a block of 18 flats
with garages.

FOR SALE BY TENDER

This property is on the corner of Linden Road and Clapham Road, Bedford
and has a frontage of 100 feet to Linden Road and 160 feet to Clapham Road.

Tender date on or before 14th December 1973

Particulars and Tender documents available on application to:
Messrs. Leeds Smith, Solicitors, 6 Bedford Road, Sandy, Beds.
Tel. Sandy 80251.

**South
Woodford, E 18**

Single Storey Warehouse
7,000 sq. ft.
For Sale Freehold

Debenham Tewson & Ginnocks
Chartered Surveyors
Bancroft Road, South Woodford, Essex
London E11 1JG
Telephone: 01-552 4444

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MARLEY COMMON, HASLEMERE, SURREY

Suitable for Conference Centre, Private House
or other Institutional Use

Attractive Country House in 11 acres of grounds sited 700 feet
above sea level and enjoying superb views over the Sussex
Weald to the South Downs.

10 Bedrooms, 5 Bathrooms, 3 Reception Rooms (85ft. long
opened up), Staff Rooms, usual offices, staff cottage, extensive
garaging.

4 Paddocks, 6 loose boxes, 40ft. swimming pool, pavilion with
changing rooms and Sauna Bath Suite. Croquet lawn, Grass
Tennis Court.

FOR SALE BY AUCTION (unless previously sold) on
Wednesday 14th November, 1973 at 3.30 p.m. at
The White Horse Hotel, Haslemere.

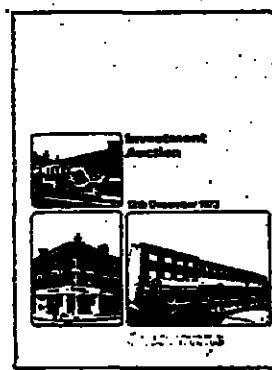
BROOKMILLS
CHARTERED SURVEYORS
61, Petty France, London, SW1H 9EZ. Tel. 222 1324.

TWO DAY AUCTION Commercial Investments

Wednesday 12th December 1973

(unless sold previously)
at The London Auction Mart
Fur Trade House
25 Little Trinity Lane, London EC4
at 2.30pm

- Lot 1 127, 127a, 129 Northdown Road, Cliftonville, Kent.
Freehold parade of 3 shops.
- Lot 2 148-184 Rainham Road, Chatham, Kent.
7 shops and supermarket.
- Lot 3 132/134 Old Shoreham Road, Hove, Sussex.
Petrol filling station and garage.
- Lot 4 54/58 London Road, Portsmouth, Hampshire.
3 shops with flats above.
- Lot 5 18 and 18a Chapel Market, London, N.1.
2 shops and upper part.
- Lot 6 51a/53 and 53a Goldhawk Road, London, W.12.
Shop and separate flat.
- Lot 7 1, 2, 3 & 4 West Ruislip Station, Ickenham Road, Middlesex.
3 shops.
- Lot 8 256/260 Wimbledon Park Road, London, S.W.19.
Garage, showrooms, offices and flats.
- Lot 9 128/130a Hoe Street, Walthamstow, London, E.17.
2 shops and maisonette.
- Lot 10 11/13 The Colonnade, Maidenhead, Berkshire.
3 shops.
- Lot 11 1-7 Main Parade, Chorleywood, Hertfordshire.
7 shops and 6 maisonettes.
- Lot 12 415/428 Bromley Road,
1 and 3 Oakridge Road, Downham, Kent.
8 shops, offices and flats.
- Lot 13 56/70a Stroutham High Road, London, S.W.16.
3 shops and car workshop.
- Lot 14 1-29 Broad Street, Chesham, Buckinghamshire.
5 shops, 5 maisonettes, 5 flats and petrol filling station.



Thursday 13th December 1973

(unless sold previously)
at The London Auction Mart
Fur Trade House
25 Little Trinity Lane, London EC4
at 2.30pm

- Lot 1 13/14 Short Wyre Street, Colchester, Essex.
Double fronted shop.
- Lot 2 20/21 Short Wyre Street, Colchester, Essex.
2 modern shops.
- Lot 3 2-12 Ball Lane, Belton, Suffolk.
Supermarket and 3 shops.
- Lot 4 50, 52, 54 Kingsway, Dovercourt, Essex.
3 shops and 3 flats.
- Lot 5 Central House, High Street, Dovercourt, Essex.
8 shops, 6 flats and offices.
- Lot 6 Steele House, High Street, Dovercourt, Essex.
5 shops and 10 flats.
- Lot 7 21 St. Matthews Street, Ipswich, Suffolk.
Shop and offices.
- Lot 8 22/28 Crown Street, Ipswich, Suffolk.
3 shops and offices over.
- Lot 9 16 Newmarket Place, Beccles, Suffolk.
Newly built supermarket.
- Lot 10 6/7 Sirewell Road, Leiston, Suffolk.
Modern block of offices.
- Lot 11 22/32 High Road, South Benfleet, Essex.
Modern local parade.
- Lot 12 68A Pier Avenue, Clacton-on-Sea, Essex.
Shop and maisonette.
- Lot 13 12 St. Botolph's Street, Colchester, Essex.
Shop and maisonette.

Chestertons

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**135 EARLS COURT ROAD
S.W.5**

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with planning consent for shopping and
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80 YEAR LEASE

FOR SALE BY TENDER

Particulars from:

CHARRINGTON & CO., LTD.,
(Ref: SJW).

Wellington House,
26, Bow Road,
London, E3 4LN.

By Order of: Norman A. Armstrong Esq., F.C.A., Messrs. Harry L. Price
& Co., Chartered Accountants, Manchester. Philip G. Liversy Esq., F.C.A.,
Messrs. Coopers & Lybrand, Chartered Accountants, Manchester. Gerhard A.
Weiss Esq., F.C.A., Messrs. W. H. Clark Gully & Co., Chartered Accountants,
London. Joint Liquidators re: DAVID CH. TURKIE & SONS LIMITED (in
Creditors Voluntary Liquidation)

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Close to the East Lancashire Road (A580)

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WAREHOUSE PREMISES**

With Offices

OFF CHADDOCK LANE, ASTLEY INDUSTRIAL ESTATE

Adjacent A580 Manchester to Liverpool (East Lancashire Road).
The M62 Lancashire/Yorkshire Motorway and M61 Motorway to
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Lodge/Security Office, parking facilities, oil-fired central heating
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extraction.

FLOOR AREA 132,446 SQ. FT.

SITE AREA 4.21 ACRES

VACANT POSSESSION BY ARRANGEMENT

FOR SALE BY AUCTION

(Unless Previously Sold)

By the Joint Auctioneers

**BERNARD THORPE
& PARTNERS**

Philip Davies & Sons

At

THE ESTATE EXCHANGE, 46 FOUNTAIN ST., MANCHESTER

On Friday, 23rd November, 1973 at 2.30 p.m.

Subject to Conditions of Sale

For further particulars and viewing arrangements, apply to the
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House, St. Peter's Square, Manchester M2 3DF. Tel. 061-236 9595
or to Messrs. Philip Davies & Sons, 79 Wellington Road South,
Stockport SK1 3SF. Tel. 061-480 1137 or to the SOLICITORS,
Messrs. ALEXANDER TATHAM & CO., 11 St. Peter's Square,
Manchester 2. Tel. 061-236 4444. A piecemeal sale by Auction of
the Plant, Machinery, Equipment, Office Furniture and other assets
will be held on the Premises on the 27th, 28th and 29th November,
1973. Catalogues may be obtained from Messrs. Philip Davies &
Sons, as above.

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BORDER N. 1**

**FREEHOLD INDUSTRIAL PREMISES
WITH DEVELOPMENT POTENTIAL**

16,000 sq. ft.

on nearly half acre site

Vacant Possession

FOR SALE BY TENDER

Closing date 3rd December 1973

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Valuable Block of 9 Freehold Shops
for Conversion/Redevelopment

First Class Trading Position opposite
New Town Centre.

FOR SALE BY TENDER

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WEST LONDON**

40-50,000 Sq. Ft.

Single Storey Warehouse

FREEHOLD OR LONG LEASEHOLD

**WANTED
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Single Storey Factory

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VALUABLE FREEHOLD BUSINESS PREMISES

situate and known as
27 and 28 DEVIZES ROAD
occupying a prominent corner position within Old Town Shopping and business
area, having a total road frontage of 154 feet, suitable for occupation of
retail development, which
FARRANT AND WIGHTMAN
have received instructions to offer for sale by Public Auction (unless previously
sold).

THE KINGS ARMS HOTEL, SWINDON, on
MONDAY 26th, NOVEMBER, 1973, at 2.30 p.m.
Detailed particulars from the Auctioneers, "Market House," 2 Newmarket Street,
Swindon (Tel. 21201)

هيكزا منة الأمل

On behalf of LAZARD BROTHERS & CO. LTD.

CITY OF LONDON sq. 8,230 ft.

MOORGATE STATION

Remaining suite of new air-conditioned offices

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TO A SINGLE TENANT



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Prime Industrial Development Site

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Adjacent to the M621 motorway
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Site area 6.4 acres
(approx)

FREEHOLD

With planning consent

Closing date
Noon Friday Nov. 30th 1973

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Joint Sole
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HEPPER & SONS

CHARTERED SURVEYORS
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LAWSON LARG & CO.

Chartered Surveyors &
Auctioneers

CITY OF YORK

**STORAGE &
INDUSTRIAL LAND**

6.72 ACRES

OUTLINE PLANNING
PERMISSION

Further Particulars from
Agent's Office:

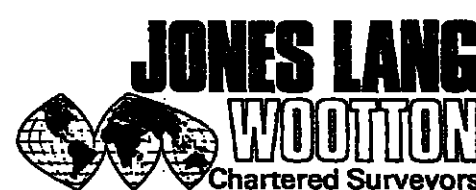
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professional service in Belgium
Jones Lang Wootton
announce the opening on November 5th
of a new office in

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Telex: 885557
Ref: D/DRCB

Ealing W.5.

Walpole House, 26/42 Bond Street

10,500 sq. ft.

Fully Air-conditioned Offices/Showrooms

To Be Let

Joint Sole Agents



Chartered Surveyors
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Tel: 01-629 7666

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WAREHOUSE
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23,000 sq. ft.
All amenities.
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to let.
Worldwide Estates Ltd.
Telephone: 01-890 5855/9

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Industrial, Commercial and
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Industrial, residential preferred.
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30,000 sq. ft. building

40,000 sq. ft.
hardstanding

good offices and
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agents



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49,200 SQ FT

PLANNING CONSENT FOR SHOPPING, SUPERMARKET
& OFFICES

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CLOSING DATE 12 DECEMBER 1974

Apply
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82 NORTH STREET, CHICHESTER, SUSSEX
IN THE PREMIER POSITION

Frontage of about 26 feet 10 inches

FREEMOLD—WITH
VACANT POSSESSION OF GROUND FLOOR

AUCTION DECEMBER 6th
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17A MARKET MEWS
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SEVEN FREEHOLD AND LONG LEASEHOLD HOUSES
FOR INVESTMENT OR OCCUPATION

all with

VACANT POSSESSION

(except garages at 40 & 42 Shepherd Street)

FOR SALE BY TENDER

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NOTTING HILL, W.11.

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SITE AREA 3,500 sq. ft. approx.
Nett Total, Existing Floor Area
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FULL VACANT POSSESSION
FREEHOLD £145,000

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TWO STOREY OFFICES OF 3,328 sq. ft. NET
AS A WHOLE OR WOULD DIVIDE
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By order of Trinity Hall, Cambridge

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Completion March 1974

TOTAL NET FLOOR AREA

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Warehouse - 18,124 sq. ft.

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Offices - 2,690 sq. ft.

£12,000 per annum exclusive

Lease to be agreed

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LAST THREE UNITS

WAREHOUSES OF 54,176 SQ. FT.

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over
385 000 sqft
LET

LET

Last unit comprising
a new single storey

Warehouse
6248sq ft approx

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- 100 car garage.
- 896.38 square meters for business and shops on the entrance and first floors.
- 3,482.42 square meters on 7 floors designated for offices.
- 348.14 square meters of basement and attic space.
- 7,800 square meters is the total area.

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- Located at Madrid's principal East-West crossing, 150 meters from the Plaza de Colon, one of the city's most increasingly valuable property zones.
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A new Office Building of up to

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No O.D.P. needed

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Unifying Europe—the lesson of 1973

BY C. GORDON TETHER

THE EEC joint statement on the Middle East crisis has been hailed as a landmark in the Community's history. It is a landmark in the sense that it is a first step towards a more unified Europe. It is a landmark in the sense that it is a first step towards a more unified Europe.

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Building Rome

The pro-market crusaders want to force the pace—last autumn's Summit proposed an economic and monetary integration scheme that would get near to turning the Nine into a single country by 1980. The anti-market forces, by contrast, maintain that it is more practicable and wiser to concentrate on forms of collaboration that are within comfortable reach.

Rome was not built in a day. And pro-market forces are justified in arguing, therefore, that the fact that there is a limit to the Community's advancement of European solidarity at the end of the enlarged Community's first year does not prove that their vision is unattainable.

Yet builders of Rome do have a duty to ask themselves from time to time whether their plans need to be modified to show that they are continuing to serve their intended purpose. And it is surely reasonable to ask, in the light of the past year's experience, whether the cause of European togetherness would not fare better if we set more modest and realistic targets.

It is not only that some of the Community's grand objectives are looking increasingly out-dated—the more one sees of Big Power confrontations, the more convinced one becomes that Europe could do more for peace by insisting that this form of world government has outlived its usefulness than by sponsoring a "Third Force." It is also now abundantly clear that the advanced forms of economic integration the EEC is committed to are destined to encounter such resistance that attaching so much importance to them can only cause frustration and discredit the whole concept.

What is more, such fervour is apt to inhibit collaboration of the kind that would be both feasible and helpful. The currency upheavals of the past year have shown that it would be madness to try to tie up EEC countries in a monetary union that made their exchange rate relationships permanently unalterable. But there is everything to be said for collaboration in facing up to the dollar problem.

De Gaulle

There is also the important point that letting the slightest tendency for European integration to generate hostility at the grass roots, British involvement in the CAP, as everyone knows, has not exactly improved Anglo-French relations at this level. When he argued in 1967 that bringing Britain and other Western European countries into the Community would turn it into an "entirely different organisation," the late General de Gaulle went on to suggest that it might be more advantageous to collaborate with them through the "association" method of strengthening economic relations. What has happened during the past year indicates that he was almost certainly right as far as Britain is concerned. But it also suggests that the promotion of true togetherness between the other members could also benefit from the adoption of a new and less ambitious blueprint—seeing that it is proving extremely difficult to get their governments and their peoples to go along with present "European vision" orthodoxy.

THE LEX COLUMN

Beecham's definition of growth

While its old sparring partner, Boots, was talking about other things, Beecham chose yesterday to remind us what a Stage Three growth stock should look like. First half sales, pre-tax profits and earnings per share are up 27, 28 and 38 per cent, respectively. Admittedly, the first half of 1973 was held back—the extent that earnings increased "only" 12.6 per cent—for a number of reasons: new plants in Scotland and Singapore, big changes in the French sales set-up, destocking in both pharmaceuticals and consumer lines in the Far East and the need to support Macleans. Toothpaste with heavy advertising in the U.S. But when the absence of most of these brakes (Irvine only came on stream in the second half of this year) means a growth rate way over the internal target of 15 per cent, plus—and their presence a rate only slightly under—Beecham's loss of market status in recent years becomes even less easy to understand.

However, a 9p rise to 286p yesterday took Beecham nearer the top of its 1973 trading range, and prospects could take it further. The acceleration had already begun in the second half of 1972-73, but the analysts are going happily for an annual growth rate of 25 per cent pre-tax, indicating earnings of over 20p a share and a prospective p/e of under 15.

Champion-A.W.

There are two possible reactions to the agreed offer for A.W. (Securities)—128p cash—from Champion International Corporation. An exit p/e of 12 on the forecast is only just in line with the nominal value of Nottingham's offer for Lancaster Carpets this Spring—yet A.W.'s pre-tax profits per share this year will be roughly 8 times the 1969-70 level, and there is clear strategic value in its leadership of the printed tufted market. On the other hand, A.W.'s forecast of £6.9m against £5m is no real surprise—yet the offer represents a premium of over two-fifths on the pre-bid price. Although the

group may now seem to be up for sale, this offer uses in squarely with the management's international ambitions. So the shares closed at 120p.

Boots

In the context of the bid situation, Boots' interim figures serve as a reminder of management quality. Excluding indirect tax, sales for the six months to September are up 22 per cent, which is virtually all volume and represents a steady trend over both quarters. Profits on a comparable basis are 26 per cent higher at £27.8m; higher price increases "would have been permissible," and the message is that crude guesses at 1973-74's reference level on the basis of group margins in the past two years are wrong. Overseas sales are accelerating, and there is room for manoeuvre within the manufacturing divisions.

In turn, that means projections of a profits decline in the current half are also incorrect. Clearly most of this year's profits growth has already been

seen, but a prospective p/e of around 15 at 258p is a reasonable target for the group as it stands. For the moment, however, it may simply be worth rejecting the notion that if only House of Fraser would go away, all the problems would be solved.

Smiths Industries

Supplying the motor industry is not all slings and arrows, judging by the 80 per cent jump in Smiths Industries' profits from that category in 1972-73. A cost reduction scheme maximised the effects of a peaceful first half, and mitigated the trouble in the second six months when labour disruption rose to new heights. Overall, pre-tax profits are up 43 per cent (ex acquisitions) to the expected £10.4m, with aerospace, distribution and overseas subsidiaries among the other bright spots. But neither this performance—the third of three good years—nor Smiths' fat order books for 1973-74 are reflected in a share price of 174p, or a net p/e of under 11.

Shell

It was the signs of conciliation in the Middle East rather than the sparkling third quarter figures which left Shell 10p higher at 258p yesterday. With net income of £166.8m, against £142.3m, in the second quarter, and the badly depressed £45.1m in July-September 1972, Shell is running well up with outside targets; bearing in mind that higher crude costs will not impinge until well into December, and volume losses in countries like Holland and the U.S. should not be very serious this quarter, a net of £550m for the year and earnings of 40p a share are well within sight. But a p/e of 6.4 is trying to grapple with the huge unknowns of 1974, which leave Shell in the political melting-pot.

The first effect of any shortage is to push up margins; even in the third quarter crude output was up merely 1.7 per cent against 8.8 per cent for extra, always assuming Decca product sales, and net margins have

averaged almost twice the 1972 level so far this year. Prices have been good through most of Europe, most recently in France. But the testing time may start in the first quarter next year, when if the present Arab cutback timetable is maintained widespread rationing will be holding back demand and Shell will be encountering a refinery and shipping overcapacity problem.

Decca

With two years of losses on home trading in the last five, it was crucial for Decca that for Stage Three purposes the consulative document's threat to count loss years as no profit rather than no trading years should not go through to the statutory instrument. It did not, so under Clause 65 its reference level is the 1972-73 single output, rather than the best two year average; and that could output was up merely 1.7 per cent against 8.8 per cent for extra, always assuming Decca product sales, and net margins have

Terrorist trials plan put to Whitelaw by Fitzgerald

BY RHYS DAVID

PROPOSALS to set up a common law enforcement area for the trial of terrorist-type offences in Ireland were put to Mr. William Whitelaw, the Northern Ireland Secretary, by Dr. Garrett Fitzgerald, the Irish Minister of Foreign Affairs, at a meeting in London yesterday.

The scheme, the details of which have not yet been fully worked out, would make it possible to try those charged with terrorist offences where they were arrested, thus avoiding the controversial process of extradition.

The Irish view is that trial on murder and conspiracy charges in the country of arrest is already enshrined in international law. Though an extended scheme to cover terrorist offences in general might involve some harmonisation of laws between Britain and

Ireland, it is pointed out that the basic legal system is similar in both countries. Dr. Fitzgerald is understood to have been told that the British Government has an open mind on the proposal and is willing to consider a variety of suggestions in this field. A similar document outlining British views is currently being prepared.

Tripartite talks

Yesterday's meeting was at the request of Dr. Fitzgerald and is seen by the Irish as important in clarifying the areas of discussion for the tripartite talks to be held on the formation of a Council of Ireland if negotiations to set up an executive in Northern Ireland are successful. The Irish Government is concerned that the talks should begin as soon as an agreement on the shape of an executive has

been achieved, and this view was put to Mr. Whitelaw. They are anxious the outlines of an agenda for the tripartite talks should be clear so discussions can make rapid progress once they begin.

The Irish side do not believe that Dublin's recognition of the North is a serious enough issue to delay the start of tripartite talks. Their reply to demands for a renunciation of the Irish claim to the whole of Ireland as the national territory is likely to be that this itself could form part of any discussions between London, Dublin and Belfast representatives.

Mr. James Prior, Leader of the Commons, told MPs yesterday he hoped to announce a debate on the Northern Ireland situation in his Parliamentary business statement next Thursday. If he does, the debate will probably take place the following week.

Shareholders to vote on Maxwell re-election to Pergamon Board

BY NICHOLAS OWEN

DIRECTORS of Pergamon Press are hoping to persuade the U.S. Leasco group and Mr. Robert Maxwell, the former chairman, not to use their votes at the forthcoming shareholders' meeting called to decide whether Mr. Maxwell should be re-elected to the Board.

Sir Walter Court, Pergamon's chairman, said last night he believed that the "uncommitted" shareholders in Pergamon, which has had its shares suspended for four years, should have their say, and he claimed Mr. Maxwell was agreeable to this.

Leasco, with 38 per cent of Pergamon against Mr. Maxwell's 27 per cent, has remained "unalterably opposed" to Mr. Maxwell's re-appointment.

Largely because of the threat by editors of Pergamon's journals that they would withdraw co-operation unless the executive board was re-elected, Sir Walter said that the "uncommitted" shareholders in Pergamon, which has had its shares suspended for four years, should have their say, and he claimed Mr. Maxwell was agreeable to this.

chairman rejoined the Board, the directors are supporting Mr. and Mrs. Maxwell by Department of Trade and Industry inspectors. Earlier reports have severely criticised Mr. Maxwell, but Sir Walter, who has been able to study the latest one, indicated that its findings did not appear to rule out Mr. Maxwell's return.

Sir Walter stated that the scientific journals were responsible for £3.5m of gross income, so if the 40 or so editors who have threatened withdrawal did so, the company would lose £1.3m in income.

Pergamon made a pre-tax profit of £309,000 in 1971-72. Sir Walter said that costs had risen more than anticipated, but a trading profit was still expected for the year to last September 30. In the letter, he says better forecasts for the future can only be achieved "if we can divest ourselves of what I habitually describe as 'jungle politics'."

the need to co-ordinate policies over the whole field of energy. Mr. Norman said that the Community faced two specific dangers because of its lack of a concerted policy—supplies could be cut off at the whim of States that controlled the oil, and there were increasing problems created by the massive growth of monetary reserves built up by the oil States. This was a growing cause of monetary instability, as well as presenting the Arabs with a powerful political weapon.

Apart from the energy debate next Tuesday, the highlights of next week's session will be an address by the West German Chancellor, Herr Willy Brandt, also on Tuesday, and another debate on regional policy on Thursday.

In particular, the growing interdependence of Community states in the fields of industrial, commercial, strategic, monetary and foreign policy will be emphasised, leaving the inference to be drawn that Holland alone should not be allowed to stand alone.

In other words, the present crisis will be used by the MPs on the committee to highlight

MPs want EEC energy policy

BY RICHARD EVANS, LOBBY CORRESPONDENT

AN IMMEDIATE drive towards a common European energy policy will be advocated by MPs at next week's meeting of the European Parliament in Strasbourg.

The demand, which will centre on a report to be presented by Mr. Tom Norman, Conservative MP for Cheshire and rapporteur of the Parliament's energy committee, has added relevance in view of the European oil crisis in general and the situation of the Dutch in particular.

MPs are expected to be highly critical of the European Commission and the Council of Ministers for the lack of progress towards a coordinated energy policy, which, it is argued, has left the Community highly dependent on sources of energy over which it has no control.

Interdependent

In particular, the growing interdependence of Community states in the fields of industrial, commercial, strategic, monetary and foreign policy will be emphasised, leaving the inference to be drawn that Holland alone should not be allowed to stand alone.

In other words, the present crisis will be used by the MPs on the committee to highlight

Plea for British reactor plant

BY JOHN BOURNE, LOBBY EDITOR

SUSPECTING that the Central Electricity Generating Board is urging the Government to buy the last season's Select Committee, Mr. James Prior, the Leader of the House, firmly told members of the committee in the Commons yesterday that no decision on the purchase of reactors, although MPs believe that a decision cannot long be delayed.

The delegation—about six strong—will be led by Mr. Arthur Almer, Labour MP for Bristol Central and the chairman of the group which produced the Select Committee's report on nuclear reactors in July. Also on it will

be Mr. Airey Neave, Conservative MP for Abingdon and chairman of last session's Select Committee. Mr. Prior, the Leader of the House, firmly told members of the committee in the Commons yesterday that no decision on the purchase of reactors, although MPs believe that a decision cannot long be delayed.

Members of the former Select Committee believe the CEB—under pressure to expand its capacity while coal is short and oil supplies are uncertain—has advised the Government that the only way to provide new nuclear-powered generators fast is to buy the U.S. reactor, because it has proved its efficiency. In the Commons yesterday Mr. Evelyn King (Con, South Dorset) told Mr. Prior that a nuclear reactor at Winton, Dorset, was developing a heavy water generator which was more efficient and cheaper than anything the Americans had produced.

Copper and zinc at new London peak

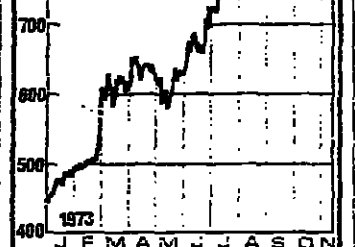
By John Edwards

COPPER and zinc prices rose to the highest levels ever on the London Metal Exchange yesterday.

The upsurge in values during the past three days—with cash copper climbing by over £40 to £900 a ton and cash zinc soaring by £30 to £2600 a ton—is the result of widespread speculation that the U.S. production set-backs.

There is no sign of the supply "squeeze" easing, although speculative buying has helped push prices up and profit-taking could bring a downturn.

The increase in London metal prices has been achieved in spite



of the stronger tone of sterling, which would normally be a depressing influence.

A further threat to the U.K. import bill for essential raw materials has been posed this week by Morocco seeking a massive increase of over 200 per cent in the price it charges for phosphate rock, used in the manufacture of fertilisers and detergents.

This could add something like £20m to the U.K. cost of phosphates imports, which totalled over £5.5m in the first nine months of this year.

Morocco is the world's biggest exporter of phosphate rock. Recent falls in the prices of grains—wheat and maize—cocoa, cotton, and wool have helped bring the Financial Times Commodity Index down to 179.24 compared with a peak of 199.43 reached in August.

But the index since falling to 175.22 at the end of October has shown signs of rising again. This is mainly because of the increase in metal prices, although other commodity values like rubber and cocoa are showing signs of rallying, too.

Commodities Page 29

Denmark calls general election

BY HILARY BARNES

COPENHAGEN, Nov. 8.

In the present Folketing, the Government, a Social Democratic minority administration, has had a working majority of one, with 89 supporters, including 17 members of the Left-wing Socialist People's Party. Against it were the 88 members of the Conservative, Liberal and Radical opposition parties.

The decision to hold an election, which comes almost two years before the end of the electoral period, was welcomed by opposition leaders and greeted with applause on the floor of the Copenhagen Stock Exchange.

"An election is needed to clear the air," said Mr. Poul Hartling, Liberal Leader.

Taxation, public expenditure and the need for stable Government are the issues which are likely to dominate the General Election, Denmark's fourth in eight years.

A prominent part will be played by the new Poulsen Progress Party under the leadership of Mr. Mogens Glistrup, a Copenhagen lawyer.

In the balance

Recent polls have indicated that this party, formed only last spring, could take 25 to 30 of the 179 seats, which would leave it holding the balance between the Socialists and the traditional non-Socialist parties.

The Social Democrats, according to the polls, are heading for a severe setback, possibly losing up to 12 of their 70 seats.

The unusual political situation created by the intervention of Mr. Glistrup makes it difficult to foresee what kind of Government will come into office, but the three traditional opposition parties hope they can form a coalition as they did from 1968-71.

Denmark holds the EEC chairmanship and is therefore host to the meeting.

If the present Government resigns, the election will nevertheless remain as caretaker until a new administration can be formed.

If this happens, quickly Denmark will of course be represented at the summit by the new Prime Minister and not by Mr. Joergensen.

But whoever the country's new leader may be, it is unlikely that his Government's EEC policies would be any different from those of the present one.

Chunnel finance Bill passed by Commons

BY JOHN HUNT

THE GOVERNMENT is to provide a £120m loan to British Rail to cover the cost of the rail link between the Channel Tunnel and London. Mr. John Peyton, Minister for Transport Industries, told the Commons last night.

The money will come from the National Loans Fund and will not have to be financed out of ordinary railway investment he said. Although the Minister did not give further details, loans of this kind are usually interest free.

Mr. Fred Mulley, Opposition transport spokesman, said he was

disappointed the Government was not going to make a straight-forward grant to BR for the rail link. He asked the Minister to look at the matter again.

The Channel Tunnel (Initial Finance) Bill, providing money for the second stage of the work at which it was passed by 176 votes to 125—a Government majority of 51.

During the debate, however, the project came under strong and almost unanimous criticism from Conservative MPs, who feared the environmental effect on Kent.

Continued from Page 1

Kissinger's peace plan

portant victory in the Yom Kippur war, while Israel's substantial bridgehead on the western side of the Canal would allow it to argue in a similar vein.

With Egyptian honour satisfied, the Israelis hope that it will at last be possible to obtain Arab recognition of the State of Israel "within secure frontiers," as the UN resolution 242 has it. What these boundaries will be, will, no doubt, be the subject of extremely tough negotiations over the coming months, and it is certainly not excluded here that the negotiations might break down at some stage and that fighting will be resumed.

For the moment, however, the Israeli Government is primarily concerned with laying the

groundwork for a permanent settlement and this necessitates an effective cease-fire which will not break down at the first shot.

The present Government can do no more than start off the process leading to a peace settlement. For it faces a general election at the end of December at which its policies will be put to the test.

The Government has already been strongly criticised by the right-wing Opposition and some sections of public opinion for the country's lack of military preparedness at the time of the Arab countries' attack on October 6, as well as its acceptance of the cease-fire under American pressure at a time when Israel was considered to be in a strong military position.

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Weather

U.K. TO-DAY

A SOUTH-WESTERLY air will persist over most of Southern England will be cloudy, but mainly dry. Northern Ireland will be cloudy, perhaps with bright intervals and showers. Temperatures in England and Wales will be rather warm. S.W. England, E. Angles, the Midlands, Channel Islands, S. Wales. Rather cloudy, mainly Wind S.W. fresh. Rather warm. Max. temp. 14°C (57°F). E. Central N.W., N.E. Eng. N. Wales, Isle of Man. Cloudy, perhaps rain. Wind S.W. strong. Rather warm. Max. temp. 12°C (54°F). Scottish borders, E. and S. Scotland, Argyll, N. Ireland. Cloudy, rain at times. Strong gales. Wind S.W., strong gale. Normal temps. Max. (50°F).

Abdeen, central Highlands. Rain at times, bright later. Wind S.W., strong to Max. temp. 90°C (48°F). Cairnness, Orkney, Shetland. Bright intervals, some show Wind S.W., strong to gale. temp. 8°C (46°F).

Outlook: Rain at first, in periods and showers later, coming colder.

Lighting-up: London 11.00, Manchester 10.50, Glasgow 10.40, Belfast 17.04.

BUSINESS CENTRES

Y'day	Mid-day	Y'day	Mid-day
Alexandria	22.75	Madrid	11.50
Amsterdam	13.25	Manila	11.50
Bombay	13.25	Medan	11.50
Buenos Aires	13.25	Mexico C.	11.50
Canton	13.25	Moscow	11.50
Cebu	13.25	Mumbai	11.50
Hankow	13.25	Nairobi	11.50
Hong Kong	13.25	Paris	11.50
Kobe	13.25	Rangoon	11.50
London	13.25	Singapore	11.50
Lyons	13.25	Tokyo	11.50
Manila	13.25	Yokohama	11.50
Medan	13.25		
Mexico C.	13.25		
Moscow	13.25		
Mumbai	13.25		
Nairobi	13.25		
Paris	13.25		
Rangoon	13.25		
Singapore	13.25		
Tokyo	13.25		
Yokohama	13.25		

HOLIDAY RESORTS

Y'day	Mid-day	Y'day	Mid-day
Algiers	17.00	Las Palmas	17.00
Barcelona	17.00	Locarno	17.00
Batavia	17.00	London	17.00
Bombay	17.00	Malaga	17.00
Canton	17.00	Manila	17.00
Cebu	17.00	Nairobi	17.00
Hankow	17.00	Paris	17.00
Hong Kong	17.00	Rangoon	17.00
Kobe	17.00	Singapore	17.00
London	17.00	Tokyo	17.00
Lyons	17.00	Yokohama	17.00
Manila	17.00		
Medan	17.00		
Mexico C.	17.00		
Moscow	17.00		
Mumbai	17.00		
Nairobi	17.00		
Paris	17.00		
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